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Hong Kong: painful questions after OTB rescue, Page 22

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Hijack passengers face second ordeal

Stia Masek gunmen blew up the cockpit section of the Jordanian Boeing at Beirut, after releasing the passengers and crew. They had hijacked the aircraft on Tuesday, and had it flown to Larnaca, Cyprus, and Palermo, Sicily, and were twice refused permission to land at Tunis.

Later in the day a Palestinian seized a Middle East Airlines Boeing at Larnaca. At least eight people on board had been aboard the other hijacked aircraft, six Jordanian crew members and two Americans.

Passengers said the hijacker said he was acting to avenge the previous hijacking. Eventually he gave up and was escorted from the aircraft by police, who said he asked to be flown back to Amman, the capital of Jordan.

World news Business summary

Pakistan to lift ban on parties

Pakistan is to lift a six year ban on political parties, said Prime Minister Muhammad Khan Junejo. The date would be decided after a parliamentary committee named last week to recommend a political framework to replace martial law issued its report.

Rebel base falls

The main base of the anti-Sandinista guerrilla organisation Arde has fallen to Nicaraguan troops. The base on the San Juan river, which separates Nicaragua and Costa Rica, has been the logistic and command centre for Arde for more than two years. Page 4

Israel stops project

Israel has stopped work on a controversial \$1.5 billion project to produce electricity by channeling water from the Mediterranean to the Dead Sea. Jordan and other Arab countries had protested about the plan, which would have involved a 190 km canal through the occupied Gaza strip.

Minister for trial

Former Bonn Minister for Inter-German Affairs Regin Franke is to be tried over the disappearance of more than DM 5m (\$1.6m) from ministry funds.

President re-elected

Malian President Moussa Traore was re-elected for a further six-year term in a general election in which he was the only candidate. He collected between 98 per cent and 99 per cent of the vote, said Bamako Radio.

Peru rights probe

President Fernando Belaunde Terry of Peru said two U.N. officials would arrive in Peru on Sunday to investigate the disappearance of more than 1,000 people during the government's five-year-old fight against Maoist guerrillas.

HK backs down

The Hong Kong Government bowed to public pressure and scrapped proposed legislation denounced as an attempt to muzzle the press and stifle dissent in the run-up to Hong Kong's return to China. Under the legislation anyone who defamed the Legislative Council or reported its closed sessions could be jailed for three years. Page 3

Minister injured

South African coloured (mixed race) Deputy Minister Lawrence Landers was seriously injured in one of three grenade attacks on homes and a police station in the Cape Town area. Page 3

Weinberger spy call

U.S. Defence Secretary Caspar Weinberger, commenting on a spy scandal that has compromised U.S. Navy security, said he felt spies should be shot.

Shoddy display

Incompetence at one Soviet shoe factory reached such a level that an entire shipment of boots was dispatched to the shops with high heels attached at the toe. The boots were put on display at an exhibition of defective goods held in the Ukraine to shame manufacturers into improving efficiency.

Soviet leader explains plans for economic reform

FOR AN HOUR on Tuesday night, Soviet television viewers watched Mr Mikhail Gorbachev, their new leader, explain how he planned to change at every level the way in which the Soviet economy was run, writes Patrick Cockburn in Moscow.

He said that the ruling Politburo had sent back to be redrafted the next five-year plan (1986-90), which determines most aspects of Soviet economic life. "Above all," Mr Gorbachev said, "we need a mechanism that will make the output of outdated and ineffective products unprofitable."

Mr Gorbachev and Soviet economists who are protagonists of reform, have advocated in the past many of the changes now envisaged. The difference this week is that Mr Gorbachev and the Politburo have started taking practical measures in planning and allocating investment to implement the new reforms.

The problems have been apparent for many years. The structure and organisation of the Soviet economy, devised to overcome underdevelopment and the need to industrialise at speed, was formed in the 1930s. Little has changed since.

Mr Gorbachev said on Tuesday that by the early 1970s the failure to change towards quality production, less rigidly controlled from the centre and less dependent on cheap natural resources and labour, was having a serious impact. Despite sporadic calls for reform little was done until 1982, the year that President Leonid Brezhnev died.

Mr Gorbachev is now proposing to raise national income by more than 4 per cent a year without reducing the defence budget or cutting back on the growth in consumption. Investment will be directed



Mr Mikhail Gorbachev

ed towards the re-equipment of existing plants rather than building new factories.

"Capital investment for reconstruction yields a return approximately twice as great as that in new

construction," the Soviet leader said.

He cited the iron and steel industry as an example of how investment had been mismanaged in the past. Some 50bn roubles (\$42.8bn) had been invested over 15 years most of which was "channelled into new, non-integrated construction, while no attention was given to the technical re-equipment of enterprises."

One Soviet author says that 30-40 per cent of all equipment now operating in the Soviet Union has been used for 15 to 20 years.

The plan for the next five years is to put half of capital investment into re-equipping plant, double the investment in machine building and speed up the retirement of obsolete equipment to twice its present rate.

"The time taken for construction work is incredibly prolonged," Mr Gorbachev said. "Projects must

either be finished quickly or moth-balled."

Investment for the next five-year plan will be concentrated in the most productive areas and not, said Mr Gorbachev, on a Russian saying, dissipated on the principle of "earnings for all sisters." He said agriculture would not get a higher percentage of investment and was showing a poor return.

The other central feature of Mr Gorbachev's programme is to increase productivity by linking pay to quality production. Individual enterprises will get greater autonomy to determine their budgets, he said, under the control of a central plan implemented by ministers and will see more rewards for their labour. Prices will rise.

Such changes require an enormous

Continued on Page 24

Editorial comment, Page 22

Bonn uses its first veto against cereal price cuts

BY IVO DAWNAY IN LUXEMBOURG

WEST GERMANY last night carried out its threat to veto a proposal to cut EEC grain prices in a move that carries political implications far beyond the reform of the Common Agricultural Policy (CAP).

This first formal exercise of the veto in the history of German EEC membership lays to rest for the foreseeable future any hopes of a radical change in voting rules aimed at suppressing a member-state's right to block decisions reached by majority voting.

Reform of Community voting procedures is scheduled to top the agenda when EEC heads of government meet at the Milan summit later this month. But Bonn's unwillingness to use the national veto over the cereals issue ensures that it will remain a part of Community decision-making even if a much greater use of majority voting is agreed in Milan.

Bonn's action is also likely to hamper efforts by the strongest advocates of European union to win agreement for a special inter-governmental conference to revise the Treaty of Rome - the legal foundation stone of the Community. Until the cereals row erupted three months ago, Bonn had formally supported abandonment of the right of veto and a substantial revision of the Rome Treaty.

A more modest proposal from the UK, aimed at politically disciplining the use of the veto, could now form the centre of the Milan discussions. Furthermore, failure to agree a proposal for a cereals price cut of 1.8 per cent not only leaves unresolved a key element in the Commission's strategy to restrain farm surpluses, but casts doubt on the

Basque killings cast a shadow

By David White in Madrid

BASQUE terrorists struck a multiple blow to undermine yesterday's EEC treaty-signing ceremony in Madrid, killing four people in shooting and bomb attacks.

The murders in Madrid and the Bilbao region took place within hours of the arrival in the Spanish capital of EEC heads of government and foreign ministers for last night's membership formalities, after a similar ceremony in Lisbon.

Terrorists in Madrid shot dead an army lawyer, Col Vicente Romero, and his military driver, and then claimed a third victim by booby-trapping their car with explosives. The car used for the shooting attack was left in an underground car park near a busy department store in the centre of the city. One policeman was killed and several others injured when they were sent in to try to deactivate the explosives.

About 8,000 people had been successfully evacuated from the El Corte Ingles store before the bomb went off. The terrorist commando was reported to have comprised two men and a woman.

The double attack, part of a spectacular series of killings attributed to the Eta separatist organisation, was followed in the early afternoon by the shooting of a navy petty officer at Portugalete in the port region outside Bilbao.

Congress in Madrid issued a formal condemnation of the attacks, with the backing of all parliamentary groups.

The killings brought the toll of deaths by Basque terrorists since the beginning of May to 13, making it one of the worst periods for separatist violence for several years.

The attacks and their timing are seen as having a double aim: as a show of strength at a time when Basque and Spanish political forces are showing an unprecedented spirit of collaboration in the fight against violence, and as a protest against EEC entry.

EEC is enlarged with a flourish of signatures

BY QUENTIN PEEL IN MADRID

EIGHT prime ministers and four foreign ministers yesterday signed twice - in Lisbon and in Madrid - the Treaty of Accession to bring Spain and Portugal into the European Community.

They gave their formal endorsement to the terms for enlargement of the EEC from 10 members to 12 at symbolic ceremonies in both capitals, marked by pledges on the further political integration of Europe, and staunch support for the revival of democracy in the new member states.

A cavalcade of official delegations, headed by the prime ministers of France, Italy, Ireland, Belgium, Denmark and the Netherlands as well as Spain and Portugal themselves, shuffled across the Iberian peninsula to perform their twin duties and provide the theatre for saturation live coverage on local television stations.

In emotional speeches to mark the culmination of eight years of negotiation for membership, Sir Felipe Gonzalez, the Spanish premier, and Sr Mario Soares, his Portuguese counterpart, pledged their efforts to see their countries reintegrated in the mainstream of European development.

At the same time, they both warned of the economic challenges their countries will have to face once they become full EEC members from January 1 next year.

The Treaty of Accession, and the so-called Final Act incorporating all the details of the entry negotiations, have to be formally ratified over the next six months by all 12

national parliaments before membership can be final.

The overwhelming emphasis of the speeches at the signing ceremonies was put on the political impetus for enlargement of the community, and on the need to bolster Spanish and Portuguese democracy after the demise of the Franco and Salazar dictatorships.

Sig Gullio Andreotti, the Italian Foreign Minister and current President of the Council of Ministers, speaking for the 10 current members, said: "Membership of the European Community follows naturally from the restoration of the values inherent in a pluralist democracy."

However, in an implicit warning to any state that might abandon its democracy, he declared that "within the process of European integration, there has never been, nor can there be, any turning away from the path of freedom."

The Portuguese signing ceremony was completed with remarkable dispatch, finishing more than 30 minutes ahead of schedule. Sir Geoffrey Howe, the British Foreign Secretary, signed for the UK in the absence of Mrs Thatcher, who was kept in London for the state visit of the Mexican president. Herr Hans-Dietrich Genscher, the West German Foreign Minister, signed on behalf of his country.

In Madrid, where the ceremony was held in the Royal Palace, the main speakers emphasised the revitalisation of the community thanks to enlargement.

Signs of relief, Page 2

Two UK warship yards link before sell-off

By Andrew Fisher in London

BRITISH Shipbuilders is to combine two of its leading warship yards before selling them to the private sector in September. Vickers Shipbuilding and Engineering, Britain's largest warship builder, is to take over Cammell Laird.

The reorganisation by the state-owned group aims to create a combination of warship facilities capable of building any large ship required, although other UK yards will also compete for naval contracts. The Vickers sale will be by far the largest in Britain's disposal of warship yards.

As a subsidiary of Vickers, Cammell Laird will benefit from Vickers' technical and marketing strength, giving the yards the combined capacity to build nuclear and conventional submarines, frigates, destroyers and support vessels. It will keep its own identity.

Vickers is to build Britain's Trident nuclear submarines, for which a £200m (£254m) covered building facility is under construction at Barrow-in-Furness in north-west England.

The Vickers yard was formerly owned by the Vickers industrial concern, one of several groups seeking more compensation from the UK Government over nationalisation under Labour in 1977. Their cases will be heard by the European Court of Human Rights.

Going up for sale in the next few weeks will be the Vosper Thornycroft warship yard in Southampton. Yarrow on the River Clyde in Scotland is being bought by Britain's General Electric (GEC) for £24m, while a management team hopes to acquire Swan Hunter on the Tyne in north-east England.

Northern Engineering Industries, the biggest employer on Tyneside, looked over Swan Hunter this month, but is thought unlikely to make a bid. Total proceeds from sale of the warship yards, with Vickers accounting for the largest slice, are likely to total less than the £140m cost of one frigate.

On its own, Cammell Laird is an attractive prospect for sale to the private sector. But it won a life-saving frigate order in January as the government showed recognition of most of the workforce's return to normal working by crossing picket lines during last year's disruption over job cuts at the yard near Liverpool.

British Shipbuilders as a whole is expected to announce shortly a much reduced trading loss of nearly £50m for the year to March 31.

Singapore shipbuilders reorganise, Page 27

UK work for Bosphorus 'unlikely'

By Carla Rapoport in Tokyo

BRITISH COMPANIES will not be getting any major subcontracts on the controversial \$450m (\$700m) Bosphorus bridge contract, won last month by a consortium of companies, with heavy Japanese involvement.

The Japanese victory over a consortium which included the Cleveland Bridge subsidiary of Trafalgar House of the UK was badly received in Britain because of a \$205m aid loan offered by the Japanese Government. Mrs Margaret Thatcher, the British Prime Minister, wrote to Mr Yasuhiro Nakasone, her Japanese counterpart, complaining about unfair competition, and asking that British companies be offered important subcontracts.

However the companies on the Japanese side of the consortium said yesterday that they were anxious not to set "a bad precedent" by which third-country governments were able to influence Japan over subcontracting.

Mr Ichizo Tsubaki, a manager at Ishikawajima-Harima Heavy Industries (IHI), the leader of the Japanese consortium, said that very few, if any, subcontracts would go to UK companies. He said specifically that Cleveland Bridge would not be given the subcontract for the bridge's superstructure.

IHI emphasised that the deal was strictly commercial with no bearing on international trade friction between Japan and the West. The Japanese companies in the consortium, which included Mitsubishi Heavy Industries, said they had "no contact" with government officials on the matter. "The Japanese Govern-


ment has adopted a hands-off attitude to this matter," IHI said. The Ministry for International Trade and Industry (MITI) also said that the matter was a strictly commercial one.

Mr Tsubaki said that small orders for British companies might be granted, perhaps in procuring materials such as steel bars and wire ropes.

Last week, Mr Geoffrey Pattie, the British minister for information technology, revealed during a visit to Japan, that Mr Nakasone had replied to Mrs Thatcher's letter, claiming that the loans involved in the project were development assistance rather than export promotion credits.

Mr Pattie said that the British Government did not find his explanation satisfactory.

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EUROPEAN NEWS

Low-key approach to Milan by Paris

By David Housego in Paris

FRANCE now expects that the EEC summit in Milan this month will achieve no more than modest steps towards institutional reform but it has not entirely put aside hopes of more ambitious measures towards political integration.

That low-key approach towards the heads-of-government meeting was outlined yesterday by M. Michel Vanzelle, the Elysée spokesman, and contrasts strongly with the expectations President François Mitterrand aroused earlier in the year with remarks about a "surprise" initiative in the EEC.

President Mitterrand had hoped that the settling of outstanding budget disputes and the enlargement of the Community would be followed at Milan by substantial steps towards political integration and a revision of the Treaty of Rome.

But in the face of lack of consistency towards the EEC by Chancellor Helmut Kohl of West Germany, and opposition towards a treaty revision by Britain and Denmark, France has since lowered its sights.

France now believes that a consensus is emerging among Community members over issues such as majority voting, the opening up of the internal market and the setting up of a political secretariat to co-ordinate views over foreign policy.

But the French Government does not believe that those steps will be sufficient to satisfy public expectations aroused in France, Italy and to some extent West Germany, of more substantial steps towards political integration.

Quentin Peel watches Spain and Portugal sign their treaty with the EEC
Sighs of relief greet the Iberian accession

THE GASP of relief which greeted yesterday's solemn signing ceremonies of the Spanish and Portuguese treaty of accession to the EEC was almost audible in 12 European capitals.

The signatures marked the culmination of more than eight years of activity, since Portugal submitted its application to join the Community in March 1977, reaching a climax of frantic negotiations and detailed drafting of the legal text in recent weeks. Negotiations on the final details were only completed at 5 am last Friday.

The signing of the treaty of accession and of the final Act to give it effect, now paves the way for ratification by all 12 national parliaments of the enlarged Community, in order to allow Spain and Portugal to become full members by January 1 next year. The timetable is tight but none of the member states believes it is impossible to meet.

From now on, however, both countries will sit in on EEC meetings as observers whenever matters affecting them are discussed. From September, they will be fully integrated into political co-operation meetings of foreign ministers, seeking to co-ordinate the foreign policies of the member states.

Inevitably, there were a few blank spaces in the 1,300 pages of documents attached to the treaty, as the jurist-linguists



Prime Minister Mario Soares (left), his Spanish counterpart, and Sr. Felipe Gonzalez (right), Spain's Foreign Minister

struggle to finalise and confirm the translations into all nine community languages.

The whole mass of documentation, intended to spell out the exact process of incorporation of the new members into all the aspects of community activity, from the common agricultural policy to the steel regime, is hedged about with special details which the negotiators could not iron out in the final months.

They include 36 annexes, 25 protocols on subjects from Spanish motor car tariffs to restructuring the Portuguese steel industry, and 47 declarations and joint declarations by the different member states on issues not finally resolved.

Key issues such as the application of the EEC social and regional funds in both countries, including which Spanish

regions will be eligible, and whether they will have "super-priority" status, remain to be resolved.

All amendments to the secondary legislation of the community also have to be finalised; from the trivial, just incorporating the names of Spain and Portugal into particular EEC directives, to the more substantial, such as including Spanish and Portuguese wines

in the list of "appellation controlled".

The European Commission has not yet been able to carry out a detailed study of the Spanish steel industry and how its restructuring complies with the regime in the rest of the community, another potentially sensitive area.

The treaty itself runs to 403 articles, compared with only 161 for the accession document for British, Danish and Irish membership in 1973. This is partly a reflection of the growing complexity of EEC affairs, but has also happened because for Spain and Portugal have been split out in separate articles, not combined.

The desperate rush to have the treaty signed by June has been dictated by the knowledge that it will take six months to get ratification by all the national parliaments. If the process were left any longer, national elections in several member states would intervene, and jeopardise the outcome.

It has been an awful sprint these last few months to get it finished, says one national negotiator. "It would have been much more comfortable to have had another six months' negotiation. But politically it was not on to put off the signature. Anyway, knowing the community, it would never have been signed without a final deadline."

Brussels soft-pedals Vredeling proposal

THE EUROPEAN Commission is prepared to allow proposals to increase employee involvement in large companies to take a back seat in the interest of fostering a joint employer-union approach to improving the operation of the EEC labour market, writes Paul Chesswright in Brussels.

EEC ministers are scheduled to discuss social affairs today, including the so-called Vredeling proposal, which in different forms has been on the table for nearly five years.

If adopted, the proposal would mean substantial changes in the way companies consult and inform

their employees.

The proposal has divided the employers' organisations and unions and has been sharply criticised by the UK Government. Although there is a reader acceptance of the principle among other EEC countries, many still have reservations about the details.

Mr Peter Sutherland, the Commissioner for Social Affairs, will seek to prevent a political row on the subject without abandoning the proposal itself.

The fear is that a dispute on Vredeling now would severely damage the dialogue between industry and unions.

Jaruzelski hints at loan hopes

By Christopher Bobinski in Warsaw

THE POLISH leader, General Wojciech Jaruzelski, says that four Western countries have been "forthcoming" in their response to Poland's quest for new loans.

He named West Germany, Italy, Finland and Austria, during talks here with Mr Shiroto Aoki, the Japanese Foreign Minister, who told him that Japan could only consider fresh credits once Poland had signed its agreement with the Paris creditors club.

The agreement rescheduling \$12bn worth of debts falling due between 1982-84 was finalised last January, but Poland insists it will only sign once the chance of fresh Western credits opens up.

A delegation headed by Mr Zbigniew Szalajda, a Deputy Premier, is at present in West Germany exploring the prospects for increased co-operation, backed partly by credits. But the Poles, who are looking to the West to raise some \$1bn this year in fresh loans, reckon the as yet undisclosed West German credit offer to be too small for their needs.

Mr Aoki, for his part, confirmed Japanese support for Poland's application to join the International Monetary Fund. This support comes as progress on the application seems to have slowed as a result of U.S. displeasure at recent human rights violations in Poland.

Polish officials have said that work by IMF experts on the application was completed at the beginning of April, and Mr Jerry Urban, the government spokesman, has refused to be drawn in public on when Poland might join.

IMF officials responded yesterday that Poland's application was being processed in the normal way. Fund officials had made three trips to Poland this year, but could not yet assess how long entry preparations would take.

Defence lawyers making their final speeches in the trial of three prominent Solidarity activists at Gdansk have declared their clients' innocence and implied that the defence was hampered by the judge.

At the same time, Pope John Paul II spoke in Rome yesterday of his concern about the trial.

France ready to meet Jordanian, Palestinian team

By David Housego in Paris and Robert Mauthner in London

FRANCE is ready to meet a joint Jordanian-Palestinian delegation as part of the search for a Middle East peace settlement. M. Roland Dumas, the French Foreign Minister, told the French National Assembly yesterday.

He also confirmed that the matter would be brought up "in the next few days" in the EEC Council of Ministers. The general assumption is that it will be discussed at the Council of Foreign Ministers in Luxembourg on June 18, following a preliminary exchange of views on the subject between the foreign ministers at their informal meeting in Stress last week-end.

It is understood that the possibility of Britain receiving a joint Jordanian-Palestinian delegation was raised at the talks between King Hussein and Mrs Margaret Thatcher, the British Prime Minister, in London last week.

Mrs Thatcher's view, however, is said to be more cautious than that of the French Government.

Though there is no objection in principle to receiving a Jordanian-Palestinian delegation in London, officials emphasise that it would first of all have to be clear that such a visit would help the process of finding a peace settlement.

The names of possible Palestinian members of the joint delegation which have been mentioned appear to be acceptable to the British government. But it sees no virtue in seeing a delegation which would not also be acceptable to the Israelis. The ultimate aim, after all, is to bring about direct talks between the Jordanians, Palestinians and Israelis, officials stressed.

Another problem is to decide on the right sequence of events: when and where the joint delegation should be received. Britain is anxious that the efforts by the U.S. and Jordan to work out an agreement on this question should not be preempted by any untimely European moves.

French bank chief urges lifting of exchange controls

By Paul Bettis in Paris

M. MICHEL CAMDESSUS, the governor of the Banque de France, yesterday called for a gradual lifting of French foreign exchange controls, arguing that the move would strengthen European monetary integration.

The central bank governor added that he also hoped sterling would eventually join the European Monetary System since this would represent a "notable progress" for integration.

The French Government has already begun easing the country's rigid exchange controls with a series of relatively modest measures, but it was the first time that M. Camdessus expressed in public his support for lifting controls.

The French central banker, in an address to the American Chamber of Commerce in France, referred to the West German argument for the need to remove exchange controls in Europe to strengthen the EMS.

"The Germans are right and French ideas on the subject have since evolved," he said.

During the past 12 months, the Socialist Government has been relaxing exchange controls in France by reducing some of the constraints on French residents transferring funds abroad and on French companies investing outside France. The French monetary authorities also recently reopened the Eurofranc bond market.

However, M. Camdessus appeared generally pessimistic about the outcome of the international monetary talks. He claimed that the confidential two-year study prepared by the Group of 10 to be discussed at the ministerial meeting in Tokyo next week contained "nothing in it".

The study on the reform of the international monetary system was commissioned at the Williamsburg summit of industrialised nations in 1983.

France plans to push its concept of currency "target zones" at the Tokyo meeting to try to reduce large scale and rapid exchange control fluctuations.

However, U.S. officials made it clear yesterday that the U.S. would not make any concessions on this issue, although it was prepared to continue consultations on reforming the international monetary system.

France appears to be mainly interested in this stage to see this consultation process continue. The mechanism on how future consultations are to proceed is expected to be at the centre of discussions in Tokyo.

M. Camdessus also argued for the need of other industrialised countries to take up the slack from a slowdown in U.S. economic growth. Although he acknowledged that the idea of "locomotives" was no longer acceptable, he said the U.S. economy slows down we must find other countries to take over.

He implied that countries like Japan and West Germany would have to accept their responsibilities in economic growth.

Weak growth and fall in inflation rate forecast

By OUR PARIS STAFF

FRENCH private forecasting institutes believe the inflation rate will continue to fall in France next year but that economic growth will remain weak.

The BIPE which published its forecasts yesterday anticipates that after a 6.7 per cent year-on-year rate last year, the French inflation rate will fall to 5.6 per cent at the end of this year and to 4.9 per cent this year and to 4.8 per cent by December 1986 — a level not reached since 1970.

The OFCE, Observatoire Francaise (OFC) believes the inflation rate will fall to 4.8 per cent next year.

Although both institutes foresee that increases in domestic

purchasing power and investment will give a boost to economic activity, the recovery will be slow. The OFCE sees a 0.8 per cent growth in real GNP this year rising to 2.1 per cent in 1986, while the BIPE forecasts a 1.1 per cent real growth rate this year followed by 1.7 per cent in 1986.

The two institutes differ in their analyses of the evolution of the trade deficit. The BIPE predicts a deficit this year of FF 22bn (£1.85bn) declining to FF 8bn in 1986.

The OFCE assumes a decline in the dollar with a 5 per cent result, a deficit this year of FF 15bn giving way to a FF 16bn surplus in 1986.

OECD warns of threat to Iceland's strategy

By KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

RISKS OF permanent setback to Iceland's counter-inflation strategy are "looming large," according to the Organisation for Economic Co-operation and Development.

Substantial gains have been made since the early months of 1983 with inflation falling from an annual rate of more than 120 per cent to about 15 per cent by the third quarter of 1984.

But the Government's economic programme was thrown badly off course by strikes last autumn which forced through a series of inflationary wage settlements. These have helped send inflation back to 25-30 per cent.

In its latest survey of Iceland's economy, the OECD is severely critical of the Government's failure to support its stabilisation policies with fiscal and monetary restraint.

The country's recent experience illustrates clearly "the risks involved in trying to achieve lasting success against inflation without appropriate monetary and fiscal policies," it says.

The OECD appears doubtful that Icelanders have accepted the "necessary costs of stabilisation policies," but it argues that the country has no realistic alternative to pursuing its anti-inflation programme "with greater determination."

The policy options of the past, when Iceland was able to operate in a high inflation environment without a serious impact on real growth and living standards, are no longer available, says the report.

"The fishing sector — on which the country is still heavily reliant — is faced with serious structural difficulties; foreign indebtedness is very high and real interest rates have now become substantially positive; the current external balance runs a large deficit; price and wage increases have re-accelerated."

The organisation expresses particular concern about the way Iceland's foreign debt has soared. The level in relation to Gross National Product at about 65 per cent last year was the second highest in the OECD after Ireland.

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OVERSEAS NEWS

South Africa bomb attack injures coloured minister

BY ANTHONY ROBINSON IN JOHANNESBURG

MR LLEWELLYN LANDERS, a 57-year-old coloured MP who was appointed as deputy Minister of Population Development in President P. W. Botha's recent governmental reshuffle, was severely injured early yesterday by a grenade thrown into his bedroom.

Another coloured Labour Party MP, Mr Fred Peters, escaped injury in a similar attack while a Soviet made grenade was also thrown at a police station in the nearby Black Cape Town township of Langa. Police later found an unexploded Soviet-made limpet mine fixed to the wall of the police station.

A hitherto unknown group, calling itself the Western Cape Suicide Squad, later claimed responsibility for the attacks in a telephone call to the local offices of the South African news agency, Sapa.

President P. W. Botha, who visited the injured deputy minister in hospital, denounced the bombings as "a cowardly act of terrorism." Mr Louis le Grange, the minister for law and order, who is expected to face opposition calls for his resignation when Parliament debates the Kammeyer Commission report on the Uitenhage shootings today, said he had no doubt that the attacks had been made by the banned African National Congress (ANC).

Mr le Grange described the attack as "a premeditated murder attempt" and added "it confirms our own evidence that we're not dealing with children here."

The bombings, which follow a spate of similar attacks on semi-military targets and the offices of mining companies, Anglo American and Anglovaal in Johannesburg and elsewhere in recent weeks, appear to be

part of a renewed terror campaign by the ANC or affiliates. Mr Allan Hendricks, leader of the coloured Labour Party in the House of Representatives, said: "We believe these acts underscore the fact that our participation (in the new tripartite Parliament) is proving a success and is an attempt to shift the spotlight from them."

The participation of coloureds (mixed race) and Asians in Parliament deeply split the two communities. Opposition to the new constitution was one of the rallying points of the anti-apartheid United Democratic Front (UDF) and other organisations which have contributed to the increased radicalisation of the South African political scene over the last 20 months.

But the rise in violence over recent months is not confined to opponents of the constitution, as was revealed by a separate Press conference held in Johannesburg yesterday by the UDF. The Rev Frank Chikane, a UDF activist, told the conference that the Front had uncovered a plot by an unnamed group of white extremists to kill or kidnap 13 prominent black leaders, including Bishop Tutu, the Nobel Peace Prize winning Anglican Bishop of Johannesburg.

Two whites, Dr David Ntshiri, editor of the Sunday City Press, a newspaper aimed at black readers and John Stanley Kahn, director of the Funda Educational Centre in Soweto, were also on the list.

Meanwhile, leaders of the South African Council of Churches (SACC) who have been seeking to halt the violence between rival black factions in the township, yesterday called for reconciliation because intra black violence "hampered the cause of justice and peace."

Alain Cass and Simon Henderson examine the fears that Karachi is close to acquiring nuclear weapons

The nuclear threat behind Pakistan's grim pursuit

THE RUINS of some old Sikh temples overlook the Khan Research Laboratories at Kahuta, south east of Pakistan's capital. The site used to be a favourite picnic spot for foreigners living in Islamabad.

In 1979, a few months after the French Ambassador, one of his staff and a British journalist were beaten up by security men guarding the top-secret Kahuta plant, an American diplomat took a visitor for a picnic. The diplomat was extremely nervous but the visitor, a satellite photography expert from the U.S. National Security Agency, had come to do a job and he was fascinated by what he saw.

It is no longer possible to picnic by the old temples. A heavily-guarded road-block turns away snoopers: tanks guard all roads to Kahuta, while French Crotale surface-to-air missiles and anti-aircraft guns watch the skies. The complex is widely believed to be the nerve centre of Pakistan's persistent efforts to acquire nuclear weapons.

What goes on behind the heavily-guarded barbed-wire perimeter wall at Kahuta will be a topic of prime importance when Mr Rajiv Gandhi, the Indian Prime Minister, meets senior U.S. officials, including President Ronald Reagan, in Washington this week.

Pakistan has always denied any intention to make nuclear weapons, claiming that Kahuta is part of its civil nuclear programme. Yet Pakistan's sole power reactor in Karachi uses natural uranium rather than the enriched uranium that Kahuta can produce.

Also, in 1982, Western governments stopped attempts by Pakistan to buy in Europe 45 hollow stainless steel spheres, each the basis of an enriched uranium bomb with the destructive power of that used on Hiroshima in 1945.

It was a Pakistani who was arrested in the U.S. for trying to buy 50 klytrons—electronic

INDIAN Prime Minister Rajiv Gandhi is waging a propaganda war with his government that Pakistan is building nuclear weapons in an attempt to damage Islamabad's relations with the U.S., the Pakistan government said yesterday. AP reports from Islamabad.

Mr Zafar Neorani, Minister of State for Foreign Affairs, told the National Assembly that Mr Gandhi has been making numerous "baseless statements" about Pakistan's nuclear research programme. Mr Gandhi has repeatedly charged in recent weeks that Pakistan is close to building a nuclear bomb.

Mr Neorani said: "The Government of Pakistan is disappointed and perturbed at the Indian attitude."

switches which can be used in nuclear bomb triggers. President Zia-ul-Haq's bland comment was that the klytrons were for flashing lights, "the type used on the top of ambulances."

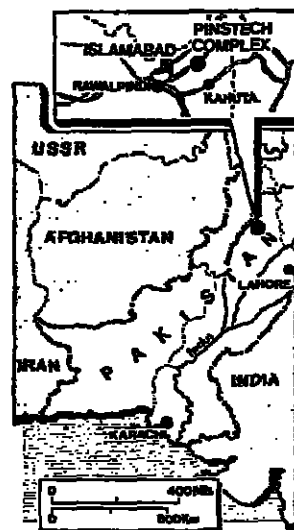
India now claims that Pakistan is close to acquiring nuclear weapons. For the first time this year the annual report of the Indian Defence Ministry raised the issue of nuclear weapons on the subcontinent. It warns of Pakistan's "relentless pursuit of nuclear capability with the assistance and connivance of certain countries."

Mr Gandhi, shortly before his visit to the U.S., repeated the claim and warned that India may have to reconsider its policy of not producing its own system.

India exploded a nuclear device in 1974 and now has a major nuclear energy programme including three large plants. But the Government has always maintained that it would neither develop nor stockpile nuclear weapons, regardless of



Accusations flow between Pakistan's President Zia (left) and Indian Prime Minister, Rajiv Gandhi



technology to manufacture nuclear weapons. Most Western officials now believe that Pakistan is not far from acquiring nuclear weapons. One knowledgeable U.S. official said: "The reasons for which Bhutto originally wanted Pakistan to have the bomb haven't changed. Pakistan has always believed in the need to restore the equilibrium with India which is much bigger and more powerful. Pakistan now has the additional worry of 100,000 Russian troops in Afghanistan. What would you do in their shoes? I'm afraid it's inevitable."

The acquisition of nuclear weapons by Pakistan and a decision by India to follow suit would have a profound impact on the balance of power in the subcontinent as well as posing real dangers. India, might be tempted to mount a conventional attack on Islamabad's nuclear installations, almost certainly triggering another war between the countries.

The Soviet Union would

come under pressure to go to India's aid. The U.S., which is in the middle of a six-year \$3.2bn (£2.5bn) military and economic assistance package to Pakistan, would be torn between its commitment to stand by an ally and its desire to reduce tension in an area of strategic importance.

When Mr Gandhi meets U.S. officials he will demand that Washington exerts even greater pressure on Pakistan to halt its bomb-making efforts. The U.S. will point out that it is doing everything it can to restrain Pakistan. Last September, President Reagan sent President Zia his sternest warning yet. The unpublished letter warned that the U.S. aid programme, started in 1981 after the Russian invasion of Afghanistan, would be put at risk if Pakistan continued to process uranium at the Kahuta plant beyond 5 per cent enrichment. Natural uranium contains 0.7 per cent of the fissile isotope uranium-235. Bombs usually need 90 per cent enriched material.

Intelligence officials suggest that President Zia has taken heed of the U.S. warning and has slowed the Kahuta programme down temporarily.

Early this year some 200 employees were made redundant at Kahuta. At the same time Dr Abdul Qader Khan, the man who heads Pakistan's nuclear effort, was made responsible for some non-nuclear weapons development.

China, which was publicly accused last year by U.S. Senator Alan Cranston of providing Pakistan with design assistance since the late 1970s, has also come under increasing pressure from President Reagan to distance itself from Islamabad's efforts.

The Nuclear Co-operation Agreement between the U.S. and China initiated last year has been held up because of Peking's refusal to give sufficient assurances about its Pakistani connections.

However, there are limits to U.S. leverage over Pakistan. The Russian invasion of Afghanistan has transformed Washington's attitude to Pakistan which it now regards as a frontline state in the fight against Soviet expansion.

Western and Indian officials are also aware that technological advances mean that it is no longer absolutely necessary to carry out a full-scale nuclear test before going on to manufacture a weapons system.

One approach to persuade Pakistan to abandon its nuclear efforts would be to offer it a broad defence treaty with the U.S., possibly placing it under the American nuclear umbrella like Japan. But Pakistan would be loathe to depend entirely on the U.S. for its security—the U.S. has cut off aid to Islamabad three times in the past and is already considered by Pakistan as a fair-weather friend. The U.S. for its part, would not wish to have to extend military aid to Pakistan unconditionally.

Mine owners and unions begin talks on wages

BY OUR JOHANNESBURG CORRESPONDENT

NEGOTIATIONS between the South African Chamber of Mines, representing Gold, platinum and coalmine owners, and the national Union of Miners (NUM) representing 110,000 black miners begin today after lengthy delays caused by disagreements among mine owners about the negotiating mandate.

The NUM delegation, headed by Mr Cyril Rampahosa, the general secretary, is expected to claim a 40 per cent wage rise, improved holiday pay and fringe benefits and demands for the abolition of labour preference rules which reserve many skilled positions for white miners.

Last year the NUM put forward a 20 per cent wage claim but eventually settled on 14 per cent after the first brief legal

strike by black miners. This year's talks take place against the background of bloody strikes and mass sackings in Anglo American and Anglovaal mines two months ago and rising militancy among black miners.

Meanwhile, AECI, the chemicals, paint and explosives corporation, owned 40 per cent by Anglo American Corporation and 38 per cent by Imperial Chemical Industries (ICI), yesterday reported that a threatened strike at two chemical plants and sympathy strikes in six others involving a possible 14,000 black workers did not take place.

A controversial ruling by a Rand Supreme Court judge last week made labour history by declaring sympathy strikes legal under certain circumstances.

Unita releases missionary

UNITA, the South African-backed movement fighting a guerrilla war against Angola's left-wing government, has released an Irish missionary wounded in a Unita ambush at Malanje, about 200 miles from the capital, Luanda, our foreign staff write.

Father John Kingston of the Holy Ghost order was attacked on May 26 when he returned to Malanje from a trip to the interior, despite the fact that Unita had temporarily seized the town. Another Holy Ghost missionary, French-born Father Etienne Wosnyak, was killed in the ambush.

Father Kingston is recovering in hospital at Malanje, where the government has regained control. He was marched and carried through the bush for 11 days by a Unita column before being released.

Unita's ability to gain even temporary control over a region of some 100 miles on the main railway line from Luanda to the interior, highlights the weakness of the Government's hold over much of the country.

HK softens press Bill

THE Hong Kong Government bowed to public pressure yesterday and scrapped proposed legislation denounced as an attempt to muzzle the press and stifling dissent in the British colony's return to Chinese sovereignty. Reuter reports from Hong Kong.

Under the legislation, anyone who defamed the Legislative

Council or reported its closed sessions could be jailed for up to three years.

Chief Secretary David Akers-Jones said the council, the territory's appointed administrators, that these clauses would be dropped. He said other ways to safeguard secret information would be considered.

Egypt threat for confrontation with Islamic fundamentalists

BY TONY WALKER IN CAIRO

THE EGYPTIAN Government, facing a growing challenge from Islamic fundamentalism, has threatened to use force against unauthorised street demonstrations.

An Interior Ministry directive issued yesterday warned against attempts by "some elements to whip up the feelings of the masses by urging them to participate in marches or demonstrations. It said that such attempts would be treated as a crime against the state and that "security agencies" to confront planned agitation.

The directive was provoked by a threatened demonstration tomorrow by followers of a militant Egyptian activist who wants the immediate introduction of Islamic sharia law in place of Egypt's existing legal code.

The call, by Sheikh Hafez Salama, for a march on Cairo's Oruba Palace, President Mubarak's administrative headquarters—is a direct challenge to the Government which has

been trying to avoid a confrontation with Islamic militants over the imposition of sharia.

The Islamic code, which dates back more than 1,000 years, establishes strict and comprehensive rules governing human behaviour. Penalties for wrong doing are severe and in extreme form may include flogging and amputation for crimes such as stealing and adultery.

Sheikh Salama, a popular nationalist figure, who led Egyptian resistance against the Israelis in the town of Suez in the 1973 war, said last month that if the Government refused to begin applying sharia by day-June, he would organise a mass demonstration.

The Government banned the demonstration and Sheikh Salama appealed against the ban to the administrative court. The court is expected to rule on Saturday, the day after the planned demonstration.

It is unclear whether Sheikh Salama plans to go ahead with the march. In any case, the episode will not mark the end of skirmishing between Mr Mubarak's moderate administration and fundamentalists.

Egypt's parliament, the People's Assembly, has spent months debating application of sharia and recently arrived at a compromise whereby a parliamentary committee was empowered to examine Egypt's legal code to see where it differed from sharia.

Growing fundamentalist influence in Egypt was almost certainly in part responsible for the recent abolition of a 1979 law which sought to protect women's rights in the case of divorce and also the decision in May by a Cairo court to ban new, unexpurgated editions of the Arabic classic, "Thousand and One Nights," on the grounds that it was salacious material.

Marcos warns on insurgency

BY SAMUEL SENOREN IN MANILA

PRESIDENT Ferdinand Marcos of the Philippines acknowledged yesterday that his country has become a serious threat to the stability of his 20-year-old Government, but quickly assured the nation that the armed forces were prepared to deal with the problem.

In a rare public appearance outside his palace, Mr Marcos spoke for 40 minutes at nearby Rizal Park during rites marking the Philippines 87th year of independence from Spain.

The celebration, organised by Mr Marcos' powerful wife Imelda, featured a grand military parade that showed the latest deliveries of U.S.-supplied

military hardware, mostly light armoured vehicles and helicopters.

Mr Marcos told the audience that he would not hesitate to use armed forces "to protect the stability and peace of the nation."

The 67-year-old President who is also commander-in-chief of the armed forces, had threatened to reimpose martial law "the moment there is fighting in the streets." He ruled by decree from 1972 up to 1981.

Mr Marcos' martial law regime spawned the rise in the insurgency problem. Yesterday's independence day ceremonies clearly showed a divided nation.

While Mr Marcos addressed a crowd led by government functionaries, another large group of anti-Marcos protesters and opposition politicians held their own celebration in a park about a mile away.

In suburban Quezon City, the largest opposition party, Unido, held its convention with some 10,000 people attending, and proclaimed its chairman, former Senator Salvador Laurel, as its presidential candidate for the 1987 elections.

Mr Laurel, 56, believes that a "snap" presidential election will be held before 1987. Mr Marcos has already publicly declared that he will run again for the presidency in 1987.

Elections help Ershad to consolidate grip on country

BY SAYED KAMALUDDIN IN DHAKA

THE SUCCESS of the recent two-phase local elections in Bangladesh has helped Lt Gen Hussain Mohammad Ershad, the country's military ruler, to further consolidate his grip on the nation.

Despite the political opposition's efforts to prevent the polls, more than 40 per cent of the 45.6m voters turned out to elect nearly 500 chairmen of local councils from among more than 2,000 candidates.

Formal political activity was banned in March, when the military reimposed harsher martial law rules. But the candidates were allowed to campaign individually, and it is estimated that these "free-spending" candidates spent about taka 500,000 (£14,705) on average 1.2bn, enough to attract a large number of volunteers.

Obviously jubilant, Gen Ershad said that the people had



Ershad: confident

While the opposition's terrorist tactics did create an impact in urban areas, they failed to intimidate voters and candidates in the all-important rural districts.

The newly elected council chairmen are responsible for all administrative and development issues in their areas under the military Government's administrative decentralisation programme. This programme evolved out of Gen Ershad's personal policy when he took power through a bloodless coup in 1982. He said at the time that "Bangladesh will survive only if its 65,000 villages survive."

The council chairmen will be heading mini-secretariats with a dozen officers and other supporting staff dependent on the central Government for funds. In effect, they will be acting as grass-root extensions of the establishment and will have to behave loyally to obtain finance.

They will also emerge as the most influential political group in the countryside and could become the natural base for Gen Ershad's further political ambitions, playing a pivotal role in parliamentary and presidential elections, if and when Gen Ershad decides to hold them.

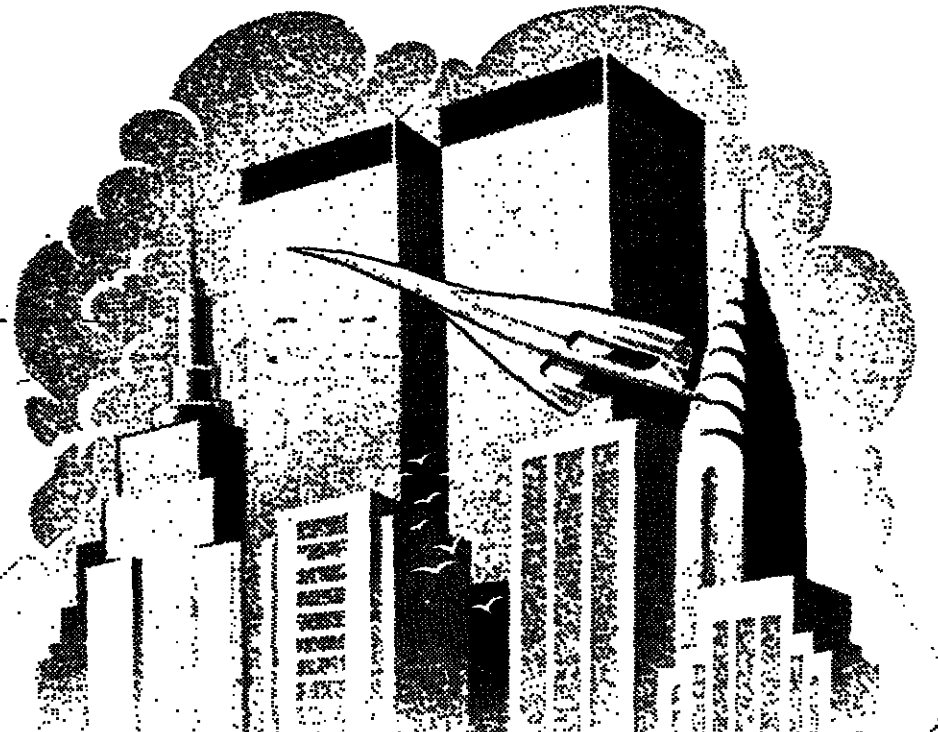
Gen Ershad, appearing considerably more confident after the elections, has again started suggesting a possible relaxation of martial law, a fresh dialogue with the opposition and the gradual resumption of formal political activity.

He has released the two most important opposition leaders held under house arrest since the March crackdown: Mrs Sheikh Masina Wajed (daughter of the late President Sheikh Mujib, who is chief of the country's 15-party opposition alliance and president of the Awami League) and Begum Khaleida Zia (widow of the late

President Ziaur Rahman, head of the country's seven-party opposition party alliance and president of BNP). Other detainees are expected to be released soon.

Gunmen killed a former MP and his son and wounded a nephew in Jessore district southwest of Dhaka, police told AP yesterday in the Bangladesh capital. They said Mr Said Ekhsaluddin Ahmed, his son Elteshamul Haq and the nephew were riding a motorcycle on Tuesday when assailants hiding in a bush opened fire.

Police said they arrested a young man in connection with the slayings and were investigating the possible motive. Mr Ekhsaluddin was a leader of the Awami League, and opposition parties have called for a half-day general strike in the MP's hometown of Narail to protest against the murders.



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AMERICAN NEWS

Reagan pledge to explore direct Nicaragua talks

By REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan has adopted an unusually conciliatory tone towards Nicaragua in a bid to persuade the Democratic-controlled House of Representatives to approve new aid for the anti-government contra rebels. With the House due to vote late last night, Mr Reagan formally disclaimed any intention of trying to overthrow the Sandinista Government by military force and promised to explore ways of resuming direct talks with Managua.

In a letter to Mr Dave McCurdy, an Oklahoma Democrat working with the Republicans to win passage of a \$27m (\$21.4m) humanitarian aid package for the rebels, Mr Reagan said he was determined to pursue political, not military, solutions in Central America.

"We do not seek the military overthrow of the Sandinista Government or to put in its place a Government based on supporters of the old Somoza regime," Mr Reagan said.

Mr McCurdy, who earlier voted against aid to the contras, said the letter represented a "shift in emphasis" in the Administration's policy, and that the Democrats should "stand up and declare a victory." In a serious rebuttal to Mr Reagan in April, the House refused to approve any aid plan for the contras.

Mr Reagan, who in February called for the removal of the Sandinista Government "in the sense of its present structure", also said he intended to discuss with other Central American countries how and when the

THE PRINCIPAL base of the anti-Sandinista guerrilla organisation ARDE has fallen to Government forces in southern Nicaragua. Tim Coone reports from Managua. The base at La Pasa, located on the San Juan River which separates Nicaragua and Costa Rica, has been the main logistic and command centre of ARDE for over two years and its capture on Tuesday by Government forces is widely seen as being a major defeat for the guerrilla organisation. The base was equipped with an airstrip which had been constructed with bulldozers brought over from Costa Rica, and from where light aircraft and helicopters supplied guerrilla units operating deeper inside the country.

U.S. might resume direct talks with the Nicaraguan Government. He placed a higher priority, however, on talks between the Government and the rebels, which the Sandinistas have consistently refused.

The \$27m in aid for the rebels, intended for "non-lethal" equipment such as clothing and medicines, would be released in three instalments, ending next March, with a Congressional review at each step. If it is adopted, a final package would have to be agreed in conference negotiations with the Senate, which last week approved \$38m over 16 months.

The two houses remain sharply divided over whether the aid should be distributed by the Central Intelligence Agency, as the Senate wants, or whether the agency should be excluded from the operation, as the House version demands.

The House was also due to vote on two Democrat-sponsored amendments, which the Administration fears would gut the aid plan. One would prohibit U.S. funds for intelligence agencies being used directly or indirectly to support military or paramilitary operations inside Nicaragua. The other would delay aid to the contras for six months after the vote would have to be held in Congress.

Nicaraguan armed forces have been mounting a sustained offensive along the San Juan River for over two weeks involving several infantry battalions specialised in jungle guerrilla warfare and supported by artillery and aircraft. According to the Ministry of Defence, the offensive is continuing with the objective of re-establishing government control along the whole length of the 200 km border and re-establishing civilian boat traffic which has been suspended for over two years because of the war. The river was an important communication route linking the Pacific and Atlantic coasts of the country and the only supply route for many isolated communities on the country's Atlantic coast.

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UAL strike settlement in sight

By Paul Taylor in New York

UNITED AIRLINES (UAL), the largest U.S. carrier yesterday reached a tentative settlement with the Airline Pilots Association (ALPA) over the bitter pay structure strike which has crippled UAL for nearly four weeks.

The tentative agreement was due to be put before ALPA's 30-member executive council for ratification later yesterday. The agreement was announced in Washington by the National Mediation Board after an all-night bargaining session aimed at resolving the one remaining outstanding issue—the highly emotive question of back-to-work terms.

The key back-to-work issue was UAL's refusal to take away higher pay rates which it had promised to non-striking pilots who crossed the ALPA picket lines. Yesterday no immediate details of the tentative agreement were available although UAL said it included "a resolution of all the back-to-work issues."

About 95 per cent of UAL's 5,200 pilots walked out on strike on May 17 in a dispute which hinged upon UAL's determination to introduce a new wages structure based upon paying new pilots less than veterans. The dispute was seen as a key test of "two-tier" wage structures which have recently spread throughout the U.S. airline industry.

None are so rash as to promise democracy, knowing that the exercise is a test of the military's tolerance rather than the electorate's wishes. Nevertheless the holding of the elections is an implicit admission by the military that Guatemala's needs are not being met by the current government.

The right's most acceptable candidate is Sr Jorge Carpio, a newspaper proprietor who founded the National Centre Union (UCN) 18 months ago. Sr Carpio, exploiting his newspaper, El Gráfico, and a well-oiled publicity machine, occupies centre stage in the campaign; but he has upset the military by his own independent

important element in the budget's aim of containing Guatemala's growing government deficit. Partial de-indexation is expected to save about \$22bn (\$1.2bn) a year by 1990.

Opponents of pension de-indexation argue that it flies in the face of promises by the Government last year not to reduce benefits to the elderly. Mr Thomas D'Aquino, president of the business council on national issues, a group of 150 chief executives of Canada's largest companies, said that the battle of the deficit should not be fought on the backs of the poor

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Robert Graham recently in Guatemala, writes on the coming elections

Guatemalans flirt with democracy

BEAUTIFUL countries have a habit of being blighted by ugly regimes. Guatemala exemplifies this. It has majestic scenery of tall tropical trees, mysterious volcanic lakes and mighty volcanoes swathed in whiffs of cloud. Yet it possesses a military regime that has the worst human rights record in the region. Since a reformist government was toppled in 1954 up to 100,000 persons have died; the majority of them ethnic Indians caught in the middle of a vicious counter-insurgency campaign.

Guatemalans have become as unfamiliar with democracy as with their national bird, the Quetzal, long banished to the remote jungle by hunters seeking its lustrous green tail feathers.

But the military, now laden with the spoils of office and discredited by brutality, are giving ground to civilians. After permitting elections to a constituent assembly last July, presidential elections are to be held in November. The campaign is already under way with four main candidates, whose platforms range from the extreme right to moderate centre left.

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ence and has yet to win the private sector away from the MILN. The powerful private sector is caught between fearing change and wanting to seize the chance to cut back the military's tentacular involvement in business.

The Christian Democrat candidate, Sr Vitorio Sereca, is the most popular. A good communicator and a clever politician, he also has a record of courageous opposition to the military, talents which in the past led to at least two attempts on his life. The dark horse is Sr Jorge Serrano of the National Democratic Co-operation Party (PDCN), an evangelical candidate who could tap the 30 per cent of Guatemalans belonging to Protestant sects.

On the key issues of security and the economy, the candidates are offering few clear policies. This is because the security situation is an exclusively military domain and economic policies are now being handled by a national commission. The creation of the latter by the military leader, General Oscar Humberto Mejia Victores, was an astute move, shifting responsibility for economic decisions on to a group of experts and sector representatives.

The army claims to have broken the back of the guerrilla movement and obtained a cease-fire with Mexico on their cross border refugee but activity has increased this year. In the first three months, 170 Government troops were killed in 56 clashes.

Security is eating up 20 per cent of the budget during a sharp recession; and with

\$492m (\$357.4m) to pay out in debt service this year (37 per cent of export earnings) the guerrilla war is straining the treasury. Guatemala's traditional exports of coffee, sugar and cotton have been hit by falling prices: the Central American market is absorbing much less and what it absorbs often is not paid for. Guatemala is owed \$300m by Central American countries for unpaid goods.

Guatemala is stuck with surplus capacity, high unemployment (up to 40 per cent in the capital), and a series of growth predictions based on the assumption of more oil finds that have not materialised. Public spending has been cut to 3.8 per cent of GDP mainly at the expense of health and education. The Government urgently needs to squeeze more revenue.

In theory, this should not be difficult since Guatemala has very limited taxes, mainly levied on exports. Fiscal pressure is under half the Central American average. However, any change to higher income and corporation taxes has been fiercely resisted by business. Last month a set of new tax measures were withdrawn by the military after vigorous protests, and the Economy Minister was made a sacrificial lamb to their anger. Meanwhile, the economic calculations for 1985 made by the central bank have gone to the winds by this action, and the national economic commission is trying rather impatiently to concoct a watered down fiscal package that risks pleasing no one.

U.S. may have to put up taxes

By NANCY DUNNE IN WASHINGTON

A U.S. HOUSE and Senate conference committee, straining this week to produce a compromise budget, once again confronted the possibility that only a tax increase would reduce the massive budget deficit to an acceptable level.

Facing new predictions by the Office of Management and Budget of ever higher deficits, Mr William H. Gray, the House budget committee chairman, said a tax increase could come after the conference committee had agreed on at least \$50bn (\$40bn) in spending cuts for fiscal 1986.

Mr Tip O'Neill, the House

speaker, insisted that any tax increase would have to carry with it President Reagan's approval because Democrats are tired of being labelled "big taxers." Mr Robert Dole, the Senate majority leader, hinted that a small tax increase might be acceptable within the new tax reform measure.

In hearings elsewhere on Capitol Hill, the Administration's new tax plan came under fire by economists who say it will actually lose revenues. Mr James Baker, Treasury Secretary, said the plan could gain—or lose—as much as \$47bn over five years.

Senate Republicans, also worried about labels, expressed concern that the plan would hurt the middle class and give the Democrats the ammunition to accuse them of being "the party of the rich." Meanwhile, the National Association of Manufacturers yesterday issued a pessimistic projection of the economy.

Growth rates are expected to remain sluggish, particularly during the first half of the year, the Association said. Although the economy may improve in the Autumn, it could eventually slip back into recession by 1987.

Protests grow against Canadian pension plan

By BERNARD SIMON IN TORONTO

A WAVE of protest against Canadian Government plans for the partial de-indexation of old age pensions has turned into a key test of Ottawa's economic policies.

Several prominent business groups this week joined opposition parties and senior citizens' lobbies to urge the Government to reverse a proposal in last month's budget for indexation of old age pensions to be limited to increases in the inflation rate above 3 per cent.

The de-indexation plan, which also extends to other social security payments, was an

U.S. assures Gandhi on arms

By REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan yesterday assured Mr Rajiv Gandhi, the Indian Prime Minister, that U.S. arms sales to Pakistan were not directed against India and were intended to remove the need for Pakistan to acquire nuclear weapons.

In White House talks described by U.S. officials as "extremely warm and friendly," Mr Reagan stressed that the arms sales were designed to help Pakistan with security problems on its Western frontier created by the Soviet invasion of Afghanistan. The supply of conventional weapons should reduce the incentive for

Pakistan to "go nuclear," U.S. officials said.

At the first meeting of any length between the two leaders, both outlined their main concerns in an uncontentious manner, U.S. officials said. While Mr Gandhi has repeatedly expressed anxiety over U.S. military support for Pakistan, and the risk of Pakistan developing nuclear weapons, the principal U.S. concern has been the closeness of India's relationship with Moscow.

Mr Reagan nevertheless expressed respect for India's non-alignment, while Mr Gandhi said that he hoped his visit to

Washington would strengthen the tradition of the U.S. and India "working together."

The American side at the talks explained that U.S. policy was to seek global safeguards against the spread of nuclear weapons, which would include India as well as Pakistan. Washington could give no specific assurance that it would stop Pakistan developing such weapons, U.S. officials said.

They recalled, however, that U.S. authorities had recently acted to stop the illegal export to Pakistan of 50 krytons, which can be used to trigger nuclear explosions.

WORLD TRADE NEWS

U.S. to pursue unfair trade case

By Nancy Dunne in Washington

THE U.S. Semiconductor Industry Association (SIA) has voted to continue to prepare an unfair trade case in an effort to bolster U.S. efforts to pry open the Japanese market in talks scheduled to begin next week.

Industry representatives are consulting top Administration officials as well as manufacturing semiconductor firms. The SIA says it is against retaliatory curbs in the U.S. market.

Early this month, Mr Lionel Oker, then the outgoing under-secretary of commerce, complained that Japanese manufacturers were dumping Epsoms (reusable programmable read-only memory chips) in the U.S. He had with him in Tokyo a memorandum from Hitachi, in which distributors in the U.S. were urged to undercut the chip prices of competitors.

There has been discussion within the Commerce Department of "self-inflicting" an unfair trade case against Japan—an unprecedented but legal procedure. The industry, which is apparently reluctant to charge dumping, prefers to focus on gaining market access in Japan.

The industry claims that despite all supposed liberalisation measures taken by Japan, the U.S. market share of the Japanese market has hovered around 10 per cent for years.

In an analysis prepared for the Congressional Joint Economic Committee, SIA argues that Japan deliberately created a market structure in which its principal consuming companies are the same major electronics companies that also are the largest semiconductor producers.

The Japanese share of the \$11.6bn (\$8.8bn) semiconductor market was 14 per cent last year according to the SIA. The U.S. share was 83 per cent and Europe's 3 per cent.

The association predicts that the Japanese semiconductor market will grow from \$8bn last year to \$13.65bn in 1987.

ECGD management changes urged

By CHRISTIAN TYLER, TRADE EDITOR

A NEW management structure for the Export Credits Guarantee Department (ECGD) is proposed by an internal review of the department published yesterday.

The report says that the present senior management system "does not work effectively" and that "there appears to be a vacuum at the top."

It proposes that the secretary, official head of the government department, should be redesignated chief executive. Instead of an advisory council of industrialists and bankers there should be a board of four or five outside part-time directors, one of whom would be chairman.

The board would submit a business plan annually for approval by ministers, but day-to-day control would be the chief executive's responsibility. The review team, led by Mr Fred Chapman, principal finance officer of the ECGD, and including management consultants Coopers & Lybrand Associates, also proposes major

changes lower down the hierarchy. It suggests the business should be divided among five new groups. Medium and long term export credit insurance would be handled by a project group, while short-term (under 2-years' credit) would be managed by a "Cardiff group." ECGD's volume business is handled in Cardiff, but there are two offices for senior

about British Government help for exporters in the fast-moving and competitive Chinese market. Britain has a modest technical co-operation programme with China, funded by the Overseas Development Administration for consultancy work.

But there is no capital aid programme, nor are British lenders for capital projects in the country able to call on the ODA's aid and trade budget.

officials in the City of London. The two groups would deal with all underwriting, claims and recoveries "in order to bring together the market knowledge." An international group would handle the ECGD's negotiations with foreign debtors and relations with other countries' agencies.

Internal organisation would be the responsibility of a resources management group and

management services group, handling, among other things, department's computer systems. An immediate review of the computerisation programme is called for.

The team rejects the common view that civil service rules hinder the ECGD. "Nor have we found that ECGD has suffered exceptional losses of staff to the private sector," it says.

But it argues that officials' progression up the civil service pay ladder should be linked to performance, and that principals and higher executive officers should be able to earn more than the maximum in their salary band.

The review was ordered last November by Mr Paul Channon, Britain's Trade Minister, after the Government had rejected the central recommendation of its own committee of inquiry that the ECGD should be turned into a public corporation.

Mr Channon said yesterday he would be announcing the Government's response to theropert "in due course."

Britain announces ECGD to extend credit cover for Mexico

By ROBERT GRAHAM

THE BRITISH Government yesterday announced that the Export Credits Guarantee Department (ECGD) has been authorised to extend its cover to both the Mexican private and public sectors.

At the same time the Mexican Finance Minister, Sr Jesus Silva Herzog, signed an agreement in London providing up to \$90m in finance for the purchase of Mexican products.

ECGD has not given a figure but it is understood to amount to an extra \$10m of cover for medium and long-term credit on top of the existing \$80m.

Announcing the extra cover the Trade Minister, Mr Paul Channon, said he hoped this would provide a "significant boost" to British trade with Mexico which last year amounted to \$200m after a peak of \$450m in 1980.

ECGD has been further authorised to extend its cover not just to guarantees provided by the Mexican Central Bank for private sector deals but also to the Mexican commercial banks.

On the Mexican side it is the first time that sterling credits have been made avail-

able to purchase Mexican goods. Previously these were only in dollars. The arrangement is between the Banco Nacional de Comercio Exterior, Mexico's foreign trade bank and six UK based institutions — Barclays, Interbank, Lloyds, Midland, NatWest and Standard Chartered.

This boost to Anglo-Mexican trade has been timed to coincide with the state visit of Mexico's President Sr Miguel de la Madrid, who arrived in London on Tuesday.

Also connected with the visit was the announcement by Samuel Montagu of a \$5m export finance facility for British goods being sold to Mexico.

Yesterday Sr de la Madrid had an hour's working session with Mrs Margaret Thatcher, the UK Prime Minister, before lunching at No 10 Downing Street.

The Mexican President briefed Mrs Thatcher on economic measures being taken to cope with Mexico's \$96bn foreign debt. The two leaders also discussed oil prices, an important point of mutual interest given that Britain and Mexico

Hong Kong raises HK\$500m for nuclear plant

By ROBERT GRAHAM

HONG KONG Nuclear Investment Company, a subsidiary of China Light and Power Company of Hong Kong, yesterday signed HK\$500m (\$51m) bills of exchange facility, AP-ED reports from Hong Kong.

The company said it expected letters of intent to be signed by August with contractors for construction of the company's planned nuclear power plant in China.

The commercial paper will be issued by tender. No bill can exceed HK\$200m, and the company has set a maximum interest rate for the one, two and three-month notes at an undisclosed rate above the Hong Kong interbank offered rate.

Money from the facility will go towards the company's equity investment of HK\$500m in the Guangdong, a joint venture between Hong Kong Nuclear Investment Company and China. The remaining HK\$300m will come from China Light and Power.

The Guangdong venture was created to build a nuclear power plant at Daya Bay in Guangdong province, China. Energy from the plant will go to China and

Cementation to build Omani hospital

By ROBERT GRAHAM

THE OMANI Government and Cementation of the UK yesterday signed a contract for building a teaching hospital for Oman's first university, Reuters reports from Muscat.

Company officials said the contract was worth \$117m (\$93.6m) made up of \$58m and \$15m rials (\$43.4m).

Cementation won a £215m contract for the university in 1982 and must start building it in time for the opening in autumn 1986.

The 500-bed hospital is due for completion in the summer of 1988 and will receive its first medical students two years later, Cementation officials said.

India signs U.S. counter-trade deal

India's minerals and metals trading corporation (MMTC) has finalised its first counter-trade deal for the export of nepheline in exchange for fertilisers from the U.S., writes K. R. Sharma in New Delhi.

The deal involves the export of 50,000 tonnes of nepheline worth \$170m to U.S. fertiliser suppliers who are to ship 100,000 tonnes of ammonium phosphate and urea to India this year.

The government-owned corporation hopes to be able to negotiate similar contracts for the Indian Oil Corporation, the Government-owned refining company, this year.

Computer group to expand Irish factory

AMDAHL, the world's largest manufacturer of IBM-compatible large-scale mainframe computers, is to spend \$12m on expanding its Irish factory at Swords, north Dublin.

The expansion by the California-based group will be grant-aided by Ireland's Industrial Development Authority, and will more than double the factory's capacity to produce the AMDAHL 580 series of large-scale computers.

The factory, which produces 40 per cent of AMDAHL's output of mainframes, will increase employment from 350 to 550 by the time full production is reached in 1988. Building work starts immediately, and the extension is due to be completed by mid-1986.

AMDAHL exports from Ireland to Europe, Canada, the Middle East and the Pacific Basin.

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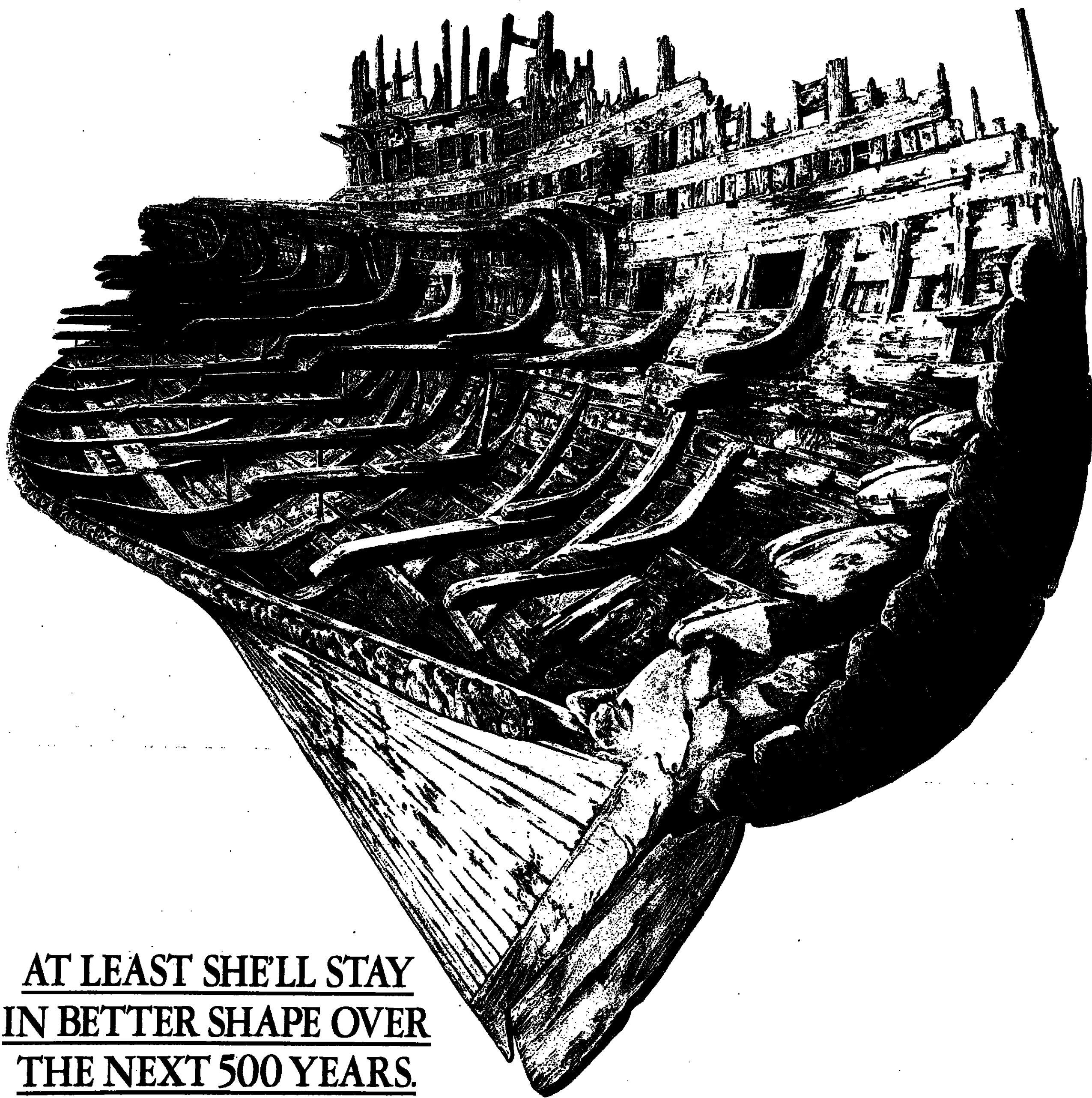
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Thursday, June 13, 1985

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mocracy

on arms

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to build
Oxford
hospital



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But her 91 guns were no match for the ruthless onslaught of the murderous currents that flow beneath the Solent.

A deep scourpit was eroded on the port side of the hull.

The currents then relentlessly shrouded her in a thick layer of silt.

By the early eighteenth century a hard layer of shelly clay had sealed the once proud warship in her watery grave.

On October 11th 1982, a salvage operation on a scale never before attempted brought the forlorn remains of the Mary Rose to the surface.

Not only the hull, but a host of precious artefacts that tell of life in Tudor England were rescued from the muddy sea-bed. But in the process of drying them out they could easily be harmed or destroyed.

In order to preserve them, we gave the Mary Rose Trust a chemical solution called polyethylene glycol. Once these items (such as wooden bowls and leather shoes) have been soaked in this solution, they undergo a freeze-drying process that

will carefully preserve them for posterity.

At the same time, the bulk of the hull is sprayed with water to stop it from drying out, and to prevent microbiological decay.

After two years of this treatment a lengthy round-the-clock spraying of an ethylene glycol will begin, before the hull is left to dry out.

The whole process to preserve the Mary Rose will take about twelve or fifteen years to complete.

But in the extraordinary life history of the Mary Rose that's just a drop in the ocean.

YOU CAN BE SURE OF SHELL



UNEMPLOYMENT

The lessons of New England's economic revival

By Brian Groom

MR JAMES HOWELL, chief economist at the Bank of Boston, called it "the most spectacular event in the history of Western capitalism" in an interview with a New Hampshire newspaper last December. Unduly euphoric, no doubt — particularly with the computer industry's current problems — but the high technology-based economic revival of New England has been remarkable.

In 1975, Massachusetts' 11.2 per cent unemployment was well above the U.S.'s 8.5 per cent. By last year it was down to 4.8 per cent, compared with the national average of 7.5 per cent. Officials from other American cities, Europe and even Japan are flocking to the region, seeking advice.

They come to Boston and to cities like Lowell, once a down-and-out textile centre, which has cut unemployment from nearly 13 to less than 4 per cent in 10 years, and now claims it can turn its nose up at investors it does not want.

"For too long Lowell was associated with sweat shops. We are selective," says Mr James Campbell, assistant city manager.

The miracle which the visitors see needs qualifying. The cut in unemployment has been made easier by New England's slow population growth. Its 4 per cent increase in the 1970s was

the same as that of the still depressed Mid-West, but below the South's 20 per cent and the West's 24 per cent.

And now there is real anxiety about the recent slump in high-tech industry which has brought layoffs, falling shares and tumbling profits — for instance, the 66 per cent third quarter fall at Lowell-based Wang Laboratories.

New Englanders are asking whether this is a cyclical rebound from last year's capital spending boom, exacerbated by the high dollar, or a structural mid-life crisis in which some computer-based companies are weeded out and others shift production overseas.

The growth of high-tech industry around the famous Route 128 near Boston began in the 1960s. New England's traditional textile, clothing and leather industries had fled south in search of cheaper labour after World War II.

But in the early 1970s the future seemed gloomy amid cuts in the space and defence budgets, the Arab oil embargo and the recession of 1974-75. There were fears that investment would seep away to California's Silicon Valley and to states such as North Carolina which offered lower taxes.

Then came the turnaround. After losing 252,000 manufactur-

ing jobs in the seven years to 1974, New England regained 222,000 in the next five. Service jobs have increased, but the focus of revival has been high-tech companies, computers, defence, medical, space, communications, instruments — whose payrolls have grown by 65 per cent to 280,000 workers since 1976.

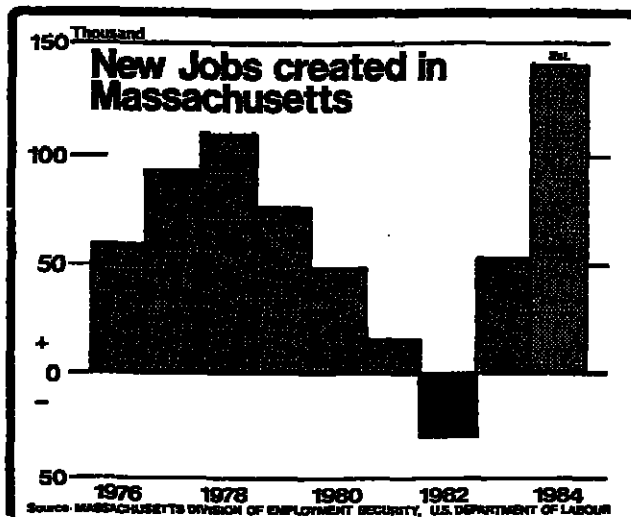
High-tech accounts for 10 per cent of employment in Massachusetts (24 per cent in Lowell) compared with 4 per cent nationally, and supports many service jobs.

How did the revival come about? Supply side economists point to a more pro-business climate, notably tax cuts which have reduced the proportion of each \$1,000 of income that wage-earners pay in state and local taxes by 23 per cent since 1977.

In the state they once called "Taxachusetts" personal taxes are 5 per cent below the national average and business taxes are on a par with other industrial areas.

The real picture is more complex. Tax cuts may have supported the revival, says Mrs Lynn Browne, vice-president of the Federal Reserve Bank of Boston, "but I do not think they caused it. It was already under way."

Even with lower public spending, a creative industrial policy



Source: MASSACHUSETTS DIVISION OF EMPLOYMENT SECURITY, U.S. DEPARTMENT OF LABOR

has channelled incentives to the private sector. The quasi-public Massachusetts Industrial Finance Agency has promoted federal industrial development bonds (giving tax exemption to investors) to re-equip old industries and renovate city centre commercial property.

Now President Reagan's tax simplification proposals threaten to kill these off.

Defence and space contracts

are a factor. These picked up in the late 1970s, particularly after 1978-80, and now Massachusetts is well placed to win Star Wars business. The Lexington-based Data Resources Inc. estimated that 16 per cent of the state's growth from 1981 to 1988 will be a result of Pentagon spending.

The crucial factor in New England's revival, however, was that with such companies as

Wang, Digital Equipment and Data General, it was well equipped to benefit from the growth in the markets for computers and office equipment.

The climate for innovation resulted from a remarkable education and research environment — there are 260 colleges in New England, including Harvard and the Massachusetts Institute of Technology — combined with an enterprising banking and venture capital community.

Massachusetts trails only New York and California in venture capital, and in 1983 the state's financiers controlled 13 per cent of U.S. venture funds, or more than \$1.5bn. It benefited from the national cuts in capital gains tax which boosted the industry in 1978 and 1981.

In the current high-tech climate there are fears of over-dependence, particularly in the Lowell area, where the office, accounting and computing machines industry accounts for 40 per cent of manufacturing employment.

But even if the maturing mini-computer market is overcrowded, most economists still see Massachusetts as a resilient incubator for research and biotechnology, artificial intelligence and robotics.

Mr Patrick Jenkin, Britain's

Environment Secretary, along with Merseyside County Council and the Merseyside Task Force, may commission a study of Lowell as a model for re-developing Liverpool.

But Liverpool would be hard pressed to reproduce two of the vital factors in Lowell's revival: its fortunate position as a low-cost labour pool on the edge of the high technology belt looking to expand, and the decision by Wang to locate its headquarters there, providing 15,000 jobs.

These make it difficult for other cities, such as Detroit and Pittsburgh, to copy Lowell's example.

More generally, there is a limit to the number of regions which high technology can revive, even if the present slump proves temporary. New England's combination of research, venture capital and defence spending is hard to reproduce, though lessons can be learnt.

Most European countries are aware of the need for better links between universities and business. In Britain, the explosion of venture capital, the creation of the United Services Market, and the proposed alleviation of Government red tape should help the climate for innovation.

The real problem is the failure of small ventures like

the hundreds which have sprouted around Cambridge University to grow into giant Apple, Wang and Hewlett Packards. And that may be a failure of managerial vision, rather than public policy.

Meanwhile New England is worried about labour shortages, particularly in the Boston area. The baby boom generation is a thing of the past, and by 1995 there will be 20 per cent fewer people in the job entry age group in the U.S. Business leaders, worried at not having enough workers with basic skills in language, mathematics, computer technology and critical thinking, have set up an unusual venture known as the Boston Compact.

Under this, private employers have agreed to provide job opportunities for school leavers — 704 last year, eventually rising to 1,000 — in return for setting measurable goals for improving the traditionally poor standards of the city's schools.

Mr Bill Spring, president of the Boston Private Industry Council and architect of the Compact, describes it as an attempt to adapt the West German and Austrian systems of school-to-work transition. There are still some things the U.S. can learn from Europe.

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ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1978=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Indl. prod.	Mfg. output	Eng. order	Retail vol.	Retail value	Unemp.	Vacs.
1984							
1st qtr.	104.0	99.0	103	107.7	122.7	2,998	147.6
2nd qtr.	102.0	99.9	107	110.2	130.1	3,025	154.0
3rd qtr.	102.4	101.4	107	111.1	133.3	3,078	165.1
4th qtr.	102.3	101.0	105	113.6	146.0	3,103	168.5
October	102.9	100.3	107	112.0	138.9	3,100	170.5
November	103.2	101.0	104	112.7	149.5	3,182	167.5
December	103.7	101.5	104	115.5	149.9	3,108	161.5
1985							
1st qtr.	105.5	101.8		112.6	133.9	3,138	157.5
January	104.6	100.3	101	111.6	134.4	3,124	157.2
February	105.0	101.8	107	112.0	130.2	3,144	156.1
March	107.0	103.3		113.9	138.5	3,147	159.2
April				114.1	140.3	3,176	166.7
May				115.2		3,180	167.1

OUTPUT—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal mfg.	Textile Housg. etc.
1984						
1st qtr.	100.1	93.9	110.5	96.3	112.5	99.9
2nd qtr.	101.4	95.7	108.3	97.9	106.0	97.2
3rd qtr.	101.9	98.2	104.6	100.9	109.2	97.8
4th qtr.	102.0	97.5	106.5	99.4	107.0	99.2
October	102.0	97.0	106.0	99.0	106.0	99.0
November	102.0	97.0	107.0	99.0	106.0	99.0
December	102.0	99.0	107.0	100.0	107.0	100.0
1985						
1st qtr.	103.4	97.9	110.1	99.7	108.5	99.5
January	103.0	96.0	110.0	98.0	102.0	98.0
February	103.0	98.0	109.0	100.0	109.0	99.0
March	105.0	100.0	112.0	101.0	115.0	102.0
April						
May						

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance; current balance (€m); oil balance (€m); terms of trade (1980=100); excluding reserves; all seasonally adjusted. Clearing Bank base rate (end period).

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms trade	Resv. trade
1984							
1st qtr.	108.7	112.1	- 34	+ 623	+ 2,322	97.3	16.75
2nd qtr.	107.3	117.1	-100	+ 592	+ 1,543	96.3	15.51
3rd qtr.	108.0	119.8	-112	+ 621	+ 1,804	96.7	15.59
4th qtr.	117.5	128.1	-106	+ 641	+ 1,468	96.1	15.52
November	118.0	120.8	-102	+ 303	+ 352	95.9	15.50
December	119.2	126.2	-107	+ 136	+ 743	96.0	15.69
1985							
1st qtr.	118.7	123.6	-105	+ 1,347	+ 86	95.6	14.80
January	116.6	118.6	- 20	+ 332	+ 926	96.9	15.52
February	121.7	124.6	- 29	+ 137	+ 675	95.1	15.35
March	117.8	133.7	-159	+ 855	+ 269	95.6	15.23
April	119.6	126.3	-107	+ 123	+ 684	96.8	14.03
May							

FINANCIAL—Money supply M0, M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); building societies' net inflow; E.P. new credit; all seasonally adjusted. Clearing Bank base rate (end period).

	M0	M1	M3	Bank adv.	BS inflow	EP new credit	Base rate
1984							
1st qtr.	4.1	10.1	8.2	13.6	2,609	2,868	8.50
2nd qtr.	4.5	10.2	8.3	13.9	1,795	2,870	9.25
3rd qtr.	5.3	10.2	8.3	13.9	1,625	2,809	10.50
4th qtr.	9.6	24.3	13.4	16.9	2,482	2,941	9.85
November	9.9	27.3	18.6	17.1	263	967	9.53
December	12.2	27.2	12.1	22.4	1,004	971	9.63
1985							
1st qtr.	2.3	0.7	9.1	15.2	1,511	3,146	13.50
January	5.0	9.0	13.6	16.3	823	1,166	14.00
February	3.1	5.0	4.5	12.3	474	1,008	14.00
March	1.3	1.2	1.2	16.0	214	972	13.50
April	5.4	22.2	18.5	19.5	507	1,060	12.65
May							

INFLATION—Indices of earnings (Jan 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (1974=100); FT commodity index (July 1952=100); trade weighted value of sterling (1975=100).

	Earn. ing.	Basic matls.	Wholesale mfg.	RPI	Foodst.	FT commodity	Strig.
1984							
1st qtr.	153.6	133.6	129.0	343.9	321.7	308.67	81.7
2nd qtr.	156.9	134.3	132.0	350.9	329.1	305.06	79.8
3rd qtr.	159.6	134.1	132.9	353.9	326.5	288.95	78.0
4th qtr.	164.1	140.1	134.3	358.3	328.8	289.64	74.1
October	164.2	137.9	133.9	357.7	326.2	282.40	75.6
November	162.8	139.2	134.3	358.5	326.6	289.89	75.7
December	165.3	143.4	134.9	358.5	327.6	288.64	74.1
1985							
1st qtr.	168.4	146.2	136.6	362.9	332.3	285.22	72.0
January	161.4	145.3	135.9	359.6	330.6	286.98	71.5
February	164.6	147.6	136.6	362.7	332.5	285.73	71.3
March	168.2	146.5	137.5	366.1	336.4	285.23	73.3
April	140.8	138.2	135.2	373.9	338.8	285.08	78.0
May	139.3	138.5				279.98	78.7

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UK NEWS

GKN wins £500m army vehicles order

BY PETER RIDDELL, POLITICAL EDITOR

GKN YESTERDAY received a £500m order from the Ministry of Defence (MoD) for over 1,000 mechanised combat vehicles to be built at Telford in Staffordshire.

Mr Michael Heseltine, the Defence Secretary, announced at the opening of a two-day House of Commons debate that the total cost of this combat vehicles programme of some £725m, including related support equipment, showed a saving of over £100m against internal estimates.

He said the difference was "a direct result of our policy of increasing competition."

The order to GKN - Guest, Keen, Nettlefold and Sankey - follows the submission of tenders from a number of British companies last February. The vehicles will serve as armoured personnel carriers for the infantry, serving in West Germany.

During his speech, Mr Heseltine also announced an order for further Challenger tanks, to be placed with Royal Ordnance, and to be produced at its factory in Leeds. The total value of the order and associated support equipment will be about £30m. The aim is to equip a sixth Challenger regiment.

In his speech, Mr Heseltine referred to his programme to improve efficiency through increasing competition in procurement.

Mr Heseltine's main theme was that there was no need for another defence review and that the



Mr Heseltine: cost benefit from competition

planned defence budget should take care of foreseeable needs.

After criticism on Monday by the cross-party defence select committee about a likely reduction in overall capability, Mr Heseltine argued that even on the MoD's own arithmetic, any squeeze would be marginal in terms of the total defence budget.

However, an indication of tensions within the MoD over the placing of new orders was given when Mr Heseltine departed from his prepared speech, apparently to remind supporters of the Royal Marines who are pressing for an early decision on the ordering of replacements for the amphibious assault ships Fearless and Intrepid.

He warned: "If the idea should once get about in the Ministry of Defence that a particular part of each individual service was likely to get preferment over all the rest for their priorities by 'leaking' either to the press or to MPs in order to embarrass ministers, it would bring our legitimate planning process to a grinding stop."

Guinness pays £10m for news retailers

By Christopher Parkes

GUINNESS, the brewing concern, yesterday further strengthened its retailing arm with the £10m purchase of 150 newsagents shops from Barker and Dobson, the old-established and long-troubled confectionery company.

The acquisition of the Lewis Meeson chain reinforces the brewer's position as Britain's top newspaper. It now controls almost 800 outlets, compared with the 500-odd run by NBS Newsagents, the 230 under the John Menzies business and W. H. Smith's tally of about 350.

Mr John Fletcher, five weeks in the chair at Barker and Dobson, said yesterday that the sale was a "necessary commercial action" as the company's accounts - due in the next 10 days - would show. The deal was put together in only three weeks, he added.

Formerly managing director of Asda Stores, Mr Fletcher said that while he might attempt to take the company back into retailing at some time, his main objective now was to sort out the difficulties of the confectionery business.

Barker and Dobson's only remaining retail outlet is a high-class chocolate shop in London's Bond Street.

The Lewis Meeson shops in England and Wales lost about £2m last year on sales of £50m.

Guinness said yesterday that it planned to continue expanding all its retail activities, either by acquiring more chains or by piecemeal purchases.

Brewing and retailing have emerged as the two key UK activities of the once widely diversified Guinness business after a period of vigorous retrenchment inspired by Mr Ernest Saunders, the chief executive.

Development of the retail side began last spring when Guinness bought W. H. Smith for a £47m offer for the 490 shops in the Martin the Newsagent chain.

Guinness added its existing 130 Lavelle newsagents and now operates the combination, together with its chain of Drummond chemists shops. Guinness said its interim figures, published on Tuesday, showed that profits at Martin were already 50 per cent up on the comparable figure for last year.

Gross margin on turnover is now approaching the 5 per cent regularly recorded by Lavelle. Other big groups in the industry are understood to average between 3 and 4 per cent.

The group is also busy expanding its other retailing interests in the fashionable field of convenience stores.

Ramphal warns on outlook for IMF

BY HUGH O'SHAUGHNESSY

THE International Monetary Fund might become irrelevant to the needs of the great majority of its member countries unless its financial resources are strengthened and changes made to its methods of operations, Mr Tony Ramphal, the Commonwealth Secretary General said in London yesterday.

Mr Ramphal was speaking at the start of a three-day seminar on the negotiation of economic adjustment programmes.

His comments were backed by Mr I. G. Patel, former Secretary to the Indian Finance Ministry and Governor of the Indian Reserve Bank. He is now Director of the London School of Economics.

Mr Ramphal warned of the continuing dangers inherent in Third World indebtedness. "Unless the other industrial countries are able to strengthen their recovery, as the U.S. economy slows down and as its Administration seems to be in the budget problem, we might be in for another downturn, with catastrophic consequences for many developing countries, including the middle-income ones with high indebtedness," he said.

"The irony of the current situation is that the IMF seems to be largely a spectator in the unfolding world economic situation. Its leverage extends only to the weak economies which come to it for assistance; it has no sanctions that it can enforce on the policies of powerful economies, whether they be in surplus or deficit," he added.

Mr Ramphal said the present temporary easing of the debt crisis had prompted a mood of optimism by the major powers that effectively control the fund.

Part of the problem, he argued, was with the deficit countries themselves. They should be adequately prepared and have their own particular mix of policies to pursue.

Addressing an audience which included many Commonwealth central bank and finance experts, Mr Patel said that the Fund had often been arrogant in its dealings with deficit countries.

Wimpey to join nuclear decommissioning group

BY DAVID FISHLICK, SCIENCE EDITOR

GEORGE WIMPEY, the construction group, is joining two specialist groups in a new nuclear consortium to undertake the decommissioning of nuclear plant and radioactive waste disposal services.

The Nuclear Services Group (NSG) formed jointly by Wimpey, the Bird group and the Gilbert Commonwealth group, foresees a long-term commitment to what is predicted to be a large British market for those services within a decade.

Mr John Holmes, chairman of Wimpey Process Engineering and Offshore and a director of NSG, likens the market to offshore decommissioning, where the industry expects to spend sums similar to its original investment.

All three companies already have nuclear experience, notably Wimpey, which recently completed a remotely controlled process plant for the Atomic Weapons Research Establishment, Aldermaston, which automatically encapsulates plutonium-contaminated sludge in cement. Under the contract, worth more than £800,000, the company developed a new process in which the cement sets within seconds.

The Bird group, specialising in metal reclamation and recycling, recently dismantled and disposed of the concrete biological shield that surrounded a research reactor at Queen Mary College in London.

It was also called in by the Ministry of Defence to clear up after a

fire in laboratories at an Ordnance factory last year, in which asbestos and chemicals as well as radio activity were released.

The Gilbert-Commonwealth group of Reading, Pennsylvania, is participating in plans to dismantle the U.S. Shippingport reactor, prototype of the pressurised water reactor (PWR). It has also conducted a study of PWR decommissioning in Japan.

Mr Tony Bird, managing director of the Bird group and chairman of NSG, says much of Britain's nuclear plant is now 20 to 30 years old and "technically obsolescent."

In the next decade, large portions of Britain's first two big nuclear laboratories, Harwell and Aldermaston, are expected to be dismantled, among them plutonium facilities and experimental nuclear reactors.

The UK Atomic Energy Authority has begun a 10-year project to dismantle its 33 MW Windscale experimental advanced gas-cooled reactor and is letting contracts to companies to help to build experience in decommissioning. The Bird group has already decommissioned the reactor's powerplant.

It also plans to operate a "fire brigade" ready to be called into any emergency involving radioactivity.

● The Royal Navy has disclosed plans to mount an experimental programme to demonstrate the safety of its new pressurised water reactor, using an obsolescent PWR it shut down in Scotland last year.

Todd wins rerun TGWU ballot

MR RON TODD has been confirmed as general secretary of Britain's largest union, the Transport and General Workers (TGWU) in a repeat ballot called after allegations of voting irregularities in last year's election in which he was declared the winner.

The result of the fresh ballot among the union's 1.5m members will not be officially announced until Saturday. But it was clear after counts at the union's 11 constituent regions yesterday that Mr Todd will again be declared to have won.

Mr Todd's victory over Mr George Wright, who has centred and right-wing support, confirms the traditional left line of the TGWU's leadership.

In last year's cancelled election, Mr Wright won a majority in six of the regions and Mr Todd in five. But Mr Todd won by the narrow majority of 44,817 votes because his victories were in the regions with the larger memberships.

● MR GEORGE DORMAN has resigned as managing director of the UK subsidiary of Zanussi, the Italian domestic appliance maker. He has also given up his post as joint managing director of the British arm of Electrolux.

Electrolux recently took a 40 per cent stake in Zanussi, making it the leading appliance company in Europe. The resignation has come at a crucial time for the Swedish company, which is still assimilating the Zanussi operation and at the same time preparing for a further thrust into West European markets.

● SEALINK, the UK ferry operator owned by Benline Ltd Sea Containers, said it planned to order a second £1.8m high-speed catamaran for its service to the Isle of Wight.

Both vessels are to be built in Hobart on the Australian island of Tasmania by International Catamarans. The first one is due for delivery in February 1986.

● CALEDONIAN Aviation Group, which includes British Caledonian Airways (BCal), is to sell its Blue Sky Travel chain of retail shops to Thomas Cook, the travel agency, from July 1. The price is understood to be several million pounds.

The Blue Sky Holidays tour organisation, also part of the Caledonian Aviation Group, is not affected by the deal, which covers only the 30 travel agencies run under the Blue Sky name.

● IBERIA, the Spanish national airline, asked the High Court in London to order the UK Transport Secretary not to limit Iberia's London-Madrid flights to 11 a week.

Mr Justice Henry, QC, for Iberia, told Mr Denis Taylor that the threatened restriction was in retaliation for the Spanish Government's refusal to allow British Airways an early morning flight from Madrid.

The hearing continues today.

● MICRO FOCUS, the troubled computer software group, has cut its workforce by 20 per cent to reduce costs. The company, which last month reported a sharp reduction in profits, has made 80 people redundant in the U.S. and U.K.

● TARMAC and ARC (Amey Roadstone Corporation) have launched a joint venture company, Tarcrete, with plans to capture 10 per cent of the £150m-a-year concrete roof tile market in the UK.

The two partners have invested £6m in an automated, computer-controlled factory at Shephard in Leicestershire. That will come into production at the end of the month and will be able to produce 30m roof tiles a year.

● THE BOARD of the Woolwich Building Society, which had agreed in principle to take over the business of the North Kent Building Society, which has £56m in assets and seven branches.

● STCS WOUND capacity component subsidiary in Wrexham, North Wales, has been bought out by its local senior management, with equity support from merchant banks N. M. Rothschild and Close Investment Management, for about £200,000.

HOPE SEEN IN ECONOMIC POLICY SHIFT

Expansion 'could increase jobs'

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A MORE expansionary economic policy could reduce unemployment to 12m by the end of the decade, Cambridge Econometrics, the private forecasting organisation, said yesterday.

Its analysis suggests that the cut in unemployment by about 750,000 could be accomplished with no penalty of extra inflation.

However, the national debt would be significantly higher at the end of the period both in money terms and as a percentage of national output.

The simulation shows that the extra jobs would cost an additional £31bn - around £6m a year - in terms of the public-sector borrowing requirement (PSBR) up to 1990.

The main measures assumed by the forecasters were:

● An expansion for special employment by 500,000 places

● A sustained 20 per cent increase in government investment

● A 50 per cent cut in employers' national insurance contributions.

The largest reduction in unemployment would result from the expansion of the Government's special employment scheme. Increased public investment would produce 200,000 new jobs in the construction industry over the five-year period, a further 150,000 new jobs would be created in the service sector, with 100,000 extra jobs in manufacturing.

The simulations done by Mr William Peterson and Mr David Turner suggest that the cut in employers' national insurance contributions would offset the inflationary impact of the expansion of the Community programme and increased public investment.

But one important assumption behind the Cambridge analysis is

that the exchange rate would not fall as a result of the measures, although the balance of payments current account would move into a small deficit of £1.8bn by the end of the period, compared with a surplus of £2bn on unchanged policies.

The researchers say that the number and type of jobs created as a result of lower real wage costs would depend crucially on the response of the exchange rate. If a fall in the exchange rate were linked with a cut in real labour costs, the expansion of employment would be much greater than if the exchange rate were allowed to appreciate.

LARGE WAVES POSE INCREASING DANGER

Phillips warns gas buyers over Ekofisk seabed subsidence

BY DOMINIC LAWSON AND FAY GJESTER IN OSLO

PHILLIPS Petroleum has warned the European buyers of gas from its Norwegian Ekofisk oil and gas field that supplies may be cut steeply during the coming winter, as a result of the rapid subsidence of the seabed beneath the central Ekofisk platform.

Last year it was discovered that the main Ekofisk platform, the first to be installed in the North Sea, has sunk by 2.5 metres since it was placed on the seabed in 1971.

Worse news came this week when the first satellite measurements of the rate of subsidence showed that the seabed beneath the platform is sinking at a rate of about 40cm a year. This means that the platform's facilities are in increasing danger from very large waves.

Phillips is now planning to step up the rate of gas reinjection into the field to maintain reservoir pressure and slow down the rate of collapse of the seabed.

This means that Phillips is unlikely to be able to meet the gas sales contracts to its European buyers, consisting of Ruhrgas of West Germany, Distrigaz of Belgium, Gaz de France, and Gasunie of the Netherlands.

This week Phillips sent out telegrams to these companies declaring *force majeure*. Under the terms of the sales agreement, this can be invoked when "unforeseen incidents" occur. Phillips appears convinced that the subsidence problem at Ekofisk comes under this category, thus avoiding the need to pay compensation to the buyers.

Ekofisk supplies about 5 per cent of West Europe's natural gas consumption, with output varying between a minimum of 900m cu ft a day and a maximum of 1.2bn cu ft a day.

European buyers are at present well stocked with gas supplies, so it would take a very large cutback in Ekofisk supplies seriously to embarrass its customers.

Phillips plans to spend about \$150m over the next two years relocating sensitive facilities from the platform's lower deck to higher levels.

Later Phillips plans to abandon the lower deck completely, involving more expenditure at a time when the company plans to raise about £2bn to finance the recapitalisation involved in fighting off a bid from Mr T. Boone Pickens, the U.S. corporate raider.

Phillips has a 37 per cent stake in the field. The other main partners are Petrofina of Belgium with 30 per cent, the French company Elf with 8 per cent and Norsk Hydro with 7 per cent. Norsk Hydro has proposed that the group should sink three super-tankers around the platform in an effort to break up the waves.

Phillips reiterated yesterday that none of its plans would involve an interruption to the field's oil supplies, which are running at 250,000 b/d.

The Ekofisk group is negotiating with partners in the Stafford oil and gas field, in an attempt to buy the extra gas needed for injection into the Ekofisk reservoir. This is most unlikely to make up the shortfall to European buyers.

U.S. interest in MoD rail guns

BY PETER MARSH

THE U.S. is interested in applying to its star wars programme the novel weapons technology under development at a leading Ministry of Defence (MoD) research establishment.

The Royal Armament Research and Development Establishment at Fort Halstead, Kent, is investigating applications of rail guns in conventional military vehicles such as tanks and ships.

Rail guns are weapons in which small projectiles are accelerated to high speeds by electromagnetic forces using large pulses of electricity of as much as 1m amps.

The 1,200-strong Fort Halstead establishment is working on the weapons in conjunction with a team at the Ministry of Research and Development, a contract research company in Newcastle upon Tyne, which is a subsidiary of NEL, the engineering group.

Development of rail guns is an essential part of the U.S. Strategic Defence Initiative (SDI), known popularly as star wars, in which the Pentagon aims to spend \$26m by 1990 on devising the basis for a defensive system against Soviet nuclear missiles.

In one plan under discussion, a fleet of about 100 rail guns would be stationed in orbit about 2,000 km from the earth. Under computer control, they would shoot projectiles weighing about 2kg at missiles as they ascend from their launch pads in the Soviet Union.

The projectiles would have to travel at 20-30 km a second, or roughly 75 times the speed of sound, to destroy the missiles before they split up into separate warheads a few minutes after launch. After that point, the destruction task becomes much more difficult.

Rail guns are required because conventional rocket-powered anti-

missile projectiles can travel at no more than about 8km a second.

Another alternative is to use laser beams, which travel at the speed of light - 300,000km a second. But lasers may be far more difficult to power and aim accurately.

La General James Abrahamson, director of the SDI Organisation, spent two hours last week talking to Mr Michael Heseltine, the Defence Secretary, and MoD officials on how UK companies and research groups could participate in the project.

The Ministry of Defence said it could not confirm or deny whether Britain's rail gun work had been mentioned in the discussions.

Work on rail guns in the U.S. is far in advance of that in Britain. Leading groups developing the technology are based at Westinghouse in Pittsburgh, LTV (a company in Dallas) and the University of Texas in Austin.

Decrease in idle merchant ships

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE AMOUNT of world merchant shipping tonnage idle for lack of business fell further in April and now represents about 9 per cent of the total fleet, the General Council of British Shipping (GCBS) said yesterday.

Tankers, a mostly depressed sector since the oil price rises of the 1970s, predominated in the lay-up total of 1,279 ships of 62.9m deadweight tonnes, which was 1.2m dwt less than at the end of March.

The total of idle shipping, which reached a peak of just over 100m dwt (15 per cent of the world fleet) two years ago, included 317 tankers of 50.8 dwt (17 per cent of world tanker tonnage) and 983 dry cargo vessels of 12.2m dwt (3 per cent).

In the UK, where the sharp decline of the merchant fleet was highlighted this week in a report of the House of Commons Defence Committee, the lay-up total showed its sixth successive monthly decline.

There were 40 ships of 2.35m dwt idle at the end of April, representing 10 per cent of the fleet, the GCBS said. It emphasised that 95 per cent of that was accounted for by tankers. At the end of the previous month, the UK lay-up figure was 2.65m dwt.

The GCBS said there was no let-up in the tanker recession. While the dry cargo position was slowly

improving, rates remained very depressed. Its tramp charter index for May, measuring single voyage rates, stood at only 102, barely above the 1970 base level of 100.

In the past nine years, that index has been as high as 275 in April 1980, but never moved above 115 last year and has slipped from 108 at the start of 1985. It was at exactly 100 this March and April.

The GCBS figures showed that most large fleets still had a sizeable volume of tonnage idle in April, notably Liberia, with a level of 15 per cent (including 22 per cent of its tanker tonnage). Greece, with 15 per cent (22 per cent) and Norway with 21 per cent (33 per cent).

BT takes 25% stake in home computer system

BY JASON CRISP

BRITISH TELECOM and a subsidiary of Bell Canada Enterprises have bought nearly half the shares in Telemap, which runs Micromet 800, a database for home computers owned by East Midland Allied Press.

Micromet, which is based on the Prestel videodata service and has 15,500 subscribers, is claimed to be the largest residential database in the world. The service, which has made losses of over £1m since it was set up two years ago, is expected to break even this year.

As a result of the deal BT will hold a 25 per cent stake in Micromet in exchange for forgoing a substantial royalty on each subscriber. Tele-Direct (Canada), the publishing arm of Bell Canada Enterprises, has bought a 20 per cent share. EMAP retains 55 per cent.

EMAP hopes that the combined publishing, technical and financial strengths of the three shareholders will enable Micromet to become one of the world's leading residential electronic publishers. It hopes to launch a similar service to Micromet in the U.S.

Attempts to establish residential databases in the U.S. and elsewhere have proved to be very expensive and have only attracted small numbers of subscribers. British Telecom's own Prestel service developed for the residential market has until recently been almost exclusively used by business.

● Mercury, the telecommunications services company owned by Cable & Wireless, is to provide high-speed digital circuits to Hong Kong, undercutting British Telecom by about 25 per cent.

John Griffiths reports on a new database for the world motor industry

Drive to clear up component confusion

A NEW database, gathering together a wealth of information covering world production and markets of all types of vehicles except motorcycles and listing their technical specifications, is being launched by a London, research-based consultancy.

Planning Research Systems, best known for its Annual Diesel Engine Digest, the industry's standard reference work on diesel engine production and applications, has a second data "core" covering diesel engines and their components.

Based on those, further "customised" databases are being created which break down the components of vehicles and who supplies them in a detail that is unprecedented, says Mr John Martin, PRS managing director.

The main target of the facilities is component suppliers who, PRS says, tend to be less well informed than vehicle manufacturers. Such is the degree of detail being developed that, for the purposes of strategic product and marketing planning, it should be possible for a component maker to identify precisely whose components are being used on any manufacturer's models anywhere in the world; trends in their use; and the shares of rivals or potential rivals in each of the world's 35 principal markets.

As an example, PRS is currently tracking the types, end-usage and distribution of the various electric motors used within vehicles, ranging from starter motors to window winders.

The type of data involved, says Mr Martin, would allow component makers to identify a rival's market weak spots so that, for example, it could target a geographically precise campaign to "kill it off".

The underlying intent, however,

is to create what essentially would be the first computerised "encyclopaedia" of the industry.

Even the leading volume vehicle makers admit to gaps in data about the industry. That is not just in relation to the detail in which markets and products are broken down but because in some countries at least, data collection by some national agencies, even in relation to built-up vehicle sales, is inadequate.

Nor is the problem confined to Third World countries. PRS currently is discussing with what Mr Martin describes as "one of Europe's two largest producers" the creation of an additional database, designed to analyse in closer detail underlying trends in the 17 countries that make up Western Europe's commercial vehicle market.

"Vehicles are a highly mature business. Even so, while all the manufacturers have developed con-

siderable data of their own, each has big gaps," observes Mr Martin.

Compilation of the database over a number of years has involved intensive consultations with all the leading producing regions, not least Japan.

PRS's own experience with the Japanese industry, Mr Martin suggests, provides some object lessons for manufacturers within Europe.

The best most detailed statistics come from Japan, but they always want something in return, in our case information.

"Dealing with them over many years (PRS has a research arm in Tokyo) is illuminating. Initially, they asked the kind of questions which were self-evident then they refined the questions, making sure they got sensible answers. In the end, they have wound up with a vast and sophisticated information-gathering network and all the time,

UK component companies, in particular, keep kidding themselves that they know what is going on, based on bits of historical data."

The amounts of data now flowing into PRS about the Japanese industry, typified by Nissan's 20 two-litre engines, indicate other causes for concern to the European industry.

Despite its origins as a producer of small, cheap mass-market cars, the Japanese industry has now arrived at the situation where it is producing more large-capacity cars and engines than West European producers combined. "And whereas a typical European car producer, even the largest, may have four or five engine 'families', the big Japanese companies are moving towards 20 each."

"Perhaps even more worrying, there is every sign that the rate of innovation is continuing to accelerate."



Mr Willacy: new adviser

Whitehall costs to be reduced

By Sue Cameron

MR MICHAEL WILLACY, the first director of the Government's new Central Purchasing Unit, yesterday committed himself to lopping £400m off Whitehall's annual bill for goods and services by the autumn of 1987.

Mr Willacy, who is being seconded into Whitehall from Shell UK, promised that the 5 per cent cut in the Government's £280m-a-year purchasing bill would be "only a start."

The setting up of the unit follows the publication of a report on government purchasing, written for the Prime Minister by Whitehall's own efficiency unit, it estimated that the Government could cut its annual bill for goods and services by between 5 and 20 per cent - representing £400m to £1.5bn a year - if it improved the efficiency of its buying.

JOBS COLUMN

How high fliers have come down to earth

BY MICHAEL DIXON

A PERSONNEL chief I knew in Manchester used to argue fiercely for a law changing all computer staff's surnames to Gonzales, in line with the legendary "Speedy". That was in the mid-1980s when computers were regarded as exceeding strange, and the creatures who could make them work even more so.

While there was admittedly nothing speedy about them when it came to getting things done, the personnel man said, they were like greased lightning in going off to jobs elsewhere.

He also used to go on about having to pay them too much money. And he was not alone in that view either. For example, I have before me a yellowing cutting of an article I wrote in 1967 after being put through a battery of job-suitability tests by an occupational psychologist: Sam Smith of Austin Knight.

Mr. Smith advised me to change jobs straight away and become a systems analyst. My reply was that I would rather stay a journalist. "Suit yourself," he said. "But you'd earn an awful lot more as a systems analyst."

How things have changed since then is suggested by the accompanying table. Compiled from Computer Economics' latest survey of pay and conditions as at April 1, it refers to 11 kinds of computer staff in Britain. They are data-processing managers and seven lower

Managers with responsibility for:	Total annual money rewards as at 1/4/85:				Rates of staff turnover in computer management jobs:											
	Lower quartile	Median	Upper quartile	Average	84-85	83-84	84-85	83-84	84-85	83-84	84-85	83-84	84-85	83-84	84-85	83-84
All data processing	20,835	24,121	28,305	25,000	9.5	17.3	12.1	6.6	5.6	1.6	0.4	9.1	4.1	4.1	4.1	4.1
Systems development	18,553	20,799	24,000	21,472	7.8	21.1	11.5	11.5	5.8	0.6	1.4	9.0	4.3	4.3	4.3	4.3
Computer services	17,600	20,256	23,200	20,622	8.4	16.6	10.2	11.4	3.4	—	1.1	5.2	5.7	5.7	5.7	5.7
Systems	17,325	19,146	21,000	19,342	7.4	15.6	10.3	5.5	4.6	2.9	—	8.1	5.7	5.7	5.7	5.7
Programming	14,413	17,449	20,073	18,254	7.3	8.9	11.1	1.8	8.9	1.8	—	5.3	2.2	2.2	2.2	2.2
Systems & programming	16,300	18,171	20,600	18,754	7.1	14.2	11.3	5.3	5.9	1.8	—	4.9	3.6	3.6	3.6	3.6
Operations	14,172	16,581	18,856	16,833	7.3	9.7	9.4	5.8	2.6	1.0	1.0	2.9	5.8	5.8	5.8	5.8
Technical support	16,700	18,000	19,704	18,313	7.5	12.0	12.6	5.7	8.2	2.1	1.8	4.2	3.6	3.6	3.6	3.6
Non-managerial:																
Systems analysts	10,900	12,210	13,429	12,294	4.9	19.5	17.6	14.9	14.1	0.8	0.8	3.8	2.7	2.7	2.7	2.7
Programmers	8,990	10,023	11,202	10,202	8.4	20.6	20.0	18.4	17.5	0.4	1.1	1.8	1.4	1.4	1.4	1.4
Operators	7,611	8,886	10,360	9,111	8.8	12.8	12.0	9.8	9.8	1.0	0.5	2.0	1.7	1.7	1.7	1.7

executive types, plus the non-managerial grades of systems analysts, programmers and operators, numbering 9,014 all told.

As always I have room for only snippets from the survey. Readers wishing to know more should contact Peter Stevens of Computer Economics at 51 Portland Road, Kingston upon Thames, Surrey, KT1 2SH; Telephone 01-549 8726.

The table's left hand five columns of figures relate to total money earnings—salary plus bonuses and the like. The lower quartile represents the pay of the person a quarter way up a ranking of all in the same job-category; the median that of the one half way in the ranking; and the upper quartile the rewards of the person

quarter way down from the top. Then comes the average among all in the category, followed by the percentage rise on the corresponding figure a year earlier.

As things have turned out, it appears that Sam Smith was mistaken about the pay prospects of systems analysts: even a journalist could hardly complain at the comparison. Indeed none of the computer staff covered by the table could fairly be described as earning "an awful lot" of money.

Moreover such people's speediness to be up and gone seems to be a thing of the past, according to the right-hand eight columns of figures. These give staff-turnover rates for each of the job categories during 1984-85 and, for comparison, 1983-84. First comes the percentage turn-

over for all reasons, which is then broken into the proportions leaving of their own accord, getting the sack, and being promoted (which includes "sideways" moves).

Although most overall turnover rates are up on the 1983-84 figures, Peter Stevens does not see them as constituting any reason for employers—at least—to worry. "After all, there's nothing wrong with 20 per cent staff losses," he says, "provided they aren't the 20 per cent you most want to keep."

Hotels ace
TODAY'S first job might attract English Rugby Union supporters on the principle: "If you can't beat them, join 'em." It is in New Zealand, and being

offered through Ginny Spittle of the Australian recruitment group Slade Consulting, who at the moment is operating from 13 Devonshire Street, London W1N 1ES; tel 01-637 7004, telex 299751 Eureka G.

The post is for a general manager of a hotel group's on-premises food, beverage and restaurant operations, and requires success in similar work at group level plus skill in strategic planning and change-management. Rewards totalling exchange-rate equivalent of about £38,000.

Ms Spittle promises not to identify any applicant who so requests to the employer at this stage. (So does the headhunter next to be mentioned.) She is also offering a £50,000 "package" for a successful

entrepreneurial manager, preferably with recruiting experience, able and willing to relieve her of the task of building up Slade Consulting's business in Britain.

Finance chief

PARIS will be the base of the internationally experienced, French-Suét, hard bitten finance director wanted by headhunter Nicholas Angell (11 Waterloo Place, London SW1Y 4AU; tel 01-930 7971). The employer is a currently reorganising French group with diverse engineering operations, mostly in other countries. Salary guide is £60,000.

Big yachts

A GLOBE-TROTTER broker of big yachts and small ships is sought by David Halsey, chief of Halsey Marine (22, Boston Place, Dorset Square, London, NW1 6HZ; telephone 01-724 1303, telex 285131 Halsey G). The needs are success in selling to people rich enough to buy such things around the world and knowledge of relevant marine matters including the legal aspects of sales contracts.

Salary to cover costs plus results-based bonuses expected to bring total to at least £20,000 in first year.

UK Corporate Banking

- Merchant Bank -
c.£18,000

A leading UK Merchant Bank currently seeks an executive with business development experience for its domestic banking division. The role will include marketing the full range of the bank's services to a variety of large and medium size companies together with an active involvement in the structuring and negotiation of transactions.

Candidates will be graduates with at least two years' experience, gained in a leading international or merchant bank. As well as strong credit skills and a flair for marketing, the successful applicant will have a wide product knowledge and an imaginative approach to problem solving.

Interested applicants should contact either Christopher Smith or Jonathan Williams on 01-404 5751 or write to them, enclosing a full curriculum vitae, at the Banking & Finance Division, 23 Southampton Place, London WC1A 2BP, quoting ref. 3505.



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To £30,000 according to age and experience

Our client, a leading European Investment Bank, has two positions for talented young graduates with a strong stockbroking background.

U.K. EQUITIES

You should have two years experience of the U.K. Equity market, ideally with a bias towards Blue-Chip corporates, with a sound analysis/sales background. Our client runs a successful U.K. Equity Trading portfolio, and you should feel capable making an immediate contribution, liaising with stockbroking and research houses, as well as making contact with institutional clients abroad.

EUROPEAN EQUITIES

You should have at least eighteen months experience in the European department of a stockbroker and an in depth knowledge of the French Equity Market. This position will involve promoting securities of smaller French corporates in this country and abroad.

Both positions will involve some European travel and a second language would be a distinct advantage.

If you would like to discuss these positions in greater detail please contact:
Christopher Lawless or Stuart Clifford.

Financial Recruitment Specialists
16-18 New Bridge St, London EC4V 6AU
Telephone 01-583 0073

Tax Free
Finance Opportunities

Petrochemicals — Saudi Arabia

YANPET, a joint SABIC/MOBIL venture has recently commissioned its major petrochemical complex on the Red Sea coast at Yanbu. These appointments offer a challenging opportunity for well motivated professionals to join a competent international finance team.

Senior Accountant — General Ledger

Responsibilities include the preparation and review of general ledger and subsidiary ledger accounts and the production of periodic reports. Special emphasis will be placed on fixed asset development and liaison with payroll, AP/AR, inventory and production accounting sections.

The need is for qualified accountants who have computerised systems knowledge, proven supervisory skills and work experience in a manufacturing environment preferably petrochemicals. Ref. B.1183/80.

Financial Analysts

Working as part of a small team responsibilities will include projects in financial and cost analysis, budgeting and profit planning.

Candidates, probably qualified accountants or graduates, should have proven experience gained preferably within a chemical manufacturing or engineering environment. Excellent oral and written skills are essential. Ref. B.1183/81.

In addition to attractive tax free salary, benefits include free furnished accommodation, utilities, insurances, medical cover, bonus and generous UK leave with paid air fares. Annually renewable contract, initially on single status, may be converted to married status when housing is available. Please write — in confidence — with full personal and career details, quoting appropriate reference, to M. J. Lebbell.

HAY-MSL Selection and Advertising Limited,
52 Grosvenor Gardens, London SW1W 0AW.

مختصون باستقطاب العرب

HAY-MSL

middle east

JUNIOR TRADER
SHORT-TERM U.S. DLRS SECURITIES

Credit Suisse First Boston Ltd., the leading international investment bank, is looking to further increase their staff within the trading area. The requirement is for a Junior Trader with the ambition to become a specialist Euronote Trader. The ideal candidate is likely to be a graduate aged between 22 and 24, who has had up to one year's experience in actively trading C.D.s, government bills or U.S. commercial paper. An attractive salary together with a performance related bonus and the usual range of banking fringe benefits will be paid to the successful candidate.

Please write enclosing a curriculum vitae to: T.M.B. Kerrigan,
Credit Suisse First Boston Ltd., 22 Bishopsgate, London EC2N 4BQ.

CSFB

JUNIOR LOANS
OFFICERS

Above £10,000 + Banking Benefits

Our Client, a leading European Bank is seeking numerate graduates who have one to three years experience in the Financial Sector.

These city based appointments will provide successful candidates with an opportunity for rapid career progression to full Loans Officer status. Our client is committed to staff development and the training facilities available encourage staff to fulfil their potential. Duties will include contact with European offices thus a knowledge of languages though not essential, will be of interest.

Candidates seeking their first career move who are keen to develop in a growth environment are invited to write in strictest confidence with a full CV and daytime telephone number to:

Mr. Lubinski, MCP Consultants, Halton House, 20 Holborn, London EC1N 2JD

MCP Consultants

Financial Sector Human Resources

MARKETING EXECUTIVE
CITY BANK

A City banking company, a wholly owned subsidiary of a foreign bank, seeks a Marketing Executive to work closely with management and be directly responsible to the Managing Director. The applicant envisaged would be aged 38-50 with many years' experience in banking and/or the finance house sector and with established contacts with brokers, solicitors, accountants and other introductory sources, in the development of banking business. Salary and other benefits by arrangement, including non-contributory pension scheme.

Write with full curriculum vitae to:
The Managing Director, Box A903A, Financial Times
10 Cannon Street, London EC4P 4BY
marking the envelope "Strictly Confidential"

Shepherd Little & Webster Ltd
Banking Recruitment Consultants

HEAD OF BANKING DEPARTMENT c£15,500 plus car

Our Client, a major international bank well established in the U.K., places great importance on the service it offers to customers, accordingly this appointment will be at Assistant Manager level. The position, reporting to the Manager of Operations has complete responsibility for the general banking department comprising of six staff. Candidates, in the age range 35 to 45 years, will be expected to exhibit the personal characteristics of tact and diplomacy coupled with the strength of personality to bring a higher level of professionalism to the department.

Please contact David Little

INTERNATIONAL AUDIT OFFICER to £15,000 plus travel expenses

The major U.K. bank is seeking an additional auditor/banker to take a position of responsibility on their overseas audit/operations review team, based in London. Ideally they would like a single person in their late twenties or early thirties with previous experience of bank auditing. However, they would be very keen to talk with candidates who can demonstrate a varied operational background gained from within international banking and willing to travel to the bank's overseas branches for most of the year.

Please contact David Little

PERSONNEL OFFICER £15,000+

This is a new appointment within the personnel department of a major foreign bank. Their ideal candidate will be aged 27 to 35 years, have a minimum of five years experience of personnel recruitment/training gained with another bank or financial institution, and be educated to degree level or be qualified I.P.M.

Please contact David Little

TRADE FINANCE MANAGER

Our Client, an expanding international Merchant Bank, has an opening for a Manager to take control of the active Trade Finance Department. There will be a considerable amount of customer contact and new business development and marketing associated with this position, primarily in the U.K. Candidates aged around 35/45 must have proven leadership qualities and an established track record in all aspects of Trade Finance. The importance of this appointment is reflected in the attractive remuneration package c£25,000 which will be enhanced by bonus, company car and mortgage facility.

Please contact Brenda Shepherd

Ridgway House 41/42 King William Street London EC4R 9EN
Telephone 01-626 1161

Graduate Economist or Econometrician

One of the leading economics departments in the City of London is expanding its small and successful team of macro-economists. A young economist or econometrician is needed to complement the research skills of this respected team. The ideal candidate would have an excellent first degree and/or post-graduate qualifications in economics, with specialist knowledge of monetary economics and/or econometrics. Candidates with one or two years work experience will be considered. Only highly motivated individuals, with a desire to succeed in the competitive world of financial markets, need apply. Terms and conditions will be competitive, and career prospects are excellent.

Please write with c.v. and references to Box A903B, Financial Times, 10 Cannon Street London EC4 4BY.

Manager

Gilt Edged and Sterling Fixed Interest Settlements

Our client seeks applications from suitably experienced candidates who will play an important role in a primary gilt dealing operation to be established in the near future. Please send a c.v., together with a list of those banks to whom you would not wish your details to be forwarded, to Keith Lowing quoting ref. S/55.

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CHIEF STERLING DEALER

Top 10 U.S. Bank

Already acknowledged as a major force in foreign exchange and money market trading, our Client is now committed to the significant expansion of its Sterling dealing activities.

To this end, the bank requires a senior dealer to head up and manage all Sterling funding and trading activities; this will include funding a substantial sterling loan portfolio and trading Gilts, C.D.s, futures, swaps and the full gamut of money market instruments.

Candidates will possess at least 5 years' successful sterling dealing experience and a comprehensive knowledge of all sterling instruments. Leadership capabilities are important since the development of a strong team is critical to the bank's expansion in this area.

This is a key and senior appointment which offers unlimited scope with a substantial and highly successful institution.

Contact Norman Philpot in confidence
on 01-248 3812

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60 Cheapside, London EC2, Telephone 01-248 3812 3-4-5
Management Consultants - Executive Search

Senior Manager TAX & PERSONAL FINANCIAL PLANNING

City Based c£25,000 + Car

Our client is seeking to consolidate and expand its financial services division with the recruitment of a senior Tax and Personal Financial Planning specialist.

The successful candidate should be aged between 30 and 40, with at least 10 years' practical experience of the personal tax and financial planning business. A relevant professional qualification and some experience of corporate tax would be an advantage.

He/she will be responsible for the day to day management of the area and also for the continuing development and expansion of the client base.

The compensation package will include a car, bonus scheme, subsidised mortgage facilities and a range of other benefits.

Please write, enclosing a comprehensive CV in strict confidence to: K.W. Causton, (Ref. TFF13), Kenneth Causton & Associates, Wakefield House, 152/153 Fleet Street, London EC4A 2DH. Please state under separate cover any companies to which your application should not be forwarded.

Kenneth Causton & Associates

RECRUITMENT ADVERTISING

Marketing and PR Executive

R WATSON & SONS

R Watson & Sons, one of the largest firms of consulting actuaries and a market leader in the pensions field, is committed to growth in the provision of high quality consultancy and related services for pension fund, insurance company and other corporate clients in the fast-moving financial sector.

In this key new position, the Marketing and Public Relations Executive will implement marketing and public relations strategies designed to achieve the firm's corporate objectives. This will involve active participation in the design, production and dissemination of technical information and other communications, both internally within the firm and externally to clients and professional connections, the organisation of workshops and seminars, and other related activities.

The Marketing and Public Relations Executive will probably be over 28 with a degree and, ideally,

a relevant professional qualification, and must have had first-class marketing experience, ideally in the financial sector and related to pensions. He or she will need to be a fast and fluent writer with a keen awareness of design and style, and must be capable of quickly establishing personal credibility with senior members of this modern professional firm through an intelligent grasp of the issues currently affecting pensions and insurance.

The company's modern head office in Reigate offers the attraction of a professional and dynamic City environment at an out-of-town, but easily accessible to London, location.

Salary, envisaged at around £25,000 plus car and other attractive benefits, should not be a limiting factor for an exceptional candidate.

Please send full cv, in confidence, quoting Ref: SM96/9328/FT.

PA

PA Personnel Services

Executive Search - Selection - Psychometrics - Remuneration & Personnel Consultancy

Hyde Park House, 60a Knightsbridge, London SW1X 7LE
Tel: 01-235 6000 Telex: 27874

Wanted

MANAGING DIRECTOR

43. British, MBA engineer, experienced sales/marketing/P & L skills business to manage or partial/total buy-out. Manufacturing mechanical, hydraulic, pneumatic, electro products - West or South London, SW Home Country. Write Box 48035, Financial Times 10 Cannon St, London EC4A 3DF.

The clue to a new career? Investigate here.

The Cambridge-based Eastern region investigation and management consultancy practice of Coopers & Lybrand Associates, is currently expanding in order to cater for the rapidly growing demand for its services through the Northampton, Bedford, Leicester, Norwich and Kings Lynn offices.

As a result we are seeking forward-thinking graduate accountants, aged 27-38, with specialist investigation and financial planning experience. Our existing consultancy and investigations team undertakes assignments for a wide range of clients in the region, and includes specialists in manufacturing, distribution, IT and economics.

As part of our Financial Planning and Systems group, you would be involved in providing services requiring the application of a broad spectrum of problem-solving skills - analytical, creative and practical. Working in close-knit multi-specialist teams and with ongoing training, your experience and expertise will develop quickly. Moreover, salaries range from £20,000-£28,000 depending on experience. This is clearly a unique opportunity for career progression as part of Britain's largest management consultancy unrivalled in the services it offers.

If you feel you need to investigate further, please send a résumé, including daytime telephone number to Keith Williams, Coopers & Lybrand Associates, Mount Pleasant House, 2 Mount Pleasant, Cambridge CB3 0BL, quoting ref. 05/11.

Coopers & Lybrand

For business committed to growth.

Group Tax Manager

London c£32,500 + full benefits

Guinness PLC, an expanding international Group involved in Brewing worldwide, Retail, Health and Publishing, wishes to recruit an outstanding tax professional to the challenging position of Group Tax Manager.

Reporting to the Director of Finance and Control, the successful applicant will assume overall responsibility for tax planning and compliance throughout the Group. Candidates are expected to be aged 35-45, must have a recognised professional qualification and will have considerable post qualification experience in UK and international tax. The successful candidate must have had responsibility at a senior level for the tax affairs of a British-based multinational public company and will be familiar with the challenges associated with such a position.

This appointment offers an excellent opportunity to join a dynamic company in a senior and exciting role, and thus represents an ideal opportunity to develop one's career.

The post attracts an attractive compensation package which includes a car, profit share and bonus. Removal costs will be reimbursed if appropriate.

Candidates should write in strictest confidence enclosing a fully detailed CV plus current salary and quoting MCS/7165 to: Michael R. Andrews, Executive Selection Division, Price Waterhouse, Southwark Towers, 32 London Bridge Street, London SE1 9SY.

Price Waterhouse
Business Needs Experts

CAPITAL MARKETS - BUSINESS DEVELOPMENT MANAGER

£ NEG
Intimate knowledge of marketing to top 100 UK corporates is considered essential for this new merchant banking venture.

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Experienced in the movement of UK and European equity investment markets is required to become part of the team generating and promoting investment in UK securities.

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Several positions exist in active trading operations for experienced settlements personnel at various levels.

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Wood Mackenzie & Co Ltd,
Member of The Stock Exchange
62-63 Threadneedle Street,
London EC2N 2HP
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MANAGER Export Compliance Regulations

Amsterdam Multi-National Responsibility

Our Client, Allen-Bradley, is the world leader in industrial control and automation. Its products are recognised as the international standard for quality, reliability and endurance. An innovative product range, backed by a commitment to excellence in engineering and customer support services will ensure a continuation of the company's rapid growth.

The autonomous European group has manufacturing or sales companies in all major markets of Europe, the Middle East and Africa.

This is a new position reporting to the European Financial Director. The successful candidate will take responsibility for the development and implementation of all procedures for legal and export compliance within the Group and for the provision of advice and guidance to sales operations, with emphasis on Europe and other non-European territories. Duties will involve considerable travel and liaison with all company functions from manufacturing through to distribution. In this senior new post, there will be considerable room for personal initiative and contribution, and the opportunity to gain insight into a wide range of general management and specialist functions.

The position will appeal to qualified candidates under 35 and ideally graduates, with several years of relevant commercial legal experience. Fluent English is essential and other European languages would be a distinct asset. Preference will be given to applicants who are or have been based in the Netherlands and have some knowledge of relevant EEC regulations.

A car allowance will be provided together with an excellent salary, benefits and full relocation assistance where applicable. Candidates can expect a thorough company induction to be carried out in the UK, Europe and USA.

Please write to Thompson Associates Ltd., Recruitment Consultants to the Company, quoting ref. no. 1012, 232 Portland Road, London SE25 4SL.

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Apply in confidence, enclosing a current c.v. to:

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FINANCIAL SERVICES LIMITED
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MURRAY JOHNSTONE

Investment Management

Murray Johnstone, which is located in Glasgow, manages funds totalling more than £2,200 million for Investment Trusts, Pension Funds and Unit Trusts. They also advise Offshore Funds and US Pension Funds and manage Investment Companies specialising in unlisted investments.

The growth in funds under management and plans for increased expansion have created the need to recruit additional people.

The opportunities will suit those aged between twenty-four and thirty who may have had some exposure to investment but great importance will be attached to general aptitude and likely potential. A good educational background or professional qualification will be necessary.

Successful applicants can look forward to assuming increasing management responsibility once Murray Johnstone investment techniques have been learnt.

Please write in confidence enclosing a full c.v. to R. H. White, David Sheppard & Partners Limited, 21 Cleveland Place, London SW1Y 6RL (Tel: 01-930 8786), who act as advisers to the company.

SENIOR FUTURES TRADER

Prime American Bank

Our Client enjoys an enviable reputation for the breadth and consistent success of its Treasury operations.

Current plans call for the recruitment of a senior dealer who will assume full responsibility for the growth and development of the bank's futures trading activities.

Ideal candidates should have at least 4 years' experience and a successful record in all aspects of money market trading and futures trading in particular - some direct experience of the US markets would be a distinct advantage.

An excellent salary and benefits including a bonus scheme will reflect our Client's wholehearted commitment to this appointment.

Contact Norman Philpot in confidence
on 01-245 3812

NPA Recruitment Services Ltd

60 Cheapside, London EC2, Telephone 01-245 3812 3 4 5
Management Consultants - Executive Search

MANAGING DIRECTOR - EXPORT FINANCE

LONDON BASED - SALARY £40,000 P.A. NEG

Middle Eastern financial institution, with offices around the world, seeks a managing director of the highest calibre for its newly established export finance organisation in London. The successful candidate will be responsible for launching and stating the operation, and will have previous experience at senior level of ECDO, with good working knowledge also of Hermes, COFACE, FICIA and US EXIM Bank.

The right person will be strongly result-orientated with substantial entrepreneurial skills. Great emphasis will be placed on the latter.

Please speak with or write with full c.v. in confidence to:

Elizabeth Maynard,
LJC BANKING APPOINTMENTS,
146 Bishopsgate, London EC2M 4JX,
on 01-377 8800

Management Consultancy in Banking and Financial Services

Use your experience
of Banking or other
Financial Services
in a challenging
Management
Consulting
environment

Price Waterhouse is internationally renowned for its financial and management consultancy services. We have a need for bright, ambitious individuals, with sound experience in banking or other financial services to join our specialist consultancy group in London and other European locations.

We provide a range of consulting services with special emphasis on assignments in the areas of operational efficiency, the provision and use of management information, and the effective use of Information Technology.

Typical assignments have included - upgrading management organisation and operating procedures (for a large Middle East bank); development of financial reporting systems using advanced modelling software

(for a major UK bank); participation in the selection and introduction of suitable banking computer systems (for various UK and overseas banks); and advising on the appropriate use of new electronic technology (for a group of banks in Europe).

We offer very attractive career prospects and a competitive remuneration package to candidates aged between 25-35 with at least 3 years suitable experience in the financial services sector. A professional accountancy qualification or significant experience in information systems would be a distinct advantage.

The ability to work as part of a team in a professionally demanding environment is essential, and you must be able to communicate effectively with senior management.

If the challenge of consultancy attracts you please send, in confidence, full career and personal details quoting MCS/8022 to: Peter Humphrey, Price Waterhouse, Southwork Towers, 32 London Bridge Street, London SE1 9SY.

Price Waterhouse
Business Needs Experts

TREASURER

Neg to c£30,000

National Girobank is an established UK Clearing Bank with a substantial growth record in both corporate and personal banking markets: further growth and diversification is planned. The bank is seeking to appoint an experienced professional to the key position of Treasurer.

Reporting to an executive Director and located at the bank's City head office, the Treasurer is responsible for the effective management of the bank's money market, fixed interest investment and related activities and for the further development of the bank into a broad range of financial markets.

The successful applicant will be an experienced professional who combines the proven ability to exploit new market opportunities with a thorough knowledge and understanding of treasury principles and techniques. Well developed negotiating skill and judgement is required. The ideal candidate is likely to be aged 35 to 45

and will hold an appropriate qualification. Commencing salary is negotiable within the range c£25-£30,000. Further performance-related salary progression is possible. Other main benefits are five and a half weeks holiday and contributory index linked pension scheme. Relocation assistance will be provided where appropriate.

Please reply in writing outlining career, salary progression and how your skills and experience match the requirements of the job, to: Peter J. Farrer, Head of Management Development, National Girobank, 10 Milk Street, London, EC2V 8JH.

**NATIONAL
Girobank**

Group Company Secretary

North West

c.£20,000+Car

Our client is an established and successful £80m t/o Plc., engaged in the manufacture and worldwide distribution of household goods.

Reporting to the Group Finance Director, the Group Company Secretary will have responsibility for all legal and statutory requirements of all group companies within the UK. Specific responsibilities of the position will include, inter alia,

- ★ Legal Matters ★ Share Option Schemes ★ Employee Benefits
- ★ Group Insurances ★ Property Interests ★ All Statutory Requirements

Candidates, aged 35+, who hold an appropriate professional qualification, should be able to demonstrate extensive relevant experience (including an in-depth knowledge of company and commercial law), excellent communication skills and the level of maturity required to make a significant contribution at this level.

Relocation facilities are available where appropriate. Interested applicants should write to Barry Ollier, BA, ACA, quoting reference 7017, at Michael Page Partnership, Clarendon House, 81 Mosley Street, Manchester M2 3LQ.

MP
Michael Page Partnership
International Recruitment Consultants

London Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

International Financial Markets Trading Limited

was formed in 1984 and has U.S.\$25m in institutional capital. Trading profitably, they currently enjoy assets in excess of U.S.\$100M. They are a professional organisation with ambitions to be a market leader in their chosen field.

They now wish to recruit a Settlements Manager at the highest level. Reporting to the Operations Manager, the successful individual will be responsible for a small nucleus of people settling trades in Eurobonds, U.S. Treasuries, futures, options, equities and gilts. It is envisaged that applicants will have several years' experience, encompassing Eurobonds and U.S. Treasuries specifically. While a knowledge of other products would be advantageous, the most important criteria are the ability and willingness to learn the procedures for settling these products as well as new instruments as they are introduced to the market. Remuneration will be negotiable but is at a sufficiently high level to attract the highest calibre applicants.

**FTB
Recruitment
(London)
Limited**

FTB Recruitment Limited have been retained by IFM Trading Limited and prospective applicants should contact Stephen Dopson on 600 1211 or 586 4417 (after 7 p.m.) for initial discussion.

Opportunities in Credit and Marketing

New Roles in
expanding
Business Area

International Banking
City based

The London Office of The Hongkong and Shanghai Banking Corporation, part of The Hongkong Bank Group with assets in excess of £50 billion, is widening its credit services. The expansion has created challenging opportunities for executives in the Credit Division.

ASSISTANT MANAGER not less than £26,000

Reporting directly to Manager, Credit Division, you will head a team marketing the Bank's extensive range of Foreign Exchange and Treasury products to corporate clients in the UK.

You will be at least 35, ideally a graduate with a minimum of 10 years' banking experience and will be able to demonstrate significant achievements in corporate business development at a senior level in a major bank. A further requirement is a proven ability to conduct market research and evaluate business opportunities.

CREDIT OFFICER not less than £21,000

This is an important role, marketing the Bank's range of Foreign Exchange and Treasury products to corporate clients throughout the UK. You will be part of a credit and marketing team at the forefront of developing the Bank's business.

Aged about 30 and, ideally, a graduate, you will have at least 5 years' corporate lending experience gained in a major bank. The ability to research a market, to analyse a company's performance and to sell the Bank's services is essential. A person of presence and determination is required.

In addition to the salaries indicated, attractive benefits packages include non-contributory pension, car, BUPA and housing loan.

Application forms may be obtained by telephoning or writing by 24 June to:

International Recruitment Officer
The Hongkong Bank Group
99 Bishopsgate
London EC2P 2LA
Tel: 01-638 2366 Ext. 2922

HongkongBank
The Hongkong and Shanghai Banking Corporation



Putting people first since 1830

Investment Management

There is a vacancy for a FUND MANAGER (OVERSEAS) whose principal responsibility will be the management of a number of the Group's North American equity portfolios. An increase in the range of unit linked products has given rise to enhanced opportunities for Fund Managers.

The successful applicant is likely to be a graduate aged between 25 and 35 with some previous investment experience who should be prepared to accept responsibility for the performance of Funds under his or her management.

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Please apply in writing to:

Miss K.R. Lewry
Personnel Manager
National Mutual Life Assurance Society
5 Bow Churchyard (Off Cheapside)
London EC4M 9DH.

Banking Officers

Banque Nationale de Paris p.l.c., the London subsidiary of one of the world's largest banking groups, provides a full range of international banking services to UK and multi-national corporate clients. We now wish to recruit Banking Officers, capable of maintaining the development of our well-established client base.

Applicants, probably aged about 30, should be of graduate calibre and have at least 3 years' experience in a major bank. Career emphasis should be related to lending, financial instruments and capital markets. The ability to communicate effectively, personal presentation, and ease in inter-personal relationships at all levels will be considered relevant professional skills. A good working knowledge of French would be an advantage.

The successful candidate will have good potential for future progression in the international network of the BNP Group as well as in the UK.

Competitive salary and normal banking sector benefits will be offered.

Please write in the first instance with full career details to Paula Keats at the address below:-



Banque Nationale de Paris p.l.c.

8-13 King William Street, London EC4P 4HS.
Tel: 01-626 5678.

CORPORATE BANKING

Our client, a well known international commercial bank with branches in all of the world's finance centres, seeks to increase its UK corporate team.

After many decades in London the bank is developing a new strategy for the UK market and as a result there is a need to increase the bank's corporate client base in the UK. This calls for vigorous marketing and accurate perception of clients present and future requirements.

Applicants, who should be graduates, must have a minimum of two to three years' experience in commercial or merchant banking and are likely to be in the age range 24-29.

There are excellent career prospects with the opportunity to work in the bank's overseas offices in Europe, the Far East and North America. Individuals who are ambitious and have the necessary drive can expect rapid promotion. There is a highly competitive compensation package which includes all the normal benefits for executives with a major bank.

Apply to: Marlar International Ltd., City Office, 12 Well Court, London EC4M 9DN, or telephone 01-248 9614.

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We'd also like to hear from you if you have just a couple of years' experience, especially if you feel your analytical and planning abilities are not fully stretched.

If you've got the vision and analytical skills demanded by today's financial environment, we can develop the right remuneration package for you.

Please send a career résumé, including a daytime telephone number and quoting ref. 01/12 to Angus Hislop, Coopers & Lybrand Associates, Fleetway House, 25 Farringdon Street, London EC4A 4AQ.

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Telephone 01-626 1161

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We invite applications from candidates, aged 35-42, qualified as solicitors, who have acquired at least 6 years' post
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public company. The successful applicant will be responsible for assisting the Group Secretary over a wide range of
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experience of large scale financing transactions. Commercial acumen, numeracy, flexibility and the ability to
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Please only contact us if you are applying for one of the above positions. However, for organisations requiring assistance on recruitment — please telephone 01-588 7638

GENERAL MANAGER

Concord Weekly, Africa's fast-growing international newsmagazine
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The applicant should be a graduate and preferably have
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Suitable candidates must have at least five years' management
experience.

Interested applicants should send their application and CV to:

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Telephone: 01-833 3661.

INVESTMENT MANAGEMENT

Owing to the continued expansion of funds under management, we
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and/or professionally qualified, and must have at least three years
experience with a financial institution or stockbroker. They will also
possess well developed interpersonal skills that will enable them to
work successfully as key members of a small team.

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The person appointed will have experience in a variety of areas, in
particular the gilt-edged market. He or she will be expected to
become involved in the management of both pension and insurance
funds.

U.S. Equities

The successful applicant's principal responsibility will be to assist the
Overseas Manager in the management of the Group's U.S. equity
portfolio and, therefore, experience of the U.S. market will be a
prerequisite for this position. Short to medium term performance is
an essential requirement for several of the portfolios and candidates
should be prepared to work in this environment and accept
responsibility accordingly.

These are career positions within a substantial investment institution,
and the people employed will be expected to make an immediate
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Commencing salaries, which will be dependent on the level of
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Applications in writing, together with curriculum vitae, should be
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Eagle Star Insurance Company Limited,
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Benelux

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The compensation package and level of responsibilities will be highly attractive and will be negotiated according to qualifications and experience.

Please write with full details to Christiane Verachtart, Continental Bank, sa/nv, Rue de la Loi 227, Wetstraat 1040 Brussels.



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CAPITAL MARKETS

Zurich

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VP, Institutional Salesman

Applicants, who must have a good knowledge of the Japanese equity markets, should have a minimum of 5-7 years' relevant experience and currently hold a similar position within a major international securities firm. They should be creative, self-motivated, performance orientated and enjoy working as part of a small team.

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Applicants should have previous dealing experience in Japanese fixed-interest securities, including convertibles and warrants. Aged between 26 and 32, the successful candidate will have at least 3-5 years' relevant experience, together with the ability to head a team and substitute for the Chief Dealer in his absence.

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In the first instance, please telephone or send a full CV in strict confidence to: Ms. Laila Rafique, Associate Director, Jonathan Wren International Ltd., 170 Bishopsgate, London EC2M 4LX, tel: 01-623 1266, telex: 8954673 WRENCO.

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The AMSCs will engage in market research as also sales calls jointly with bank branches in the Group. More importantly, the AMSCs will carry out comprehensive (including credit and cross-border risk) analysis of selected customers/prospects' financial, market and strategic position. They will also assist branches to prepare suitable credit proposal packages with appropriate security and legal documentation. They may have opportunities for new product design/development. In these ways, the AMSCs will assist bank branches to acquire high quality new assets, to manage existing assets, and to develop the analytical and managerial skills of line managers.

To staff these AMSCs, the bank would like to recruit a number of persons at different salary and responsibility levels. The eligible candidates will be not more than forty-five years old, will have a good academic career and around 10 years' work experience (including a minimum of 3 years in all aspects of international commercial banking). Fluency in English, proven communication skills, a flexible mind, an open and cosmopolitan outlook and capacity for arduous work are essential. Command of other major languages (especially Spanish/French/Arabic/Mandarin) is desirable. Candidates should have an intense desire to excel not only as bankers but also as human beings. After two/three years of assignment in AMSCs, the new entrants should expect growth opportunities through assignments in other units in the bank.

The compensation package will be fully competitive.

If you are interested please write, quoting the name of this publication, with a full CV including age and other personal particulars with telephone number and two passport size recent photographs to Fiona Fellows, Foster Turner & Benson, Chancery House, Chancery Lane, London WC2A 1QU, England.

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SWITZERLAND

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(Ref B)

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Please quote reference MCS/4018.

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PEAT MARWICK

FINANCIAL DIRECTOR

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Finance Director

E. Yorks

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London Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

Chartered Accountants to invest in British enterprise

HANDS OFF and EYES ON... could be the way to describe our approach. We invest in growing companies and take the long-term view about loans and share capital to back sound ventures. We leave management to run their own business but keep an eye on our investments. You are a Chartered Accountant, currently contributing to commercial decisions either in the profession or in business. You are aged 25-30 with confidence in your ability to assess risks—and to back that judgement. You have the tenacity to conduct sometimes difficult negotiations, yet still securing the commitment of the businessman through your drive, personality and professionalism. You could be an Investment Controller with 3i. You would be supporting new companies or backing a management buy-out or negotiating funding for expansion in substantial companies. 3i is a market leader in the provision of loan and equity finance to British industry and commerce. The Controller has a crucial role in searching out businesses which need funds to grow. Consequently, he or she is vital to 3i's success.

We are now looking for Controllers to be based in our area offices which are located in London and 18 other towns and cities throughout the United Kingdom, and the Channel Islands.

Salaries start c.£15,000, depending on experience. The other substantial benefits include a company car, concessionary mortgage and non-contributory pension scheme and the job itself offers real reward and personal satisfaction.

If you believe you possess the qualities we have listed here and want a role that requires decisions rather than the manipulation of numbers, please send a current CV, stating your preferred location to Kathleen Rawle, Personnel Manager, Investors in Industry plc, 91 Waterloo Road, London SE1 8XP. Tel: 01-928 7822.

3i
INVESTORS
IN INDUSTRY

THE CREATIVE USE OF MONEY

Finance Director (Designate)

Humberside

c.£25,000+Car

Our client is a highly successful, privately-owned company, engaged in the manufacture and marketing of high quality consumer durable products for the leisure industry.

The company's outstanding growth and market penetration within this extremely competitive sector has created the requirement for a commercially-orientated Chartered/Certified Accountant to play a major role in the continued, profitable development of the business. In addition to the normal financial responsibilities, the successful applicant will be expected to input significantly to strategic business

planning and the overall commercial management of the company.

Candidates, aged 35+, should be able to demonstrate a successful track record of experience in a marketing-orientated environment, coupled with the entrepreneurial flair and breadth of vision required to make an impact at Board level in a highly successful and dynamic environment.

Relocation facilities are available where appropriate. Interested applicants should write to Barry Ollier, BA, ACA, quoting reference 7016, at Michael Page Partnership, 13/14 Park Place, Leeds LS1 2SJ. Tel: 0532-450212.

MP

Michael Page Partnership
International Recruitment Consultants

London Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

Finance Director

West of London to £30,000 plus car

This profitable electronics company is a relatively autonomous subsidiary of one of the largest and most successful British Groups. It has grown steadily since its establishment more than 20 years ago but enjoyed rapid development to an annual turnover level of £60 million in recent years. Further expansion is assured and the current opportunity has arisen as part of the increasing professionalism and dynamism necessary to coordinate and capitalise on its growth. We therefore seek a positive mature and numerate qualified accountant with previous managerial experience; familiar with manufacturing, distribution and International marketing operations and with the ability to assume full responsibility for the management of the finance function. Preferred age range is between 35 and 48 and additional benefits including full relocation assistance, if required, enhance the attractive remuneration.

Please submit full career and personal details to John Overton FCA, Overton Management Selection, Monaco House, Bristol Street, Birmingham B5 7AS, or telephone 021-622 3838 for an application form quoting reference 9/1167/FT.

OVERTON
MANAGEMENT SELECTION

ACCOUNTANTS FOR MANAGEMENT CONSULTANCY LONDON

UP TO £26,000

If you're a qualified accountant, aged up to 38, with drive, ambition, intelligence, initiative and several years' commercial or industrial experience, we'd like you to consider being one of our management consultants.

You would be based in London and we'd pay you up to £26,000 plus a car. Perhaps more important, we'll give you an outstanding opportunity to broaden your experience: with our training and the support you will get from more experienced colleagues you'll be surprised at the variety of work you can tackle.

We'll also give you an exceptional chance to progress further up the ladder. We believe we stand apart from most large firms in the openness of our structure and the speed with which we reward merit. The road to a partnership could be a lot shorter than you think.

However, before we tell you more, we'd like to know why you think you're special. So please write to Michael Hurton at the address below, including details of your career to date and your salary history, quoting reference 2290.

Touche Ross
The Business Partners

Hill House, 1 Little New Street, London EC4A 3TR
Telephone: 01-353 8011

Management Accountant

South East

c.£16,000

Our client is a subsidiary of a major U.S. corporation working at the forefront of the semi-conductor process equipment industry. They now wish to recruit a recently qualified A.C.M.A. who can demonstrate a track record of achievement and success in manufacturing industry.

You will establish a high quality management accounting system to generate the information that will be crucial in supporting the Company in its achievements of financial results consistent with its technical excellence.

Ideal candidates aged 23-28, should have experience in product and standard costing, good communication skills and be totally committed to developing their career in a demanding and rapidly expanding business.

In addition to salary indicated our client will provide BUPA, pension and life assurance, and relocation assistance where necessary.

Please reply in complete confidence enclosing a full CV, naming on a separate sheet of paper the concerns to whom your application should not be forwarded, to:

(Ref: 18/FT) Gordon F. Vivian, Recruitment Advertising Director,
T. Richard Johnson Ltd.
Mam House, 24/25 New Bond Street, London W1Y 9HD.

FINANCIAL ACCOUNTANT circ. £17,000

International trading group with principal subsidiary operation based in London seek young Chartered Accountant to head their accounting function.

Main responsibilities include financial management, systems review and the development of new accounting systems. Overseas travel will also play an important role.

For further details, please or write, quoting Ref AT/289, to:

THE PERSONAL SERVICE
ACCOUNTANCY ASSOCIATES LIMITED
Incorporating Accountancy Recruitment
5 VICO STREET LONDON W1K 1AH TELEPHONE 01 439 3387 TELEX 27780

Accountancy Appointments

ACCOMTEMPSE

Accomtempse provides temporary accountants, bookkeepers and edp professionals to business.

ROBERT HALF INTERNATIONAL INC.
Roman House, Wood Street
London EC3
Tel: 01-638 8171

INSURANCE ACCOUNTANT

Required by Lloyd's Insurance Brokers based in the City within the Marine Department. Responsibilities include credit control/ account reconciliation with involvement in management reporting and funds management. Applicants must have had previous experience with Lloyd's Brokers and computerised systems would be an advantage.

Please write for further details enclosing CV to:

Mrs. P. M. Hogden
Harris & Dixon
(Insurance Brokers) Ltd.
21 New Street, Bishopsgate
London EC2M 4HH

FINANCIAL DIRECTOR

Central London

£25,000+Car

THE COMPANY has international interests in the production and marketing of food as well as in shipping, insurance and other industries.

THE JOB, which lies within the processed food products division (annual t/o c£100m), is to develop all financial and accounting controls within the self-accounting units of the Division and to contribute to an improved sensitivity to market needs and the identification of market opportunities.

YOU, a qualified accountant (35-40), are currently holding a senior position within a major manufacturing group. You possess in-depth process costing knowledge.

The remuneration includes a fully-expensed two litre car. Generous relocation assistance can be provided.

Write or telephone, in confidence, Nicolas Mabin, Regional Manager, quoting reference: LG1342.

Management Personnel

Recruitment Selection & Search

2 Swallow Place, London W1R 7AA.

Telephone: 01-408 1694 (out of hours 01-408 2783)

Accounting Controls and Systems

London Based

Cable and Wireless

to £27,500+car

Cable and Wireless is, in terms of market capitalisation, in the top twelve companies in the United Kingdom. Its profits and share price have multiplied almost five times in the three years since privatisation. Its growth in the recent past, and its potential for the future, demand some strengthening of its finance and accounting resources.

This task is to develop and implement improved information for managing and relevant accounting controls and systems.

Candidates should be qualified accountants with a flair for managing which enables them to recommend both what information is needed and why. They should have wide-ranging practical experience of both developing and introducing the most cost-effective way of producing the information needed for managing, for accounting and for statutory purposes. Ability to

take initiatives, to decide priorities, to plan projects and to be able to convince others of their necessity will be needed. Enthusiasm and self-motivation are essential. There will be opportunities for travel and work overseas. Please reply to Martin Manning, in strict confidence, with details of age, career and salary progression, education and qualifications, quoting reference H4/1/FT on both envelope and letter.

Deloitte Haskins + Sells

Management Consultancy Division

P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

Finance Director

PUBLIC SCHOOLS GROUP

Yorkshire

Attractive Package

This new position has been created to introduce commercially based financial disciplines into a group of independent schools. The challenge will appeal to qualified accountants, aged 35-55, committed to the principles of private education.

Reporting to the Governors, the appointee must rapidly develop good relationships with the Heads and Bursars of each school. Systems need to be standardised to ensure that accurate management accounting information is generated to strict timescales. A knowledge of mini and micro computer applications would be most useful. Financial forecasting must also ensure the continuous improvement of the facilities within the schools.

Applicants will have the ability and commitment to make a positive contribution to the overall development of this progressive educational group.

Male and female candidates should send a detailed CV or request an application form on 0625 533364 (24 hours) quoting reference 779/FT.

Wickland Westcott & Partners

Executive Selection/Management Development
Eagle Star House, 16a Alderley Road, Wilmslow, Cheshire SK9 1QX.
Tel: 06251 532446.

Finance Director

Volume Precision Components

Home Counties

c. £28,000 + car etc

The company is an important and successful subsidiary, part of a well-established group in the electronics manufacturing sector. Turnover is around £20 million. The company operates modern management systems and is highly innovative and growth oriented.

A Finance Director is required to head the total finance function and to contribute directly to the company's further growth by both organic and acquisitional means. As well as having the maturity and skill to direct the financial control function and lead a well qualified finance and DP team the Finance Director will be expected to contribute fully to all aspects of corporate management.

Ideal candidates, 33-42, will be qualified accountants and will be able to demonstrate a record of previous success as the financial controller/director of a substantial business in a similar component manufacturing environment.

Remuneration will consist of basic salary, performance bonus and normal large company benefits.

Please apply in confidence with full career details to Tim Luscombe quoting reference 1526.

Oggers

MANAGEMENT CONSULTANTS
Oggers and Co Ltd, One Old Bond St.
London W1X 8TB. 01-408 0811
Telex 955 4869

Chief Accountant

Offshore Engineering

Scotland

£20K + 2 litre car

A key company in one of Europe's biggest and most formidable Offshore Fabricating Group now needs to strengthen its financial reporting functions.

Reporting to the Divisional Finance Director the Chief Accountant will assume responsibility for organising and administering the complete financial reporting and information systems. This will include a detailed appraisal of all existing systems, identifying areas for action and improvement, devising more effective systems and procedures and implementing the agreed proposals. In short, managing change in the accounting sector.

Candidates, qualified Accountants with not less than 8 years relevant experience preferably in contracting, construction or heavy engineering will be professionally innovative, display sterling personal qualities and possess a genuine preference for the robust world of offshore fabrication. Preferred age 30-40. Relocation assistance will be available if required.

Please apply in the first place to Paul Sinha (Director), Sinclair Associates, "Spekthurst", Brittain Lane, Sevenoaks, Kent TN13 2NG. Tel: 0752 460203 quoting Ref. No. 5408.

Sinclair Associates
Management and Personnel Consultants
London · Birmingham · Sevenoaks

FINANCIAL DIRECTOR

This is an opportunity to join the top executive team of the CHARITIES AID FOUNDATION which provides to the voluntary sector a range of financial services related to contributions by corporate and individual donors. Financial throughput, now over £25m, is growing fast.

A QUALIFIED ACCOUNTANT with senior managerial experience is required. Responsibility as financial director includes the continuing development of financial and computer systems.

Salary negotiable around £18,000.

Preferred age 45/55.

Base, Tonbridge, Kent.

Please send personal details in confidence to: Geoffrey Elms, CHARITY APPOINTMENTS, 146 Queen Victoria Street, London EC4V 4HN.

Charity Appointments

SENIOR FINANCIAL EXECUTIVES

We are a successful management and bank owned transport and financial services group seeking to realise our unique expansion opportunities by making the following appointments:

CORPORATE FINANCIER

who is an outstanding business developer able to demonstrate a merchant banking record of identifying and evaluating acquisition opportunities, negotiating and liaising with professional advisers.

FINANCIAL CONTROLLER

with proven business acumen, experienced in introducing and maintaining sound computer-based financial and management accounting and administrative systems.

Candidates will be fully qualified accountants, ideally aged 27-35 with broad based financial experience, possessing excellent communication skills complemented by dynamism and self motivation to ensure success within this exciting and rapidly changing environment. London based. Terms need not be a limiting factor.

Applicants should write, enclosing a curriculum vitae, to:

The Finance Director
Tiger Holdings Limited
Alliance House, London SW1H 0QS

Manager-Analysis & Review

CENTRAL LONDON

c. £21,000

Our client is the major division of a publicly quoted British Group with a rapidly expanding range of interests in the leisure industry.

Due to promotion, the Finance Director now requires an ambitious, young financial executive to work with him on budgets, new projects, management accounting, critical appraisals and reports for senior management, involving close liaison with financial controllers of the operating companies.

The position will appeal to those with a positive commercial approach gained either in a growth oriented industry or from a broad role in the profession, and now seeking career development in a fast moving business; considerable

scope exists for promotion into line management in a subsidiary.

He/She will be a qualified accountant in their late 20s, preferably degree/ACA, with a strong technical background and the interpersonal skills to make an effective contribution to senior management.

The remuneration package will include the provision of a car and good benefits including removal expenses if necessary.

Please reply in complete confidence, enclosing full career details, to Mike Harm, Bull Thompson and Associates Limited, Alliance House, 63 St. Martin's Lane, London WC2N 4JX, quoting reference 1015.

Bull Thompson

CORPORATE AND RECRUITMENT CONSULTANTS

Group Financial Controller

Capital Markets

London

c.£30-35,000 negotiable

Our client, the fast-growing capital markets subsidiary of a major European bank, now wish to strengthen their financial function through the appointment of a Group Financial Controller. This is part of the strategy for the continuing development of the bank's capital markets activities.

Reporting to the Chief Financial Officer, the successful candidate will assume responsibility for the worldwide financial reporting and control process. Key tasks will be to review and develop the monthly reporting and operational accounting activities and to participate in substantial systems development.

Candidates should be qualified accountants, probably aged between 26 - 40, and will probably be working for a Eurobond house or for a leading accountancy firm. Hands-on experience in the capital markets sector is essential.

This will be a stimulating role for an ambitious financial executive and offers good career prospects both within the UK and internationally. The compensation package will be geared to attract the right candidate.

Candidates should write enclosing a full CV and quoting reference M/CS/2011 to Milton Ives, Executive Selection Division, Price Waterhouse Associates, Southwark Towers, 32 London Bridge Street, London SE1 9SY.

Price Waterhouse
Business Needs Experts

FINANCIAL CONTROLLER

Central London

c.£20,000 + car + bonus

One of the fastest growing groups in the leisure industry seeks a commercially minded accountant capable of contributing positively to a young, extroverted and very successful management team. The group's turnover, which is derived from operations in the UK and Continental Europe, is approaching £10 million.

The Financial Controller will be responsible for all financial accounting, management reporting and company secretarial functions and will be expected to maintain and further develop the group's computerised systems. Occasional overseas travel will be involved and there will be opportunities to assist the directors on such matters as property and funding negotiations and the evaluation and establishment of new business ventures.

Applications are invited from qualified accountants around 30 years of age who have spent several years in a major leisure or retail concern and have direct experience of controlling a multi-outlet cash business.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2288/FT to G.J. Perkins, Executive Selection Division.

Touche Ross
The Business Partners

Hill House 1 Little New Street London EC4A 3TR Tel: 01-353 8011

Hoggett Bowers

Executive Search and Selection Consultants

Accounting and Administration Manager

East London, to £17,000

Our client is a leading American multi-national with extensive interests in the food industry. The position carries full responsibility for the accounting and administration function on a busy production site. The company is about to embark on a heavy capital investment programme and also introduce sophisticated manufacturing control systems. Key responsibilities will be the evaluation and enhancement of the standard costing systems and the effective management and motivation of staff during a period of substantial change. Candidates, ideally in their early 30's, must be qualified and have previous management experience within the finance department in an fmcc or process industry. Career prospects within the group are excellent.

E. Sutton, Ref: 17284/FT. Male or female candidates should telephone in confidence for a Personal History Form 01-734 6852, 6th Floor, Sutherland House, 5/6 Argyll Street, LONDON, W1V 1AD.

Accountancy Appointments

Company Accountant

International capital markets

A rapidly expanding subsidiary of a well-established international bank, our client has a strong presence in the international bond and securities markets and offers a variety of other merchant banking services.

As a result of its recent development and commitment to further growth, the company wishes to recruit a young accountant to be responsible for maintaining and enhancing strict financial controls. In addition to the day to day running of the accounts function, the role involves monitoring the company's cash resources, the development of management information systems and a variety of ad hoc projects. Future prospects need not necessarily be limited to the accounts function.

Candidates should be in their late 20's, with about two years' post-qualification experience in the finance sector or with a large firm of accountants. They should be creative in their approach, commercially orientated and able to communicate accounting concepts to non-accountants.

Remuneration: c £18,000 plus car, subsidised mortgage and other banking benefits.

Please write in confidence to Jane Woodward (Ref 5001).



Thomson McLintock

Management Consultants
70 Finsbury Pavement, London EC2A 1SX

Financial accounting manager

West of London, c£17,000 + fully expensed car



This major manufacturing subsidiary of a multinational is investing substantially in future growth. As a consequence the FD needs an able qualified accountant to strengthen the financial team.

With an overall brief to improve financial systems and controls, you will manage the power house of the accounting function—a department of 25 and computerised systems currently being upgraded. Whilst ensuring that records are maintained accurately and monthly and annual accounts produced on time, you will be keenly involved in the implementation of all the new financial packages.

If you are aged 30 plus with experience in an industrial or commercial organisation and strong management skills, please write enclosing a curriculum vitae and daytime telephone number to Stephen Blaney, Executive Selection Division, Ref. B241.

Coopers & Lybrand associates

Coopers & Lybrand Associates Limited
management consultants

Fleetway House, 25 Farringdon Street
London EC4A 4AQ

GROUP FINANCIAL CONTROLLER

Scope, challenge, and opportunities abound in this new appointment. It is with a British group poised for sustained growth—30% per year to the end of the decade—with eight profit centres including subsidiaries in U.S.A., Germany and Japan. Its manufactured products serve the 'high tech' markets in the industrial advanced countries world-wide.

The challenge is to take total management responsibility for the financial control function. The key task is the establishment and development of the management accounting capability based on computerised management information and control systems. Responsibility is to the Group Finance Director.

A qualified accountant is required with a record of sustained career success based on relevant industrial experience in process manufacturing (continuous and batch) companies in which tempo is fast and performance standards stringent.

Age: early 30's. Salary indicator is £20,000 with car provided. Location: North East.

Letters from suitably qualified men or women should include a detailed curriculum vitae including salary progression to date which will be handled in confidence by Dr A G Roach.

ROACH

AG ROACH & PARTNERS,
MANAGEMENT CONSULTANTS,
433, EDGWARE ROAD, LONDON W2 1TH

FINANCIAL DIRECTOR DESIGNATE

THE EUROLINK GROUP IS LARGELY CONCERNED WITH THE PROVISION OF CONSULTANTS FOR NATIONALLY AND INTERNATIONALLY KNOWN COMPANIES. IT HAS A CURRENT ON TARGET TURNOVER OF £11 MILLION FOR 1985/86 AND IS SET TO DOUBLE THIS WITHIN THE NEXT TWO YEARS. A FINANCIAL DIRECTOR DESIGNATE IS REQUIRED TO GUIDE THE GROUP'S PERFORMANCE—LEADING TO PLC STATUS IN 1987.

AS WELL AS BEING ABLE TO CONTROL THE FINANCIAL ACCOUNTING DEPARTMENT, THE SUCCESSFUL CANDIDATE WILL BE A PROFESSIONALLY QUALIFIED ACCOUNTANT WITH PROVEN EXPERIENCE RELATING INTER ALIA TO MANAGEMENT ACCOUNTING, FINANCIAL PLANNING, CORPORATE TAXATION AND DEALING WITH INTERNATIONAL CURRENCY MATTERS.

THE COMPANY OFFERS A SALARY OF CIRCA £20K, PLUS NORMAL FRINGE BENEFITS; IT BELIEVES THE POSITION REPRESENTS AN OUTSTANDING OPPORTUNITY AND APPLICATIONS FOR THE POST SHOULD BE MADE IN WRITING TO:

MR A G ANTONIADES, THE CHAIRMAN,
EUROLINK GROUP LIMITED,
EQUITY AND LAW HOUSE,
102 QUEENS ROAD, BRIGHTON, EAST SUSSEX,
BN1 3YF.
REF: FD/20.

EUROLINK GROUP LIMITED

Offices: Brighton • London • Southampton

LIFE & PENSIONS ACCOUNTANT

Figure in our future

To c£18,000 package Rural Hampshire

TSB Trust Company is a major contender in the Life Assurance, General Insurance, Pensions and Unit Trust fields. Operating mainly on behalf of TSB's 6 million bank customers, the funds under management now stand at some £1 billion.

The Company is currently enjoying substantial growth and has exciting plans for development. This expansion has created the following career opportunity for a high-calibre Accountant at our Head Office in Andover.

Duties will include statutory accounts and returns, management accounts, budgets, plans and forecasts. Development of the reporting systems to reflect the Company's growth will be required, as will the provision of financial and other information as well as ad hoc analysis work to the

Board and other line managers. The role will also involve representing the department on projects relating to the development of new products and systems. Life Insurance experience would be an advantage, although not essential. In return we offer excellent career prospects and a package which includes generous mortgage subsidy, non-contributory pension, profit share scheme, Christmas bonus and relocation assistance where appropriate.

To apply please telephone or write for an application form to: Bill Brewer, Assistant Manager—Personnel, Personnel Department, TSB Trust Company Limited, Keats House, Andover, Hants, SP10 1PG. Telephone: Andover (0264) 58740.



TRUST COMPANY

The Oxford Instruments Group is one of the most successful advanced technology companies. Its Medical Division specialises in the design, production and world-wide sale of sophisticated patient monitoring equipment.

The continued rapid expansion of our European sales organisation based in Wiesbaden, has led to the creation of a new position.

ADMINISTRATIVE MANAGER Europe

The primary responsibilities will be for the financial, accounting, treasury and administration functions of the European sales subsidiary based in Germany and its regional sales entities in other European countries. An immediate task will be the implementation of a multi-based computer system recently acquired.

The successful candidate will be a qualified Accountant with at least three years' post-qualification experience in an industrial/commercial environment. Specific 'hands-on' experience of computer systems' implementation is essential, together with fluency in German and English. A good command of French would be an advantage.

An attractive salary + benefits package will be offered, as will relocation assistance if necessary.

Interviews will be held on 25 June in Oxford and 27/28 June in Wiesbaden.

Please apply in writing with Curriculum Vitae as soon as possible, to Penny Collins, Personnel Officer.

Oxford Medical Systems Limited

1, Kimber Road, Abingdon, Oxfordshire. Tel: (0235) 33433

A member of The Oxford Instruments Group plc.



Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

Qualified Accountant for Corporate Treasury Role

North West, c £20,000, Car

Our client is a successful international public Group with substantial resources. The Group's funds are controlled from the UK by a financial services division which contributes significantly to profitability. This new appointment will provide the division with a specialist whose task will be to monitor all cash movements throughout the Group and maximise the benefits of the various currency holdings. It will necessitate close involvement with companies world-wide, evaluating their cash projections and presenting weekly, monthly and annual summaries and commentary. This is a classical treasury role working within a small professional team and one providing real business exposure. Applicants will be qualified accountants aged 28–35, currently working within a Treasury Department of a major commercial/industrial organisation. Fringe benefits are excellent including relocation expenses where appropriate. Career opportunities are particularly good.

Male or female candidates should submit a comprehensive CV quoting ref: 27388/FT to R.D. Howgate, St. John's Court, 78 Gartside Street, MANCHESTER, M3 3EL, 061 832 3500.

Assistant Financial Controller

S. London

c£18,500 + Car

Renowned worldwide for its quality engineering, our client forms the UK Headquarters of a leading US Group. Following reorganisation, they now require a young Accountant with particular experience in Financial and ideally Contract Accounting.

Reporting to the Financial Controller, you will be responsible for the management of a team preparing monthly and annual financial reports to tight deadlines. You will be specifically responsible for the running and control of the integrated computerised systems which must meet the demands of operational and Financial Management.

You will also advise the Controller

on the implications of changing statutory and corporate reporting requirements and their implementation.

Aged 27/35, and a qualified, probably graduate, Accountant, you must have previously managed staff, and have had at least three years industrial accounting and reporting experience, possibly gained in a US multi-national environment. More important still are the key personality skills you have developed; maturity and ambition, matched by a keen desire for total involvement in this fast moving business.

To apply, please telephone or write to Rebecca Goddard quoting Ref: RG 9620.

International Search and Selection

160 New Bond Street, London W1Y 0HR.
Telephone: 01-408 1670.

Lloyd Chapman Associates

Corporate Auditors



Knightsbridge

Texaco, one of the world's leading international oil companies, currently seeks two qualified Accountants to work within the Corporate Audit Department at our U.K. Headquarters. You will be based at Knightsbridge but there will be some U.K. travel.

Reporting to the Department Manager, you will be responsible for preparing preliminary surveys and audit programmes, reviewing and analysing internal operating functions and systems, evaluating test results and progressing audit exceptions.

As you will work in close association with members of management, you must be able to express yourself clearly and present your ideas well. You should have 1-3 years' experience working on internal audit or auditing the accounts of major clients for a large firm of accountants.

Salary will be commensurate with age and experience. If you are interested in these positions, please write, giving full career details, to:

Ms. A. Ellison, Personnel Officer, Recruitment,
Texaco Limited, 1 Knightsbridge Green,
London SW1 7QJ.

Accountancy Appointments

Finance Director

from £25,000 + car Surrey

Our client, a private property development and investment company wishes to appoint a Finance Director. This is a new position and reflects the company's confidence in sustained growth.

The main activities of the post will involve the funding and financing of development projects, investigations into acquisitions including possibilities for further growth and control of the accounting function. The job holder will have an opportunity to make a significant contribution to the management of the company working closely with the Managing Director.

Candidates should be qualified accountants aged 35-45 who have a good understanding of commercial realities, preferably with some experience in the property field. They should be independent, self-motivated and prepared to invest time in developing further the company's accounting systems in line with the requirements of this expanding business. Other benefits include car, bonus, pension and life assurance arrangements and health insurance. The working environment is excellent.

Please write, stating how you meet our clients requirements quoting ref 1416 to

BinderHamlyn

MANAGEMENT CONSULTANTS
Avea Knoll,
Binder Hamlyn Management Consultants,
Executive Selection Division,
8 St. Bride Street,
London EC4A 4DA.

Financial Manager - leading to Senior Management Age 24-28

Circa £17,000 + benefits + use of car

Our client, a well respected international industrial Group, has established a unique limited entry scheme designed to generate its financial and general management of the future. For a period of two years the successful candidate(s) will gain direct experience of corporate finance and treasury affairs along with the practical aspects of financial control encountered in manufacturing and service industries. Ideal candidate(s) will have a good degree followed by professional accountancy qualifications and/or MBA.

Administrative headquarters of the Group are in Worcestershire but the substantive appointment(s) could be located in one of a number of urban centres in the U.K., North America or Europe. Weight will attach to individual preference of both activity and locality.

Please apply to Anthony Jones, Career Plan Ltd., Chichester House, Chichester Rents, Chancery Lane, London, WC2A 1EG, tel: 01-242 5775.

Career plan
LIMITED
Personnel Consultants

Accountancy
Appointments
appear every Thursday

Joint Venture Auditor Oil Industry

DEMINEX UK OIL AND GAS LTD is the British subsidiary of a German exploration and production group with a substantial growth record in the oil industry and active participation in the North Sea.

Due to internal re-organisation we now wish to recruit a Joint Venture Auditor who will directly assist and report to the Senior Joint Venture Auditor. You will be expected to ensure that the audit rights for all our projects are exercised and that the annual audit programme (10 in 1985) is comprehensive and effective. You will assist in defining audit scopes and carrying out audits after which your report will identify and deal with any items of exception.

You should be aged 25-35 with a professional accounting qualification, have a general knowledge of oilfield practice, and be free to travel frequently throughout the UK.

In return we offer an excellent salary with impressive benefits package including free commuting.



Send full c.v. now to: Mrs F Corrie-Smith,
Personnel Officer, DEMINEX UK OIL AND GAS LTD,
6th Floor, Bowater House, 68 Knightsbridge,
London SW1X 7LD. Telephone: 01-589 7033

Group Accounting

Two creative roles for the young and ambitious

Windsor

Our client is a substantial quoted group with diverse worldwide interests. At the forefront of technology in a number of fields, it is committed to expansion by further developing existing businesses and by acquisition.

Recent reorganisation has created two exciting opportunities in its head office for ambitious young qualified accountants.

• One is in the field of corporate planning and involves acquisition appraisals, profitability studies, performance reviews and numerous ad hoc commercial and financial exercises.

• The second involves producing computerised group management and statutory accounts, budgeting and providing accounting support and advice to subsidiaries.

Both will be challenging and stimulating. Through working closely with senior management of all disciplines there will be excellent future opportunities at holding company and subsidiary level.

Assistance will be given to relocate to this attractive area which is within easy travelling distance of London.

Contact David Tod BSc FCA
on 01-405 3499
quoting ref: D/80/WF

Lloyd Management

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

Financial Director Designate

Food Processing & Distribution
c. £20,000 + Bonus + Car

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Aged 30 to 45, candidates must be qualified

accountants, preferably ACA, with at least five years experience in financial management in a process industry.

They must be thoroughly versed in the preparation and interpretation of financial and management accounts, together with a proven record of stock control, cash and credit management, systems development and the use of computers. The ideal candidate will also have experience of investment appraisal, purchasing and foreign exchange transactions.

Promotion prospects are self-evident within this £22m turnover company. The attractive remuneration package includes a company car, a good pension scheme, medical insurance and if necessary, assistance with relocation costs.

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Male or female candidates should telephone in confidence for a Personal History Form or submit a comprehensive c.v. to K.H. Thompson, 4 Mosley Street, NEWCASTLE UPON TYNE, NE1 1DE. 0632 327455, quoting Ref. 46024/FT.

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London

£18-20,000

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CBS

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Pannell Kerr Forster Associates,
New Garden House,
78 Hatton Garden,
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Alan Dickinson,
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Applications in writing giving career and salary details to G.A. Wright, Group Finance Director, George Wimpey plc, Hammersmith Grove, London W6 7EN.

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Group Chief Accountant

Cambs.

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Suitable candidates will be qualified Accountants in their late 20's or 30's with relevant experience in a profit oriented commercial environment. Knowledge of company taxation would be an added advantage. Essentially they should have the potential to benefit from the opportunities available for increased responsibility and personal growth. Starting salary will reflect the importance of this role as well as the skills and experience of the appointed candidate. A company car will be provided.

Candidates should send a detailed C.V., in confidence, to Anne Campbell (reference 63), Spicer and Pegler Associates, Executive Selection, St. Mary Axe, London EC3A 8BJ.



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Reporting to the Financial Controller at the London Head Office, the Port Financial Controllers will be responsible for the complete financial control of local operations, for day to day accounting matters and the implementation of new computer systems. They will also be expected to make a major contribution towards meeting the new management reporting requirements arising from the new decentralised organisation. Candidates should be practical accountants with good post-qualification experience in industry or commerce.

Please send comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2289/FT to W.L. Tait, Executive Selection Division.

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C. London

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This is an excellent opportunity to exercise commercial judgement and obtain real business involvement.

Contact Patrick Donnelly on 01-222 5169 quoting ref: FT/72.



The Finance Index

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c. £20,000 + car etc.

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OVERSEAS NEWS

Anthony Robinson on the limited room for manoeuvre for car manufacturers in a small market

South African cars in a tight corner

PORT ELIZABETH was once the economic hub of a thriving Eastern Cape Province where the car plants and component makers supplied 60 per cent of the South African car market and exported to the Portuguese and British colonies to the north.

That was in the 1950s: today the Ford, General Motors and Volkswagen plants run at little more than half capacity, the harbour is half empty, the unemployment and unrest are rife in the surrounding black townships, and Port Elizabeth has become the "ghost on the coast."

In part, the region's problems stem from the nationwide lurch from boom in the first half of 1984 to sharp recession under the impact of a rise in the prime rate to touch 25 per cent, a 50 per cent rise by stages in general sales tax to 12 per cent, and the abolition of business tax concessions, the main impact of which has been felt by the automobile industry.

The South African car market peaked in 1981 at sales of 301,000. This year the industry expects to sell only 210,000—back to the levels of 1976. Only three of the country's 10 manufacturers—Toyota, Mercedes Benz and BMW—expect to make a profit this year.

Yet the problems are more structural than cyclical and nowhere are they more acute than in Port Elizabeth, birthplace of the industry.

More than 20 years ago, the government introduced legislation designed to boost components by insisting on a 66 per cent local content by weight. This reduced the advantages of being close to a major port and shifted the emphasis to proximity to the steelworks on the Reef which produced the steel, the heaviest single ingredient.

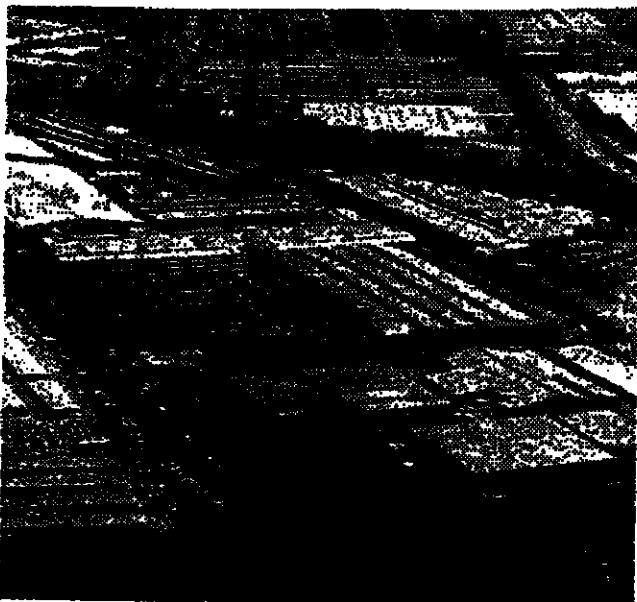
But the 1960s also coincided both with the entry of Japanese car companies—or rather the assembly of Japanese cars by local licensees—and industrial decentralisation policies aimed at attracting labour-intensive industries, like car assembly, to the borders of the newly created black homelands.

These factors raised the cost levels of the automobile and truck industry by an estimated 30 per cent and led to a proliferation of manufacturers and models of scale and leave most plants working at about 55 per cent capacity in a depressed market.

Toyota, which through its locally-owned licensee has captured nearly 25 per cent of the car market and become one of South Africa's industrial success stories of recent years, decided to set up in Durban. This gave it both easy access to imported motors, drive shafts and components and a relatively short distance from the Pretoria Witwatersrand-Vereeniging (PWV) industrial triangle around Johannesburg, where high income consumers account for more than 60 per cent of the national market.

But most of the other relative newcomers to the South African motor industry—BMW, Alfa Romeo, Nissan, Peugeot and others—decided to base their operations in so-called "decentralisation areas" on the Reef close to the homelands, where they enjoy labour, capital and tax incentives, and proximity both to the major market and to locally produced steel.

The cost penalty attached to distance from the main market and source of domestic raw materials and components is not so important for specialist, high-quality producers like Mercedes and Leyland. But to volume producers like Ford, General Motors and Volkswagen the extra locational costs of Port Elizabeth run at about R150



BMW, with a plant at Rosslyn, is one of the few manufacturers which expects profits this year.

(£75) per car—or R10m per year in the case of General Motors alone.

Afflicted by an increasing sense of isolation and intense competition for sales in a small market, with the 10 manufacturers producing an extraordinary proliferation of models, both Ford and General Motors—which started out as importers of fully assembled cars and assemblers of imported kits in the 1920s—have limited their investment in recent years to the tooling up needed to update their models or introduce new product lines.

Both emphatically deny their intention of quitting the South African market. But the writing is on the wall.

Last year Ford entered into negotiations with Amcar, the Anglo-American Industrial Corporation (Amic) subsidiary which, under its former name of Sigma, assembled an odd

battle to persuade potential customers that it will remain a fixture in the South African motor industry. The Strandale plant, after working a reduced week for several months, shut completely for five weeks at the end of May because of falling demand.

Nearby, General Motors is planning its hopes on a recent R40m investment in new equipment to build the revamped Kadett small car in addition to its existing range of German-designed Opels.

The same is true, though for different reasons, at Volkswagen in nearby Uitenhage. This industrial town 25 miles from Port Elizabeth became the centre of world attention three months ago when police shot and killed 19 black marchers on the anniversary of the Sharpeville massacre of March 1960.

Volkswagen has just completed a R210m three-year investment programme both in new plant and new equipment, which has left it with what is probably the most modern car plant in South Africa and the only fully integrated facility. It operates the full cycle from the initial pressing shops, through a completely modernised assembly operation for the new Golf and Jetta ranges to a new R35m automated paint shop, warehouse and product engineering facilities.

The Golf/Jetta line is one of few assembly lines in the industry working a five-day week (although the Audi line is working short time). VW's share of the depressed market is about 15 per cent—up from 9 per cent on line.

At this stage VW, with high depreciation charges on its new investment, is also losing money. But it argues that, in recession, cash flow is more important than profit, while a rising market share is a good sign for its long-term future in a market which eventually, it believes, will be reduced to

three major producers—Toyota, Mercedes Benz and Volkswagen itself—with a few specialist companies like BMW.

It is a view of the future which will bring little comfort to the likes of Ford-Samcar, General Motors and the others struggling to survive on low volumes, highly diversified product lines, and high costs.

But this analysis does not take into account the financial muscle and deep pockets of Anglo American Corporation behind Samcar nor that of the Afrikaner insurance and finance group Sanlam which recently took over the Nissan franchise. Both seem prepared for the long haul and there are those, like GM's Mr Lou Wilking, who fear that the two major South African groups will further distort the market by applying subtle pressures on their subsidiary companies to buy the products of their respective car subsidiaries.

Given high investment, demands on management time, and uncertain returns from the South African operations of most car and truck manufacturers, their persistence in such a difficult market remains something of a mystery.

The reasons most commonly given for remaining are the need to protect existing investments and faith that one day the long-awaited boom in black purchasing power will open up major growth in a world otherwise dominated by mature replacement markets, and the hope that political developments will once again allow South Africa to become the manufacturing centre for the whole of Southern Africa.

In the light of the continuing turmoil in the black townships and the blow to South Africa's standing with its neighbours after the bungled military operation to blow up the Gulf Oil installation in Casimda, both assumptions look increasingly like wishful thinking.

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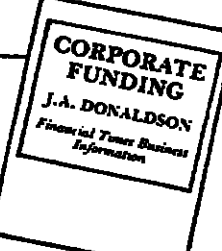
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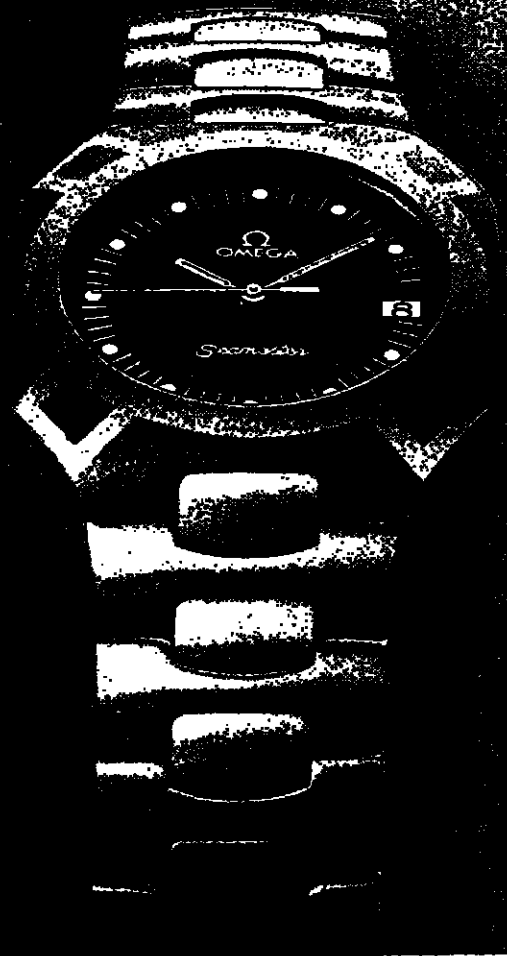
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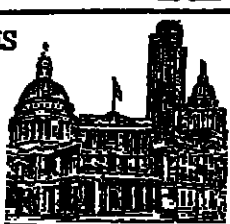
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THE ARTS

Painting/David Piper

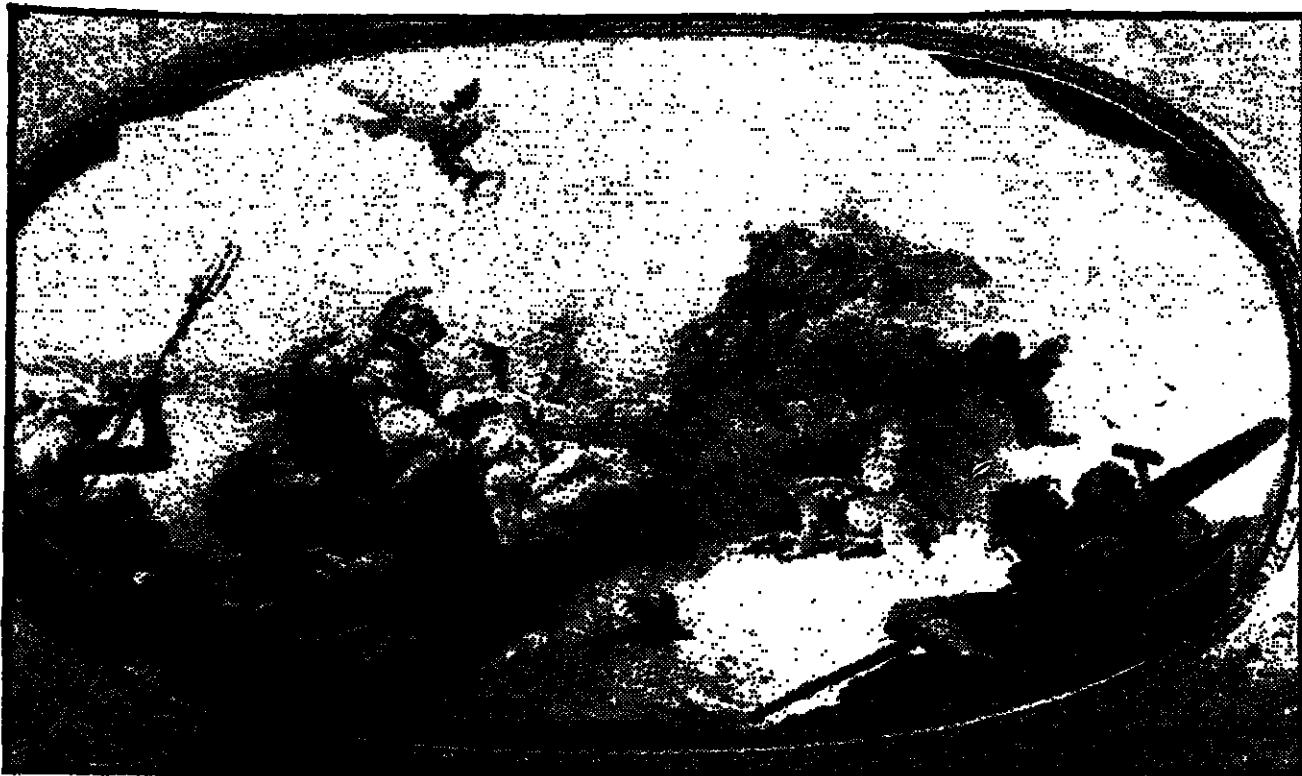
Through the grey, behold a Venetian summer

Summer in southern England threatened to be over in only the first three, though truly flaming, days of June. It was then quenched by remorseless grey rain, but sheltering from that to the exhilarating experience of discovering that in the top gallery at Agnew's of Bond Street, Venetian summer prevailed with effortless and radiant insouciance.

Venetian Eighteenth Century Painting (Mondays to Fridays, to July 19) is part stock, part loans from public and private collections, and its catalogue is sold in aid of the Venice in Peril Fund. Although we know only too well that Venice is sinking into its shifting waters, the assurance and the subtle expression of the pleasure of life with which most of the paintings and prints here welcome visitors must encourage them to support her, to believe that all will be well and must remain so.

Yet, the political, social and economic reality of Venice in the 18th century was degenerating to the point in 1797, where Napoleon was able to pluck her once glorious independence as Queen of the Adriatic with no trouble at all. Nevertheless, the visible surface was still incandescent with beauty, an international centre for the pursuit of pleasure: carnivals, masques, regattas, gambling. The staple of an apparent prosperity was the up-market courtesans of legendary expertise, theatre, opera (seven full-time opera houses), plus magical architecture rooted in the shimmering dream of the lagoon. And by the painters.

The heroic age of Venetian painting—as saluted recently in the noble exhibition at the Royal Academy—was obviously the 18th century; Giorgione, Titian, Tintoretto, Veronese. In the 17th century, Venice did not produce major masters to rank among the giants of the high baroque and, in contrast to the monumental geniuses of the great period, the painters of the 18th century for long



Tiepolo's apotheosis of Admiral Pisani at Agnew's of Bond Street

appeared lightweight, if not purely frivolous. But then, for a time, so did all rococo art. Decorative, yes; serious, no.

The earliest painting in Agnew's show (of somewhat mysterious provenance, found by a previous owner "discarded as a piece of lumber" in the premises of the Oxford Union) is Sebastiano Ricci's "Penitent Magdalen" by Piazzetta, brooding half-naked over a crucifix in a grotto, observed from top left in a shaft of light by two putti. The senior putto, censorious, is clearly expounding to the junior colleague the sad plight to which slips from virtue can reduce a sinner.

Then there is above all a brilliant Tiepolo modello, a

logical scenes (and, indeed, biblical ones) persist, of course, but brought down to earth—perhaps rather down to the stage—while the dominant theme is the celebration of Venetian townscape by her painters. Before that, however, let me glance at one or two rather different subjects. There is an astonishingly *louché* "Penitent Magdalen" by Piazzetta, brooding half-naked over a crucifix in a grotto, observed from top left in a shaft of light by two putti. The senior putto, censorious, is clearly expounding to the junior colleague the sad plight to which slips from virtue can reduce a sinner.

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study for a ceiling painting of an apotheosis. A legendary Venetian hero, Admiral Pisani, is being inducted into an empyrean Olympus by a most seductively welcoming Venus. They ride their cloud with bewitching elegance. This little painting is a miracle of broken colour and consummate fluent draughtsmanship, and conveys ultimate aerial space in a matter of inches.

The local scene painters include Mariesschi, Canaletto, Belotto (Canaletto's nephew), and Francesco Guardi. All of these, of course, surveyed to the tourist trade—higher quality souvenirs for the tripper have never been produced—and the British Grand Tourists, especially, took advantage (though

few perhaps as comprehensively as the Russell family whose loot from Canaletto can still be seen in the dining room of Woburn).

Several of the most talented, though, found that Venice was not always able to sustain them. If trade fell off or local patronage did not suffice, they travelled, as did the Riccis, Tiepolo himself, Canaletto, Belotto. Canaletto came to England, and although his later pictures here are of variable quality (proving, even in London, rumours that a pseudo Canaletto was at large), his best are comparable to his finest of any period, perhaps those finished entirely by his own hand when he had no studio help.

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For Warwick Castle he painted a set of views, two of which (sold from the castle itself) were the subject of a famous salvage operation mounted a few years ago by the Birmingham City Art Gallery. Another one, of the south front of the castle, is at Agnew's (formerly at Hever); it is comparable in quality as in mood, and no less animated under a serene sky of luscious blue (perhaps tinged with memories of Venetian climate) with sprightly detailed incident.

Canaletto's larger figures, in his foregrounds, suggest that polite social intercourse is a continuous form of operatic dialogue, a melodic interchange of compliment; while those in the distance—mere calligraphic jottings, swirls and staccato dots of pure brilliant colour—activate the landscape and the grey walls of the castle like grace notes against the formal structure of the scene. And the weather, of course, is always superb.

The Guardi family seem to have been content to work in Venice throughout their careers, artisans in all branches of their trade, modest and prolific. Francesco, the finest of them, might have been somewhat overvalued at first when later critical attention concentrated on him, but at his own behest he is the most haunting of all the painters of Venice. He is admirably represented in this exhibition. With him, indeed, the weather's serenity becomes troubled, moody. His capriciousness can become romantically nostalgic in way they never quite are with Canaletto, the brushwork open and free, often suggesting rather than describing. The buildings of Venice sometimes shimmer from his brush as if themselves reflections. A grand view of the Dogana and the Salute has a long almost of clouded perspective. But, always, the paint itself conveys that quality of freedom and delight with which, surely, it was applied.

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David Rommell, bartender, massages John Kishline, a customer, in Theatre X's "Renovations"

Renovations/Brentford

Martin Hoyle

The Watermans Art Centre is a heartening oasis in the dingy wastes of Brentford High Street. A modern red building, as austere inhuman as the stark commercial blocks around it, like Alice's looking glass it leads into an unsuspected world of pure brilliant colour—activate the landscape and the grey walls of the castle like grace notes against the formal structure of the scene. And the weather, of course, is always superb.

The art gallery and cinema being otherwise occupied, the theatre currently plays host to *I Used to Like This Place Before They Started Making All Those Renovations*, the latest offering of the American Festival. It is performed by Theatre X, a young company from Milwaukee.

Though described as "holding up a mirror to the American society today," the clients who lament the refurbishment of their favourite bar with brass and leather ("This old place will never be the same") might occasionally be British. When the hostess, "lovely and talented Lily" (Flora Coker), urges us: "We're desperate, so buy drinks," I wonder uneasily if this is a gentle comment on how much, or little, the old world has to offer.

Elsewhere the staff and customers form a very American group, from the journalist conducting interviews for a magazine called *Stress* to the waitress whose screaming isolation alternates with lugubrious sorties into the stalls to offer the audience drinks, or as with

your correspondent, a towel to change into for the dingy. Familiar attitudes and preoccupations emerge. The journalist's idealism curdles into sardonic bitterness; the seignior divorced (Deborah Clifton, striking and stylish) "just wants to be happy" over another drink, massage or manicure; the waitress yearns for self-fulfilment in food works. Disconcerting facts provide a counterpoint. The number of babies born with congenital defects has doubled; the sperm count of the average university student has decreased by 60 per cent, attributable, among other things, to television, though "some sperm seem to handle it" (presumably critics in the making).

What saves these unexceptionable themes from stalesness is the light touch both of John Schneider's script and the playing, its freshness and intelligence typical of the best American acting—an apparently unforced naturalism that comes only from rigorously professional technique. Ms Coker, looking like a very young but already lived-in Alice Faye, puts over a number of songs (mostly by Hank "van der Meulen" the best of which "Hey, puffy eyes, your face is looking older," has the harsh lyricism of Sondheim. John Kishline's journalist, reminiscing about a strict Roman Catholic adolescence, makes the well-worn territory totally absorbing. The ar-tor, in baggy candy-striped suit, accompanies the songs at the piano.

Elijah/Festival Hall

Richard Fairman

Mendelssohn's *Elijah* has long lost the fanatic popularity of its Victorian era. This Tuesday evening performance by the Philharmonia Chorus and Orchestra under Seiji Ozawa was the first of two—a repeat follows tonight—and the hall was not full despite the presence of a worthy quartet of soloists.

So many people today regard the work as sanctimonious that it is interesting to look back at earlier comments. Mendelssohn himself hated performances of *Elijah* that were pretty, heartless, flat or unintelligent and declared that they gave his music "a sort of amiable expression that sent him mad with rage. What the 20th century finds cloy, the composer clearly did not."

Ozawa's performance was not flat or unintelligent, but it was not really exciting either. The best of it came in the impressive scene at the end of the first half, when Elijah mockingly tries to summon the god Baal. Benjamin Luxon, the Elijah, injected a welcome urgency into his invocations and the chorus responded with some dynamic, attacking work.

replies. But even here the full frenzy of a pagan rite was just kept respectfully at arm's length.

Beethovenian sense of control pervaded the evening. Tempi (not always those expected) were solidly set and adhered to; and rhythms were trenchantly delivered, especially by the enthusiastic timpanist. Only in the final scenes, as Elijah ascends in his chariot to heaven, did the performance take off in the less literal sense and then at last we had some of the "go and swing" so much admired by Mendelssohn at the work's first performance.

The soloists provided mixed blessings. The tenor Robert Tear, was the only one to colour the words with imagination, but he spoiled his singing with some clumsy scooping up to higher notes. Soprano Edith Wiens and mezzo Alfreda Hudson, for all their competence, worked on an unimpressively small scale. The Philharmonia Chorus, in fine, well-balanced form, slugged dutifully through what must be some of the most tedious part-writing in any major choral work.

Saleroom/Antony Thorncroft

In 1885 Czar Alexander III of Russia asked Fabergé to make a magnificent jewel in the shape of an Easter egg as a seasonal present to his wife. Thus was begun a tradition which was continued by his son, Nicholas II, the last Czar. In all 54 eggs were produced, and one was sold on Tuesday at Sotheby's in New York for \$1,760,000 (£1,375,000).

This was the Cuckoo Egg, so called because of the singing bird automaton which surmounts it. The egg was commissioned by Nicholas II at Easter-time, 1900, as a gift for either his wife or his mother. It is one of only three to appear at auction in the past 50 years and the price was a record for Fabergé for a Russian work of art and for any object of virtue.

The successful buyer was Malcolm Forbes of Forbes Magazine. He now owns 11 of the Easter eggs as against the 10 in the Kremlin. The Queen possesses two, and most of the remainder are in American museums. The golden Cuckoo Egg, 20.3 cm high, was sold by Mr and Mrs Bernard C. Solomon of Beverly Hills. The price was no great surprise given the rarity of the item and its intrinsic value.

Another London dealer, Whitford Hughes, paid £18,500 for a bronze sculpture of Circe by the Australian sculptor Sir Edgar MacKenna, and £13,200 for "The Coming Race," a puppy picture. Another London dealer, McConnell Mason, bought a still life of fruit and a noble of wit by Edward Ladell for £14,080.

Sotheby's in London held an

The Woolgatherer/Lyric Studio

Michael Coveney

The setting in the Lyric Studio, Hammersmith, is a board-up room in Philadelphia before the previous incumbent, not surprisingly, hanged herself. Rose, a waitress in the five-and-dime, is nervously entertaining Cliff, a stranded truck driver with a Pacino punchy line in "heys," expletives and slick wisecrack ("Beer makes you smart," "Huh?" "It made Budweiser.")

This is the new post-Shepard, you might also say sub-Shepard, school of urban, rural and emotional disjunction, of heightened naturalism and low-key hysteria; this author, William Mastrosimone, and Marsha Night, mother Norman are the arch exponents. It is crude, throwback aggressive stuff and, in Mastrosimone's case, it throbs with a vaguely unpleasant sexual violence.

The Woolgatherer is his first piece and I must say I warm slightly to the plays as I catch up with them in reverse chronological order. It is certainly given the works by George Irving, one of our best unsung little but talented actors, and the richly talented Kate Look. Terry Johnson's production (designed by Geoff Rose) has a sure grasp of Mastrosimone's rhythms and cadences. Miss Look contorting like a blasted tree stump on suffering another convulsive scratching fit and Mr Irving releasing a stoned account of life on the road with the sun aim of one who at last caught off-guard, is revealed as a born poet.

The virginal Rose has been severely disturbed by the sight of a gang of louts stoning a flock of cranes. She jumpy wards off an overture with a blast of being haemophilic (asking for and receiving the reply "I wanna hold you, not bite you"). Cliff, another member of the endangered human species, has a wooden leg, although you would never know it by Mr Irving's careful occupation of the bed.

The wall divides them not, as Rose says, from a noisy landlady, but from a cupboard full of wool sweaters. Violence, capitulation and delicately pitched confessions, both actors on their knees, follow in good time. Whatever else may happen to the characters after we leave them, they'll surely have enough kiltwear to snuggle up in come the Philadelphia freeze.

The first prize of £3,000 in the National Youth Theatre playwriting competition sponsored by Texaco has been awarded to Kathy Chalmers for *If You Wound Go To Heaven*, a play for a predominantly female cast about a regiment of the Second World War Land Army stationed in West Yorkshire.

Second prize (£2,000) has gone to Adrian Smith for *Away From the Slaughterhouse*

British Museum/Wolfson Galleries

Gerald Cadogan

THE NEW Wolfson Galleries of Greek and Roman sculpture and inscriptions at the British Museum are an impressive display of the breadth of the museum's collections and give a lively sense of the classical world. The storehouses have been virtually emptied and their contents are on show, which is an excellent policy, observed also, for instance, in the new Egyptian galleries in the Metropolitan Museum in New York and in the Mellon Center for British Art at Yale.

Many of the pieces came from Italy and were acquired in the 18th century by Charles Townley. After his death they passed to the Museum by Act of Parliament in 1805. Townley had a fine collection of statues, heads, reliefs and funerary chests. Their new display is packed, as it should be, whisking you into the

world of collectors on the Grand Tour.

It does justice to Zoffany's painting (in the Townley Hall Art Gallery at Burnley) of Townley in his library, with a dog at his feet, and surrounded by his treasures, which can be recognised at the museum. The prize piece of the collection was his last major purchase (in 1791), a copy of Myron's Discus Thrower of the 5th century BC coming from Hadrian's Villa at Tivoli.

Do not miss a noble pair of greyhounds, of the 1st or 2nd centuries and restored—like so many of the pieces—in the 18th century. Among the original Greek pieces are fragments of both the Old and the New Temple of Artemis at Ephesus. The Old Temple dated from the later 6th century BC and the Lydian king Croesus helped pay for it.

Texaco/NYT playwriting competition awards

which deals with a disaffected rebellion led by an employee in a sweets factory who finds his girlfriend snuggled up by his girlfriend's clerk to whom he must answer.

The adjudicating panel, chaired by Michael Croft, comprised the actress Paula Wilcox, the directors Bryan Forbes and Michael Coveney and the critic Christopher Short (last year's winner).

ted the Most Promising prize of £500 for *Frizhnan*, an angry two-hander for a white unemployed ex-police man and the wife of a clerk to whom he must answer.

The adjudicating panel, chaired by Michael Croft, comprised the actress Paula Wilcox, the directors Bryan Forbes and Michael Coveney and the critic Christopher Short (last year's winner).

Arts Guide

Musical Monday. Opera and Ballet Tuesday. Theatre Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

June 7-13

Exhibitions

WEST GERMANY

Berlin, Groupus Bau, Strossmannerstr. 110 Berlin 61; Treasures of the Forbidden Cities. Titled to coincide with this year's Berlin Biennale 85, the Peking Palace museum is coming to Europe for the first time, with roughly 120 works covering 2000 years of Chinese history. The exhibition in Berlin includes gold, and Jade, paintings, porcelain, musical instruments and calligraphy. Ends August 18.

Frankfurt, Museum für Kunsthandwerk, Schlegelstrasse 17; The new museum opens with an exhibition of Turkish culture and art from the Ottoman empire. 500 works on loan, ranging from 15th-19th century. The show includes glass, carpets, ceramics, miniatures and weapons. Ends June 30.

Hotel Metropole is celebrating its 90th year and in its splendid *fin de siècle* public areas, worth a visit in themselves, they are exhibiting glass and objects d'art from the Belle Epoque to Art Nouveau including works by Wouters, Gallé and Durr. Also on show are a collection of illustrated maps and cards including a Press Bureau in 1893, Congo in 1898 and Sarah Bernhardt in 1896. Ends July 20.

LONDON

The Tate Gallery: Francis Bacon, Britain's greatest living painter, has secured the rare distinction of the

age of 76 of a second full retrospective exhibition at the Tate 32 years after his reputation as an artist of world standing was first put beyond all doubt. Now we see him no longer as a naive and unworldly painter, but as an artist who has come at last to his own, as younger painters have come round again to the human figure as the central, creative preoccupation. As the subject matter is now more acceptable, so his peculiar and tormented re-invention and reconstruction of the figure no longer shocks. Ends Aug 18.

PARIS

James Tissot: A nostalgic evocation of the charms of Edwardian life, with his fashion-plate perfection in rendering ladies' rustling dresses and beautiful hats, surrounded by attentive dandies at various social occasions. This show arrives in Paris from the Barbican, London. Petit Palais. Closed Mon. Ends Jun 30.

ITALY

Venice, Palazzo Fortuny: Toys for the science-fiction era, showing how vastly more sophisticated robots have become, since first produced in the 1950s. Ends July 14.

Rome, Galleria Carlo Virgilio, Via del Corso 171-183: 27 landscapes in oil of Naples and surroundings of exceptional quality and charm. Pitagora had left Holland with a Prix de

Rome, and after study in Paris and Rome, settled in Naples and taught at the Accademia Borbonica. He had considerable influence on the development of Neapolitan landscape painting. Special of his work have those of Corot and of Turner, both of whom visited Italy during 1828. Ends June 14.

Forerunners of the Futurists (Piazza S. Apollinare) - The Futurist Civilization: This is the first of a long series of exhibitions to mark The Year of the Futurism, and shows the results of the most recent research into the Futurist work. A useful history of this civilisation's birth, development and decline. Ends Oct 20.

NETHERLANDS

Paul Elie at the Commemorative van Stijn Museum in Nijmegen. 90 paintings, watercolours and drawings covering the years 1906-30 on loan from the holdings of the Kunstzameining Noord-Nederland. Ends Jun 30.

VIENNA

Vienna 1870-1938: Dream and Reality: The greatest names of the Viennese fin-de-siècle - Klimt, Otto Wagner, Schiele, Kolomojka, Adolf Loos, Josef Hoffmann - in a dazzling display of Jugendstil creative genius. The attempt to integrate the artistic achievements of this era with philosophical developments (notably Wittgenstein but also Freud) and political transformations (the emergence of municipal socialism) is ambitious and only partly successful. The complex tension between subjective and objective reality on the one hand and the illusions or fantasies

of individual artists on the other is hinted at but not fully explored. A high point of the show is a reconstruction of Hoffmann's room at the succession exhibition of 1902. Here, a 100-foot perspective frieze depicting humanity's progress through suffering to joy on the theme of the Ninth Symphony. Displayed exactly as intended, this frieze is worth a special visit. Kunsthistorisches, Ends October 6.

NEW YORK

Metropolitan Museum: 30 objects from the period between the 1851 Crystal Palace Exhibition to the 1890 World Fair in Paris demonstrate the show's theme of Revivals and Explorations in European decorative arts. Ends Sept 5.

WASHINGTON

National Gallery: Ancient Art of the American Woodland Indians includes 151 pieces covering 5,000 years of sculpture, ceramics, copper and shell objects of the native Americans who lived in what is now the eastern half of the U.S. Ends Aug 4.

National Gallery (West Wall): 88 old master paintings from the Dutch Picture Gallery are exhibited under the title *Collection for a King*, including works by Rembrandt, Van Dyck, Canaletto and Gainsborough. Ends Sept 2.

CHICAGO

Art Institute: Though Edouard Manet made etchings primarily to reproduce and promote his paintings, he developed a unique style as shown in the 27 etchings in this special exhibit of more than a third of his total output of 75 etchings. Ends Sept 2.



Kate Lock and George Irving in "The Woolgatherer"

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Thursday June 13 1985

Gorbachev's gamble

THIS WEEK Mr Mikhail Gorbachev established himself as a man with a mission, and in a hurry to achieve it. The mission, he told a conference of key party officials and industry managers, was to try to reverse more than a decade of stagnating output, deteriorating quality and increasing waste in Soviet industry, and to boost economic growth to 4 per cent a year, without taking a single step away from military and social welfare programmes.

Mr Gorbachev senses that, after some six years of drift due to the illness of his three predecessors in the Kremlin, he has a popular mandate to effect change. The rot, he complained this week, set in as long ago as the early 1970s. The Soviet economy had become extravagant. It was the world's biggest steel producer, by a factor of waste and old-fashioned design was chronically short of metal. "Made in the Soviet Union" was no longer a trademark that sold many civil industrial goods in the world. Imported technology was poorly used, investment was squandered, even bringing poor returns in parts of resource-rich Siberia.

Streamlining

All this criticism is a new variant on an old theme, but harder hitting than ever before. The Soviet leader hinted at many changes in his speech this week, but his substantive reforms boiled down to two. For the shorter term, more money should be spent on reconstructing and modernising old factories rather than building new plant. Indeed Mr Gorbachev's chief complaint with the existing draft plan for the next five years was that it should raise the share of total capital investment going to reconstruction from one third to one half. This is an eminently sensible correction to the natural bias of the Soviet building industry to measure its plan fulfilment in "green field" construction alone.

The other change Mr Gorbachev foreshadowed is far more wide-ranging: streamlining of the many-layered central planning system. Gosplan, the all-union planning committee, should confine itself to setting strategic priorities. Neither Gosplan nor even individual ministries, which in future should focus on long-term planning and technical innovation, could hope to supervise every detail of production. "Big economic complexes," which Mr Gorbachev did not define, might be set up to take

over the role of factory supervision from ministries. Under the umbrella of these "complexes," individual enterprises would get more autonomy. In short, the whole planning process would move down a rung or two towards those on the factory floor, at the sharp end of the Soviet economy.

Has Mr Gorbachev the power to carry this out? In April he was able to put three of his men into a Politburo depleted in number under Andropov and Chernenko, without incurring the odium of sacking anyone to make room for them. The primacy of party over government allows a general secretary to push ministers around. The steel, farm machinery, building materials and petrochemicals ministries castigated this week may now feel their heads on the block. But wholesale rationalisation of the proliferating ministries at the national and republican levels may provoke more opposition than Mr Gorbachev can handle at this stage.

The gamble that Mr Gorbachev is taking is that he is arousing expectations, about through-going economic improvement, that he may not be able to fulfil without going much further than he presently plans.

Resources

Enterprise autonomy, the key to any real reform, means little or nothing until enterprises have a major say in what they produce, where they sell it, how they price it, and how they invest their profit. Mr Gorbachev complains repeatedly of slack planning, of enterprises skimping on their production targets. Yet it is "tight" planning, the insistence on compulsory targets, that frustrates innovation; managers feel they cannot risk production hiccups associated with introducing new processes. The Soviet leader says business influence must grow, but he is not a "market socialist" like Hungary's leaders. Price formation should be "radically improved," he says, but not apparently to let a freer price mechanism allocate resources. He complains of shortages of services, but says not a word about letting small-scale private enterprise plug the services gap as they are in some East European countries and China.

There are enormous difficulties in the Soviet Union, the home of orthodox communism and the largest country in the world, to tackle. But Mr Gorbachev may in the end find them inescapable.

A facelift for the ECGD

THE internal review committee set up to examine the management of the Export Credits Guarantee Department has not given the insurance agency a clean bill of health. It comments, for example, that the present senior management structure does not work effectively. But given the scale of the deterioration of the department's finances, its criticism is hardly scathing and its proposed reforms are hardly earth-shattering.

It was never likely that the internal review would propose radical changes. The Government turned its back on root-and-branch reform of the loss-making agency last year when it rejected the advice of an independent review body it had set up. In 1984, the Matthews report argued that the ECGD would never become fully responsive to the market and efficiently run while it remained a Government department.

As a free-standing corporation, it was argued, the ECGD might begin to behave more like the insurance company it really is. It would be released from close Treasury supervision and be more able to reject particular risks and adjust premiums in the light of changing market conditions.

Balance

The Matthews solution may not have been ideal. It may not have struck the right balance between public accountability and flexibility of operation, although it has to be said that at the time many, including the CBI, were strong supporters of the plan. The question now is whether the internal review committee, forbidden even to consider the option of a change in the ECGD's status, has come up with a worthwhile alternative.

It is hard to see how the changes recommended by the latest review body, which was led by an ECGD official, will lead to a dramatic improvement in the department's performance. The recommendations include a "board" of part-time outside directors, an annual "business plan," a reshuffling of internal responsibilities which involves the

setting up of a new management services group, more centralisation and tighter financial controls.

These reforms make sense as far as they go, but too often the review committee seems content with an unsatisfactory status quo. Indeed, something close to defeatism runs through the report. It points out that the ECGD has experienced a severe decline in its business in recent years. It now insures only about 25 per cent of UK exports compared with nearly 40 per cent in the mid-1970s. The volume of its medium-term business is now less than half its peak and short-term business is down some 30 per cent. Although the report accepts that the loss of business is not explained by cyclical fluctuations in world trade, it remains profoundly gloomy about the ECGD's future prospects.

The report rejects the case for bigger financial incentives for senior officials. It says the grounds that the ECGD is losing staff no faster than other departments like the Treasury, makes do with a very modest link between pay and performance for junior staff. It says "we have not found that the civil service rules are a significant hindrance to the businesslike operation of ECGD," yet cites evidence of the customers' exasperation with the inflexible nature of ECGD cover.

And despite the erosion of business it suggests "Ministers will not want ECGD to compete aggressively against private-sector insurers." It will always be difficult to devise a logical structure which allows the ECGD simultaneously to meet its statutory duty to encourage UK exports and its non-statutory obligation to break even, one year taken with another. The charge against the department, at present running a \$400m cash deficit, is that it is meeting neither objective. The internal review appears to imply that nothing much can be done about this: it neither suggests how the existing obligations can be better achieved nor puts forward a convincing clarification of the ECGD's role.

JUST HOURS after Hong Kong's Overseas Trust Bank re-opened its doors on Monday morning after a Government rescue that is likely to cost taxpayers more than HK\$200m (\$260m), Sir John Brembridge, Hong Kong's Financial Secretary, was turning his mind to the broader issues raised by the collapse: "Freedom has its price," he commented. "The question is, are we paying too high a price?"

The failure of one of the territory's largest locally-incorporated banks raises painful questions about Hong Kong's standing as the world's third largest banking centre, about the effectiveness of local banking supervision, and about the secretive way in which so many of Asia's super-rich families — most of them overseas Chinese — are accustomed to do their business in the territory.

The collapse of Overseas Trust Bank (OTB) stands in a long line of corporate scandals focused on Hong Kong and South-East Asia in recent years. Common threads run through the Haw Par and Mosbert scandals in Singapore and Malaysia in 1982, the collapse of the Hong Kong-based deposit-taking company, Dollar Credit, in 1982, and of the Hang Lung Bank in 1983. The same threads were visible in the HK\$100m collapse of Carrian Investments, the property and shipping group, late in the same year, and of the small deposit-taking company, Dominican Finance, in January this year.

One common thread is Overseas Chinese businessmen who have mingled their private and public business interests as if there was no significant distinction to be drawn between them. A second is the custom of secrecy, which means that much business is undocumented. Deals depend on memory, handshakes, and personal relationships.

A third thread is linked with this obsession is the one that has given Hong Kong its raison d'être — the "no questions asked" regulatory environment. One observer commented in the wake of the collapse of the Hang Lung bank: "Hang Lung may have reminded central banks and regulatory authorities of just how easy it is for those who control banks and finance companies to use their international connections and the high degree of freedom of movement of funds in the region to move assets out of jurisdictions where the financial or political climate has become unfavourable. OTB has provided a similar dramatic reminder."

Hong Kong has for many years been the home of such "light capital" for the rich Overseas Chinese minorities of Indonesia, Malaysia, Thailand and the Philippines who often live in fear of political persecution, and who are willing to go to great lengths to keep their wealth out of government reach.

Like Hang Lung 20 months ago, the collapse of OTB provides a rare insight into this complex business world. Founded by Chang Ming Tien, a Malaysian with roots in the Chinese, OTB has grown on the basis of shifting South East Asian alliances. The Cheng family, closely linked with Hang Lung, was a prominent shareholder until 1982. So was the Indonesian Mr George M. K. Lee until last year. The Ratanarak family of Thailand was close to that of Mr Chang. Mr Lee Siong Thye, another Indonesian, was until March a major shareholder in OTB.

Hong Kong banking

The painful questions after another rescue

David Dodwell in Hong Kong looks at the background to the collapse of OTB and the possible consequences

The cracks in OTB began to show after the sudden death of Chang Ming Tien in a hotel room in Kuala Lumpur in early 1982. His son Patrick became managing director, and seemed to be heading for a successful career. A struggle for control — some would call it a difference of opinions over the proper direction of the bank — ensued, and the bank's performance began to slide.

Chang Ming Tien's wife remained on the board, as did two other of his children — Miss Chang Lee Sian, a respected chartered accountant, and Eric Chang, whose main claim to fame was his imprisonment in Singapore in the early 1970s

for involvement in an unsuccessful attempt to murder his father's mistress.

By the time of OTB's collapse last week, Sir John Brembridge was willing to talk openly of "what appears to be a series of totally disgraceful criminal acts." Yet to be accounted for are unsecured loans amounting to more than HK\$850m to the defunct deposit-taking company, Dominican Finance, which was headed by Mr Simon Yip Chun Lung until he disappeared from the territory early this year. Loans to directors and associates are understood to amount to more than HK\$20m. Few of them are likely to be recoverable.



Glyn Gelin

Charges have been brought against four of OTB's former directors, and further charges cannot be ruled out. Mr Patrick Chang, who is one of those charged, was stopped trying to leave the territory with US\$1.5m in cash, diamonds, jewellery and bonds and has been refused bail.

As criminal investigators, OTB's new board, and bank regulators learn more about the events leading to OTB's collapse, Sir John Brembridge's questions — What price freedom — is one that is being widely asked in the territory. There is a high price to be paid for regulation too, and it may be difficult to steer a middle

course in the present emotionally-charged atmosphere. Ironically, Hong Kong's banking regulators are well poised to respond. In the wake of the Hang Lung collapse late in 1983, a Bank of England report called for improved supervision, and reforms based on that report are already being drafted.

Mr Robert Fell, Hong Kong's banking commissioner (and former chief executive of the London Stock Exchange) said yesterday: "Though it sounds like a sweeping thing to say, OTB's collapse teaches us no new lessons whatsoever."

"It nevertheless illustrates a point that we have been making

all along — that the core of the system is the examination system. In a perverse way, OTB has demonstrated the effectiveness of our examination system."

The attached chronology of events leading up to the collapse suggests the regulators were more on top of the crisis than many realised during the crisis hours last week. They arguably acted more decisively, and more openly, than the Bank of England when Johnson Matthey crashed early this year.

"We were successful in a perverse sort of way," Mr Fell commented yesterday. "Events showed that the examination had been thorough — as tough as anywhere in the world. The trouble was that at the end of an examination of a bank, you would expect to find granite at the middle. In the case of OTB, we found a rotten core."

In the wake of this "perverse success," the Government is likely to be able to push through with greater ease the more controversial of its proposals for improved supervision. The package of reforms includes:

- Full monthly statistical returns from banks with specific disclosure of beneficiaries of loans over a certain amount.

- Closer liaison with bank auditors, who are being encouraged to test management controls and recommend improvements.

- Improved measures of liquidity and of capital adequacy. A risk-assessment ratio of about 10 per cent is being considered, which would provide the banking commission with "some estimate of the risks of losses being sustained and their quantum." It was the lack of such a measure that left the commission without the proper early warnings ahead of OTB's collapse.

Another issue put to the top of the commission's agenda is that a deposit insurance scheme to protect depositors in the event of a bank collapse. This has been keenly resisted by Hong Kong's larger banks, mainly because they are the institutions that would have to provide the lion's share of funds.

It was the absence of such a scheme that left the Government with little option last week but to rescue OTB. For a government we were more firmly than most to the ideals of the free market, it was a bitter pill to swallow — especially 20 months after the "once only" rescue of Hang Lung Bank.

There is more than a little worry that the territory's trailer banks are resting easy on the assumption that they, too, would be bailed out if they got into serious difficulties. This explains the government signals — warning to some that it would be extremely difficult to find political backing for a third rescue.

The commission will also in future pay more careful attention to bank management. Tight family control of banking and financial institutions will remain possible, but it will have to be accompanied by professional management systems.

With the arithmetic of the OTB collapse still to be done, the price of freedom for Hong Kong's banks has yet to be measured. Stricter regulation is now certain, and the price for this has also to be measured. There are many respectable bankers who feel it will make Hong Kong a squalid place, one observed: "We know that all of the markets in Asia need tidying up — with the exception of Singapore and Tokyo — but it is the barracudas that make life here so interesting."

OTB: COUNTDOWN TO THE COLLAPSE

October 1984	OTB's results for 1983-84 published, showing profits halved from the previous year. Banking commission puts the bank on its "intensive care" list. Launches inquiry codenamed "Mongoose": Patrick Chang removed as managing director, replaced by his sister, Robert Liu brought in from Citibank.	Mon, June 3	Fell, Perrin and OTB board meet. Fell later meets Sir John Brembridge, arranging a further meeting on OTB for Saturday, June 8.
January 1985	Dominican Finance, the deposit-taking company controlled by Mr Simon Yip, is suspended. Mr Yip disappears. Later learned that outstanding OTB loans to Mr Yip amount to more than HK\$550m.	Weds, June 5	OTB board essentially agree with banking commission calculations. Discuss options open. Fell, Brembridge call in Hongkong Bank, who will be central to any rescue. Diaries cleared.
April 1985	OTB's half-year figures available. Banking commission sends in examining team to conduct its own audit.	Thurs, June 6	OTB board officially informs government at 4.30 that they are insolvent. Bank operations suspended. Patrick Chang stopped at Kaitak airport carrying suitcase full of cash, diamonds and bonds.
Fri, May 31 1985	Examining team makes verbal report to Mr Robert Fell, banking commissioner. Discloses evidence of misappropriation of funds. Says the bank has solvent problems. Robert Fell reports to Sir John Brembridge, financial secretary.	Fri, June 7	Government officials conclude safest option is to take over the bank. Emergency meetings of the executive and legislative councils back rescue plan expected to cost taxpayer at least HK\$20m. Hong Leong prepares the ground to back out of deal to buy OTB subsidiary bank. The Hong Kong Industrial and Commercial Bank (HSBC). Three OTB executives, including Patrick Chang, detained on holding charges.
Sat, June 1	Robert Fell meets OTB directors, discusses examining team findings. Suggests they get independent advice. On his recommendation, OTB board chooses Charles Perrin of Hambros. Perrin is on a plane from London to Hong Kong that night.	Sat, June 8	New board meets. Executive team seconded from the Hongkong Bank.
		Mon, June 10	OTB's 44 branches re-open doors. Minor run on HSBC following confirmation that Hong Leong has cancelled plans to purchase it. Otherwise, banking business as usual.

King of the castle

The Spanish blamed the Portuguese for the fact that yesterday's EEC treaty-signing ceremonies had to be staged in both Lisbon and Madrid rather than together in a neutral capital, which would have made life simpler for all concerned.

But at the same time, Spain took the opportunity to make some points about its European credentials.

For one there was the venue chosen for the signing, in the imposing Royal Palace, a sumptuously decorated 18th-century mix of neo-classical and baroque which has not been occupied since before the Civil War.

Ignoring several salons with Tiepolo ceilings, the Spanish opted for the Hall of Columns, noted principally for its statue of King Charles I (also known as Emperor Charles V) who ruled not just over Spain but also over Naples, Sicily, Sardinia, Germany, Austria, Franche-Comte and the Low Countries. Better than that, he captured a French king.

Rubbing the point home was a series of ink drawings done for the signatories by Salvador Dali, and presented along with texts and reproductions in a folder entitled, "From Madrid to Europe."

The eccentric 78-year-old painter maintains that the EEC is joining Spain and not the other way round, and chose as theme for his drawings, the myth of "The Rape of Europe" by a Spanish buty. Dali claims he is the only person who has ever understood this legend. The bull, he says, did not actually violate Europe but pinned it down at the Frenches.

Spare parts

IMI, the metals and engineering group, is leaving nothing to chance when Patrick Jenkin, Environment Secretary, visits its Birmingham headquarters tomorrow to open the £28m first phase of a new industrial estate.

Men and Matters

The Environment Department, which has contributed its biggest urban development grant of £5.5m to the project, was involved in the earlier ground-breaking ceremony.

Lord Bellwin, then a junior minister, was required to man a bulldozer and symbolically demolish an old wall. To minimise any risk to his person IMI had previously weakened the wall — but did the job so effectively that a gust of wind, arriving before Bellwin, demolished it for him.

Executives, surveying the rubble, decided that even this Government with its unemployment problems might consider rebuilding a wasteful job-creation exercise. An alternative wall was found for Bellwin to knock down.

Tomorrow, Jenkin will merely be required to press a button to start an ornamental fountain spurting. A spare fountain is on hand — just in case.

An egg on top

"The score now stands at The Kremlin, 10, Forbes, 11," said the auctioneer bringing down his gavel. This ended a sale in New York in which Malcolm Forbes, publisher of Forbes Magazine, paid \$1.6m for a Faberge egg.

So with this record purchase, Forbes forged ahead of Moscow's Armory Museum as owner of the biggest collection of the golden bejewelled eight-inch high Easter eggs. Only 64 were made by Faberge for Russia's Czars.

Family politics

Japanese politics are much more about personalities than

politics; a fact which has given rise to some legendary rivalries over the years. One of the most intense is between Prime Minister, Yasuhiro Nakasone, and his successor from 1976-78, Takeo Fukuda. Now, it seems, the feud is being passed on to their families.

Both men are members of the same party and, under the Japanese multi-member constituency system, sit in parliament for the same district in Gunma prefecture.

But which one gets the most votes is a matter of keen interest — and in every single election since both entered politics after the war, Fukuda has out-pollled Nakasone, even after the latter became Prime Minister.

A general election is expected next year, and while the two do battle again in the Lower House, it appears likely that Nakasone's son and Fukuda's brother will also be pitted against each other in the same district for seats in the Upper House.

The Japanese political scene is so rife with blood and marital connections, in fact, that a genealogist would quickly throw in the towel.

The latest rumour even has Makiko Tanaka, daughter and effective guardian of the stricken former Prime Minister, contemplating political office. Her fierce defence of her father has already made her known as "the Japanese Thatcher." Makiko's husband is an MP and, in the Japanese manner, Tanaka's adopted son as well as his son-in-law.

This helps to explain why all Japanese newspaper stories about domestic politics tend to be very long.

New vintage

Sotheby's and Christie's traditional domination of the wine auction market will be challenged by a new company called International Wine Auctions at London's Cafe Royal on June 26. It offers a high-class list of 718 lots that could average about £300 a case, plus VAT.

The new group's leader is Philip Tenenbaum, head of the Chicago Wine Company, who says: "We feel sure there is room for another force in international wine auctions."

The gem of the Cafe Royal auction is a bottle of Chateau Lafite from 1811, the legendary Anno de Coma (this year is also the year of Halley's Comet) which connoisseurs say was the greatest vintage ever. The last time it was known to be auctioned was in 1968, soon after Baron James de Rothschild bought the chateau. It fetched 121 francs. The estimate for this month's single bottle is £17,000 to £22,000.

Switch-off

Mrs Thatcher's new-found enthusiasm for television has surprised the Commons. It appears to have survived an unfortunate incident the other day when she invited BBC cameras into 10 Downing Street.

To mark its 250th anniversary as the residence of the head of the British Government — Robert Walpole was the first occupant — the television cameras were allowed to poke into corners of the building never opened before to public gaze.

Plugging in more and more cables, the BBC crew wandered from Cabinet room to Mrs Thatcher's flat, where it was decided to round off the visit with a homey start of the Prime Minister making a pot of tea.

She switched on the electric kettle — and the overloaded electrical system popped its fuses throughout the building.

Observer

Ten years of black gold

 OIL PRODUCTION FORECASTS* AND OUTCOME 

* Including natural gas liquids (NGLs) and onshore production

One might, therefore, have thought that the coming on stream of North Sea oil might have added nearly $\frac{1}{2}$ per cent

Two economists, John Kay and Patrick Forsyth, achieved minor notoriety by pointing out the near-inevitability of such a

Note that the logic points to an increase in overseas rather than the domestic investment that the Labour Party has misguidedly urged. Large increases in investment in industrial countries rapidly run into diminishing returns. (When Mr Denis Healey was the Labour Chancellor during the early and steep oil build-up, he wisely made no attempt to use the proceeds to subsidise unprofitable domestic investment to any greater extent than before).

The pressures on manufacturers in 1979-81, were larger than could be explained by the arithmetical effects of North Sea oil. But they did reflect oil indirectly. For there were

Indeed the latest outbreak of oil fears relates to precisely that possibility. As oil is priced in dollars, the sterling value of British Government oil revenues would fall if the dollar

inflationary growth of Nominal GDP. It is time for Nigel Lawson to break away from Treasury-Bank infighting to reiterate this central message. It is much more important than North Sea oil or such.

such harmony can be achieved. But the arguments for building up a more widespread equity portfolio in other companies are really rather different.

None of this argues against the Government's drive for wider share ownership. But it would be a mistake to suppose American habits can fully be established in the UK given the differences in tax structures and in national wealth. The Thatcher government is advancing on several fronts towards its goal of a share-owning democracy, but there is still some way to go.

Pitfalls in wider share ownership

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Sir,—Mr Goslin (June 8) asserts that soccer violence is directly attributable to violence seen on the TV screen. If this is the case why is it that in the U.S. there are no similar scenes of widespread hooliganism at major league baseball and American football matches? In sports stadia throughout the

one point in time rapidly changing, and the astonishing ability on the part of all concerned to assess all the subtleties involved and it is not in any case necessary to say that a closer to the truth at any time is a share price at any time is a compromise between two often widely different opinions of value, not that everyone agrees with it and rather that prices hover between extremes of opinion. Companies' prospects do not change overnight and the consequences of management policies, or business trends are

Our policy, which operates as a sort of exchange control, will give an incentive for the financial institutions to return large sums to this country. As Anthony Harris quite rightly notes, most institutional funds fail to find their way into productive investment. This would surely also be the case for funds repatriated from overseas under our new scheme — they would simply fuel speculative and largely unproductive increases in share, gilt and property

cess of 50 per cent over 1983 and, even better still, in the first four months of 1985 our sales have risen a further 18 per cent over the last year with products such as chemicals becoming more prominent. What is even more encouraging is that the UK market share of Brazilian imports has begun to recover for the first time since the war.

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Rupert Cornwell previews today's summit of the Bonn coalition's political heavyweights

Kohl tries to keep his act together

IT HAS been dubbed the "meeting of the elephants" in deference to the imposing physical mass of the three main participants. But for Chancellor Helmut Kohl, his "summit" today with Herr Franz Josef Strauss and Herr Martin Bangemann, leaders of the two junior partners in his centre-right ruling coalition, has a political weight if anything greater still.

His aim is not merely to restore a semblance of order to his unruly government alliance - but also to stem what commentators see as the most serious crisis of confidence in the Chancellor's capacity to rule since he took power in October 1982.

Complaints about the Kohl style are of course nothing new. His apparent incoherence, lack of grasp of issues and general Micawberism and his inability to formulate a clear policy on a host of problems have been the stuff of political gossip almost since the start. Yet they have reached an ominous new pitch in the wake of the devastating defeat of his Christian Democrats (CDU) in the state election in North Rhine-Westphalia a month ago.

Opinion polls lately have given

him the worst mid-term rating of any recent Chancellor: one, in Quick magazine at the beginning of June, found that only 12 per cent of supporters of the three-party coalition considered him the best available. Herr Gerhard Stoltenberg, his CDU Finance Minister, scored 22 per cent.

Still more significant perhaps has been the notably hostile stance taken by Bild Zeitung, the mass circulation paper normally a dogged supporter of Herr Kohl and whose 5.4m daily sales give it a political weight which is often overlooked. "Is the giant tottering?" a front-page headline screamed the other day.

Ostensibly, the difficulties for the Chancellor are twofold. One is the endless bickering between the conservative Bavarian Christian Social Union (CSU) of Herr Strauss, and Herr Bangemann's liberal Free Democrats (FDP), emboldened by their improved results in state elections this year. In a sense, they revolve around disputes over civil liberties and foreign workers: underlying them, however, is the CSU's conviction that Herr Kohl gives greater weight to the views of the FDP than to its own.

The other especially vexed problem is the economy, and whether it should be reformed more vigorously by the much-cavassed acceleration of the planned two-step DM 20bn (\$3.5bn) round of tax cuts, or by other means.

Both, however, are reflections of the deeper issue: the doubts over Herr Kohl himself. Whatever his shortcomings, he has long been held a votewinner in the electorate at large. But after North Rhine-Westphalia, the fear is that he could lead the CDU to further defeat in Lower Saxony next year and in the federal election in early 1987.

The fiercest criticism, as usual, comes from Herr Strauss, who hardly bothers to hide his mixture of jealousy and contempt for the present incumbent in Bonn. In a classic case of damnation by faint praise, Herr Strauss observed this week that he saw no reason "from today's standpoint" to fight 1987 with a different candidate for Chancellor.

Things are no better on the foreign policy front. Herr Kohl, in the space of a few weeks succeeded in embarrassing President Ronald Reagan over his visit to the war

cemetery at Bitburg, and upsetting France, West Germany's other most important ally, over SDI, the space defence programme. His chancellorship has been embroiled in demeaning public sniping with the Foreign Ministry over the broader conduct of affairs.

At first it seemed as if the latter was the loser. But in the general confusion of late Herr Hans-Dietrich Genscher, the FDP's indestructible Foreign Minister, has once more been making the running. In the process he has earned more praise from the opposition Social Democrats (SPD) for his handling of SDI, European affairs and East-West relations than from within the Government.

It will require a dexterity of which Herr Kohl has given little sign so far, if further EEC turmoil over cereal prices and car pollution standards is to be avoided. On both questions, Bonn stands virtually alone; both could easily have damaging internal repercussions, and either or both could make a mockery of the Chancellor's pious Europeanism in the run-up to the Milan summit.

All in all then, it is scarcely sur-

prising that the ghost of Herr Ludwig Erhard, the last CDU Chancellor to be elected by his party in mid-term, is stalking the land. For its part, the SPD is weighing the possibility of embarrassing Herr Kohl by putting forward a Bundestag vote of no confidence, the device which in 1966 contributed to Herr Erhard's downfall.

As of now, most observers agree that matters are unlikely to come to that. Herr Strauss' bark has in the past been proved to be worse than his bite. Regicide is never easily arranged, and there are objections to both touted replacements, Herr Stoltenberg or Herr Lothar Späth, the energetic premier of Baden-Württemberg. Another recent poll, however, suggested that whatever Herr Kohl's problems, the CDU-CSU-FDP coalition would still win a 52 per cent majority at new elections.

But if the middle and procrastination go on and unemployment stays high the arguing will continue too, whatever the soothing noises which emerge from the "summit". Herr Kohl declared this week that "the limits of what is tolerable" have been reached. Now he has to show he means it.

THE LEX COLUMN

Another sedative from Beecham

Presumably the extra quarter-point they kept on their base rates for the past eight weeks has finally cost Barclays - and Midland - just a bit too much business. Certainly no self-respecting stock with any choice between banks would have used a Barclays overdraft to apply for yesterday's Abbey Life offer. If the move into line at 12½ per cent carries any more general message, it is that interest rates have got themselves properly stuck.

Beecham

Yesterday's 28p fall in the share price was as eloquent a commentary as any on the present state of relations between Beecham and the City of London. An indulgent stock market would have attributed the disappointing full-year figures to exchange rate movements at the end of March and would have taken its face value the group's determined optimism about the future. But, where Beecham is concerned, the market is anything but indulgent.

Currency movements in the latter half of March may indeed have knocked about £15m off Beecham's reported profits but that is scarcely a ground on which to mount a defence. Sterling has been moving the group's way in each of the past three years and yet earnings per share have stood virtually still. Since the beginning of 1983, the Beecham share price has underperformed the market by 36 per cent. So it needed more than a fairly encouraging set of interim results from the new chairman to rehabilitate Beecham. At the very least it required a much better set of preliminary figures than the group could yesterday supply.

Pre-tax profits of £208m - an increase of 14.3 per cent - are no disgrace. But when the residual translation profit of £11m and the net benefit from acquisitions of £2m are taken out, underlying profits

growth emerges at around 8 per cent. In the pharmaceutical division, there was no underlying growth at all.

Beecham reckons that it should be able to grow at 15 per cent a year in the medium term and in the current year it could easily do better than that. The problem is that, while such a growth rate might have impressed five years ago, Beecham now stands to do little better than the FT-A Industrial Group. Compared with some local competitors - Glaxo and Fisons spring to mind - it appears quite simply pedestrian. So a historic earnings multiple of 14.4 - at last night's price of 350p - may not be doing Beecham such an injustice after all.

Pilkington

Not even an end-year translation setback - of much the same order as Beecham's - could stop Pilkington from putting together a fairly creditable set of figures for the year to March. On its own replacement depreciation basis, Pilkington managed to produce £116m before tax, a 31 per cent improvement on the previous year and equivalent to a standard historic-cost figure of almost £150m. Since the UK business at last generated a return sufficient to cover its own redundancy costs, though with only 52m to spare, the management has achieved something to feel cheerful about.

Whether shareholders should feel equally pleased is less certain. Having submitted to a £100m rights issue when their shares were riding above 300p last December, they now face a price - 290p yesterday - which reflects the resulting dilution of earnings, yet the market is 10 per cent higher than it was six months ago. If Pilkington can find the American opto-electronic company it wants, the strategic gains might conceivably justify these initial reverses; it is, however, a test case that anything Pilkington ac-

tually buys in the U.S. will involve paying a multiple higher than its own, hence more dilution.

Other things being equal, the current round of accelerated redundancies in St Helens could push earnings up by £25m next year. But given the likelihood of a construction-led downturn in Germany and the uncertainties of South Africa and Latin America, it would be asking a lot to see much progress overall. With Pilkington's backing of ACT, the next dividend increase may be some way off.

Telefonica

UK institutions will soon have the opportunity to subscribe anything up to £50m for shares of the Spanish telephone monopoly, Telefonica. Despite eight rights issues in 10 years - and two since October - Spanish Telecom is finding its capital needs too great for the Madrid bourse. This is not surprising since it accounts for a fifth of the market's capitalisation and even more of the turnover since the surge in foreign buying of Spanish equities. Listings are also being sought in Paris and Frankfurt.

Operating comparisons with BT are said not to be favourable to the Spaniards, although Telefonica is all but guaranteed a minimum return on telephone business and has been selected to carry the banner of Spanish electronics in joint ventures with the likes of AT&T. Provided the mechanics of London dealing in the shares can be worked out, it is an investment that yields 9 per cent - apparently ahead of any PTT except that of Mexico - and does provide a connection with a performing stockmarket. However, since no new shares are being issued and Telefonica will see none of the cash, there should be plenty more opportunities; and institutions may only regret that it will not be joining the lonely duo of the telephone networks sector.

Big four UK banks align loan rates

By Philip Stephens in London

BRITAIN'S Barclays and Lloyds banks yesterday cut their base lending rates by ¼ of a percentage point, aligning them with the 12½ per cent already charged by the other two leading clearing banks, National Westminster and Lloyds.

The Treasury and Bank of England, however, are still opposed to any significant fall in borrowing costs for the time being and analysts expect rates to remain close to the present levels through the summer.

The country's building societies indicated that yesterday's move will not have any immediate impact on home-loan rates, as a recent improvement in deposits had not been enough to meet the demand for new loans.

Expectations of a small cut in base rates had been raised by the recent strength of the pound and by the publication last week of figures showing slower growth in the most closely watched money supply measure, sterling M3.

But the measure stayed well outside its official target range and the Government's cautious approach to cuts in interest rates was underlined last week by a brief speculative flurry about the pound in response to weakening oil prices.

Barclays' decision to cut its rate yesterday was therefore seen as indicating that it had concluded there was no immediate scope for the leapfrogging move to 12½ per cent which it might have preferred.

The general view in UK financial circles is that the Treasury's strategy is now focused almost entirely on maintaining the value of the pound in order to reverse the recent acceleration in the pace of price rises.

The annual inflation rate in April rose to 6.9 per cent and many economists are predicting a further increase when the figure for May is published on Friday. Mr Nigel Lawson, the Chancellor, has stuck to his forecast, however, that it will fall back to 5 per cent at the end of the year.

Sterling has so far been shielded from most of the impact of falling oil prices by the high interest rate differentials which favour investment in the UK bond and money markets, and this in turn has curbed upward pressure on import prices.

A significant fall in British rates, however, would run the risk of the foreign exchange markets refocusing on oil prices, particularly in the run-up to the meeting of the Organisation of Petroleum Exporting countries later this month.

Money markets, Page 37

China ready to compete for commercial satellite business

BY ROBERT THOMSON IN BEIJING

CHINA is ready to join in the space shuttle business and will compete on the world market for the launch of communications satellites by rocket and the construction of space shuttles, according to the Chinese Ministry of Space Industry.

The ministry claimed yesterday that it was open for business and "poised to accept orders" for the launch of satellites or for the recovery of satellites already launched and is able to provide various other space-related services.

China has launched 16 experimental satellites with rockets derived from its ballistic missiles which carry nuclear warheads. For commercial launches, a satellite launcher called the "Long March 3" will probably be used.

At present, there are few organisations around the world offering commercial space services. The U.S. government sells launches on its fleet of space shuttles, while a

Paris-based company, Arianespace, takes satellites into space with a rocket developed by West European countries.

The director-general of the Chinese space ministry's foreign affairs bureau, Zhang Jing, was reported in yesterday's English-language China Daily as saying the country's "astronautics industry is fully fledged now."

Mr Zhang said China could provide almost all commercial services in space, ranging from the manufacture of rockets and ground stations to the recovery of satellites already in space, as well as having the capability to carry out a space exploration programme.

But China, he said, would not undertake space travel projects of its own because such ventures were too expensive and "yield too few practical benefits", and China "has no intention of entering a space race with the superpowers."

"We will concentrate our efforts on projects urgently needed for developing the national economy, including launching communications, broadcasting, earth resource survey, meteorological and other scientific experimental satellites. Some are already under construction and will be launched soon."

The "Long March 3" apparently perfected in the last two years, is a three-stage vehicle using liquid propellant. It is able to place smaller satellites in very high orbit, and larger loads, such as a manned space station, in a lower orbit.

China has pushed its space programme as proof of the success of its modernisation drive. The first of the 16 experimental satellites was launched in 1970, and the programme has been the source of much pride in a country where communications are often unsophisticated and unreliable.

Argentina pays overdue interest

By Peter Montagnon, Buenos Aires Correspondent

ARGENTINA yesterday began paying \$250m in overdue interest on its public sector foreign debt, bringing payments current up until December 30, 1984.

The funds were taken from the country's own reserves and constitute a larger payment than had previously been expected. Sr Leopoldo Portino, Deputy Governor of Argentina's Central Bank, said at the weekend he expected the country's own contribution to interest payments made this week to be only about \$150m.

Taken together with a bridging loan of \$450m that Argentina still expects to receive from the U.S. and other governments later this week, the payment means that Argentina will be able to reduce its arrears in total by about \$700m. They currently stand at \$1.3bn and go back to November 11.

Argentina has had to make the payments to prevent its debt being officially downgraded by U.S. government agencies responsible for supervising the banking system. A committee of officials from these agencies is meeting until Friday this week in Washington to examine Argentina's debt.

Negotiations on the bridging loan meanwhile continued last night. The U.S. Treasury, which is expected to make the largest contribution, said it would be able to approve its share in the loan within the next few days.

Engine plant gets EIB loan

THE EUROPEAN Investment Bank has granted a FF 475m (\$50.4m) loan to a jointly-owned subsidiary of Peugeot and Renault, the two large French car groups, for re-tooling investments for producing a new series of engines, writes Paul Beits in Paris.

The 12-year loan has been granted to La Française de Mécanique, which makes car engines at a plant at Douvin in northern France. The new investments are designed to equip the plant with high-technology production systems using robots and lasers.

Separately, provisional registration figures released last night showed a drop in foreign cars' penetration of the French market last month. Importers saw their share fall to 34.6 per cent from 36.8 per cent in May last year and 34.9 per cent for the first five months of this year.

European machine tool groups hit by Japanese performance

BY ALAN FRIEDMAN IN MILAN

LEADERS of the West German and Italian machine tools industry asserted yesterday that the weakened position of European manufacturers was in part a result of the "exceptional performance of Japan," which since 1970 has increased sales by more than 200 per cent, while cutting its workforce by 7 per cent.

Dr Pierluigi Streparava, president of Ucima, the Italian machine tools association, called the Japanese performance, which last year saw Japan as the world's leading producer with \$4.7bn of sales, "one of the causes of the crisis in other countries." Dr Streparava said that Japanese machine tool companies, which saw sales rise by 31.8 per cent last year, enjoyed advantages unknown to European companies - these included massive government investment in technology and automation.

Herr Bernhard Kapp, president of the West German machine tools association, called on Japan to open its market to more imports. He said it was not acceptable that in Japan imported machine tools amounted to just 5.8 per cent of consumption last year, while in West Germany the equivalent figure was 29.1 per cent. But Herr Kapp added: "We must not fear the Japanese on technological grounds. Rather we must seek ways of co-existing with them."

Both the Italian and West German leaders, speaking at a press conference in Milan, stopped short

1984 MACHINE TOOL SALES (\$bn)		
Country	Sales	% change on 1983
Japan	4.7	+31.8
USSR	2.9	+4.0
W. Germany	2.9	-7.5
U.S.	2.7	+25.8
Italy	1.9	-3.9
E. Germany	0.8	+5.8
Switzerland	0.8	+0.1
UK	0.5	-7.1
France	0.5	-7.9

Source: Ucima

of calling for European protectionist measures. They pointed out, however, that while last year world machine tools sales totalled \$20.7bn up 5.8 per cent, the only real growth in sales came last year from Japan and the U.S.

In six countries which account for 60 per cent of world production - Japan, the U.S., West Germany, Italy, the UK and France - there had been a sales rise in real terms last year of 11 per cent, but a decline of 23 per cent compared with 1980. Almost all the growth, however, was driven by the U.S. and Japan.

The introduction of new micro-electronics and systems technology in U.S. and Japanese manufacturing industries was another factor which made it difficult for Europe to compete. Dr Streparava said the outlook for Italian groups this year was not encouraging, while Herr Kapp said West German companies

had seen a 30 per cent rise in orders since the start of 1985.

Mr Yasuhiro Nakasone, Japan's Prime Minister, is set to hold a meeting of his full cabinet and leaders of the ruling Liberal Democratic Party on June 25, when the next stage of Japan's import promotion programme is expected to be approved, writes Carla Rapoport from Tokyo.

The June meeting is expected to approve a reduction in tariffs on a variety of imports, largely from neighbouring countries, such as harmless chicken from Thailand and palm oil from ASEAN countries.

In July, Japan is expected to move on a wider range of import measures, including an urgent import programme which could include, among other things, the purchase of aircraft by Government agencies or Japanese leasing companies.

Japan's Finance Ministry yesterday agreed to let foreign banks in Japan do securities business through securities subsidiaries in which their stake is 50 per cent or less. In order to qualify, however, foreign banks' securities subsidiaries must have been in business for at least three years.

Ministry officials said that if they had not granted approval for the wider securities activity by foreign banks, they feared another round of financial trade friction with foreign governments.

Gorbachev explains economic plans

Continued from Page 1

ious diminution of the power of institutions in Soviet life and observers in Moscow are keen to see if the ministries really allow their authority to be curtailed.

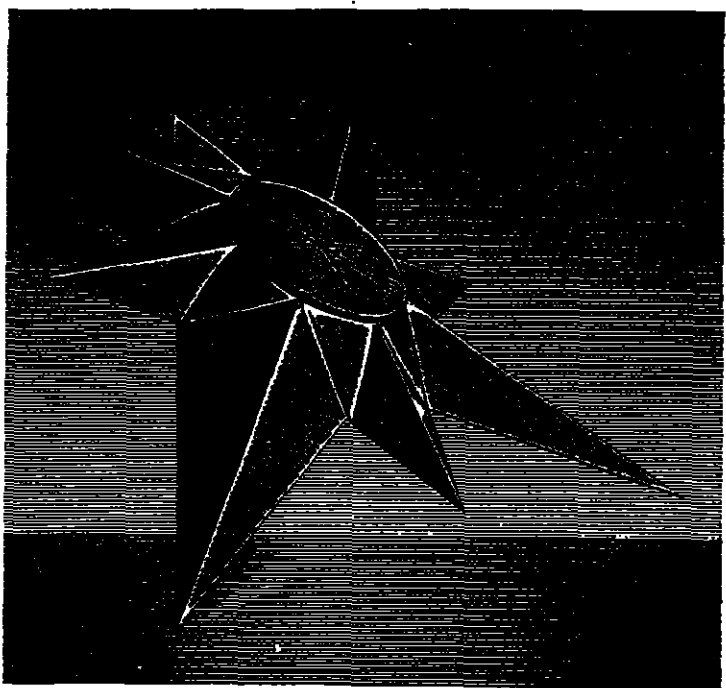
"The precedents are not good. Dr T. I. Zaslavskaya, an influential economist and author of a radical criticism of the Soviet economy called the Novosibirsk Report, explained this in the daily Izvestia last month. Over the past 10 years, she said, a significant widening of managerial rights had never been achieved despite directions from the leadership. "Initiative was always trodden on," she said.

This is a radical political change in the Communist system in the Soviet Union as it has existed since industrialisation started in the 1930s.

In his speech Mr Gorbachev strongly criticised by name four ministers. Mr V. S. Fyodorov, the Petrochemicals Industry Minister, for example, did not keep his promises, said Mr Gorbachev. Those who came under attack will presumably be replaced.

But changes in personnel at the top of ministries, a process which has been going on since 1982, does not resolve the problem of reducing the authority of these institutions themselves. If this does not happen the reforms now being introduced will lose most of their impact.

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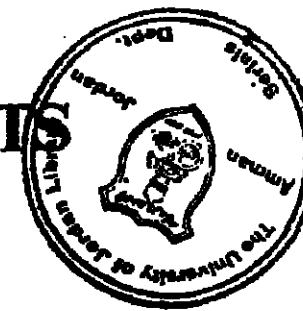
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SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Thursday June 13 1985



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Earnings advance at L'Air Liquide

By Paul Betts in Paris

L'AIR LIQUIDE, the leading French industrial gases group, yesterday reported an increase in consolidated net earnings to FFr 1,290m (\$177m) last year from FFr 1,090m (\$145m) the year before. The directors are planning a one-for-five scrip issue.

Group earnings after minority interests rose 23 per cent to FFr 1.29bn last year from FFr 1.09bn the year before. Sales also showed a steady rise to FFr 19.8bn in 1984 from FFr 17.09bn the year before.

M Jean Delorme, the group's chairman, who stepped down yesterday after running the company for 40 years, said the company expected similar growth and good profits this year.

M Delorme is to be succeeded as chairman by M Edouard de Royere, who has been vice-president of the company since 1982. M de Royere joined L'Air Liquide in 1968 after working with Credit Lyonnais, the nationalised banking group.

Skis Rossignol forecasts buoyant year

By Our Financial Staff

SKIS Rossignol, the French skis and sports equipment group, reports strong profits growth for last year and says demand is likely to stay buoyant in the current 12 months.

Against FFr 27.4m (\$2.9m), net profits for the year ended March 1985 have risen to FFr 41.6m. Sales of skis, which account for around 75 per cent of total turnover, rose sharply in the U.S.

The group does not disclose turnover but says sales of its mainstream tennis and ski equipment was strong. A few months ago it forecast sales for 1984-85 of FFr 1.5bn.

L'Oréal, the French cosmetic and pharmaceuticals group, expects group net profits to rise 13 to 14 per cent this year in line with turnover. Net profit rose to FFr 700m in 1984 against FFr 600m.

Control Data drops plan to sell finance division

By Paul Taylor in New York

CONTROL DATA, the U.S. computer and computer products group, has abandoned plans to sell its Commercial Credit financial services unit.

The Minneapolis-based group, which announced plans to sell the Commercial Credit unit last November as part of a sweeping reorganisation following a sharp downturn in profits, said that it had ended discussions with prospective buyers for the financial services subsidiary and "is no longer considering the sale of that unit."

The decision to withdraw Commercial Credit from the auction block appeared to reflect Control Data's problems in finding a buyer at the right price and deeply disappointed Wall Street. In the wake of the announcement the group's shares fell \$3.25 to \$27.50.

Explaining the decision Mr Robert Price, president and chief operating officer, said: "The sale of Commercial Credit has been pushed for a number of months. After carefully evaluating the risks of not being able to conclude a sale on acceptable terms in a timely manner, we have concluded that the benefits of retaining Commercial Credit outweigh the advantages of continuing the sale process."

The financial services subsidiary, headquartered in Baltimore, operates a network of 650 consumer and commercial lending offices in about 40 states and supplies insurance, property and vehicle leasing services. Last year the unit had revenues of \$1.3bn out of Control Data's total \$4.6bn in revenues.

Mr Price added: "We are confident that Commercial Credit will continue to make a valuable contribution, especially as plans to re-

structure and improve the company's operations are implemented."

He said actions during the past year to streamline operations and improve performance had resulted in substantial improvement in the profitability of Commercial Credit's operations and added that the possibilities for further major restructuring of the unit had been identified during the attempt to find a buyer. Mr Price said these changes would now be implemented.

The financial services division contributed \$28m in pre-tax earnings last year, up from \$60.7m in 1983. The unit's pre-tax earnings helped offset a \$72.5m pre-tax loss from Control Data's information services and products division largely reflecting the impact of a \$130m one-time charge related to its decision to pull out of the IBM plug-compatible equipment market.

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structure and improve the company's operations are implemented."

Suez group takes FFr 335m charge ahead of CIC disposal

By David Marsh in Paris

COMPAGNIE Financière de Suez, the French state-owned financial and industrial group, kept its basic consolidated net profits little changed last year at FFr 1,040m (\$111m) but took a FFr 335m charge connected with the impending divestment of its Credit Industriel et Commercial (CIC) banking arm.

M Jean Peyrelevade, the Suez chairman, also announced that the group's long-awaited issue of certificates of investment, or non-voting preference shares, would total between FFr 500m and FFr 600m. Details of the issue are to be published next week.

M Peyrelevade called last year's results - which compared with net profit of FFr 1,060m in 1983 - "satisfactory". Some 45 per cent of last year's profits came from foreign-based companies and 35 per cent from France. The group's banking and financial activities accounted for 36 per cent of income from holding companies 27 per cent and insurance and other operations 17 per cent.

M Peyrelevade revealed that, as part of an agreement with the state over the Suez group's takeover of the heavily loss-making Banque Vernes, the company would be paying only about FFr 100m in dividend and other payments to its government shareholder on its 1984 results. This is imputed on the basis

of the central Suez holding company's narrowly defined FFr 225 of operating profits last year.

The Government's levies on the bank - through dividends and payments to a shareholder compensation fund set up to finance the 1982 nationalisations - have been increasingly criticised by bankers on the grounds that they share between them and their shareholders take place in one direction only.

With budgetary funds earmarked for loss-making nationalised industries and "lame duck" banks taken over in 1982, bankers have complained that profitable institutions needing to boost capital have been disadvantaged. M Peyrelevade's admission over the accord with the Government is the latest sign that the Finance Ministry is prepared to be flexible over this subject.

Last year's result was composed of FFr 150m in earnings from capital transactions (against an exceptionally high FFr 240m in 1983) and FFr 910m in current operations (FFr 700m last year, or FFr 800m on a comparable basis, including earnings from securities business).

M Peyrelevade said that the negative impact on the accounts of the CIC divestment would be compensated in the next few years as Suez gradually sold its holding in the bank and realised capital gains.

The group agreed in January to sell the bank to the state-owned CIC in an overall FFr 1bn deal with the Government and the Groupe des Assurances Nationales insurance group.

Although the sale will not take place until at least the end of 1985, Suez decided to account for the removal of the 45 companies in the CIC group in its 1984 consolidated results. The FFr 335m charge - which reduced the group's overall net profits to FFr 705m last year - resulted from a drop in Suez net assets at the end of last year due to different accounting values for CIC before and after the divestment agreement.

Commenting on this year's trends, M Peyrelevade said operating profits from banking business might rise by less than the inflation rate because of the impact of lower credit demand from large corporate customers. Capital transactions, in contrast, were expected to show a profit of well above the group's annual target of FFr 100m.

Among other favourable disposals, M Peyrelevade said the group had made capital gains from its sale of 7 per cent of Société Européenne de Propulsion, the French rocket engine company, which floated part of its shares on the Paris bourse at the end of last month.

CCB loss soars in second quarter

By Bernard Simon in Toronto

CANADIAN Commercial Bank, the Edmonton-based group rescued by the Canadian Government and the country's six largest banks in March, suffered a net loss of C\$21.7m (\$15.8m), or C\$3.62 a share, in the second quarter ended April 30, compared with a C\$1.8m deficit, equal to 48 cents a share, a year earlier.

For the first six months, net losses were C\$21.5m, or C\$3.59 a share, against C\$900,000, or 22 cents, a year ago.

The latest losses were largely a result of a number of steps designed to put the bank's accounting methods on a more conservative basis including reversals of accrued but unpaid interest, write-downs of non-productive loans and a reversal of tax recoveries.

Assets slipped to C\$2.8bn on April 30 from C\$3.1bn three months earlier.

CCB said the proceeds of the C\$255m rescue package were received on April 29 and were thus not reflected in second-quarter results. Mr Gerald McLaughlin, chairman, said losses were likely to decline over the remainder of this year.

A drain of deposits in the wake of the bail-out has forced CCB to make substantial drawings of concessional short-term loans from the Bank of Canada. These advances - extended to at least two other banks - have reached more than C\$1bn. The Bank of Canada has said it will continue to support CCB or any other Canadian bank as long as the recipient remains commercially viable.

Mr McLaughlin said the bank was trying to reduce official support by the recovery of marginal and non-recurring loans.

Rome to choose future owner of IRI foods unit

By James Buxton in Rome

IRI, Italy's state industrial holding company, is today due to present to the Government all valid offers received for SME, IRI's foods subsidiary, which it intends to privatise.

IRI made an agreement in late April to sell SME (Società Meridionale Finanziaria) to Buitoni, the foods manufacturer which recently came under the control of Sig Carlo de Benedetti, who is also chairman of Olivetti.

But after a political row broke out over the agreement with Buitoni, other groups made higher offers for SME than the L497bn (\$253m) which Buitoni agreed to pay for IRI's controlling 64 per cent stake.

This week an important change was made in the composition of the consortium which made the first serious bid challenging Buitoni. The consortium, consisting of Fin-

vest (the company controlled by television magnate Sig Silvio Berlusconi), Barilla and Ferrero (both in the food manufacturing sector) have been joined by Cooperativa Conserve Italia. Each has taken 25 per cent of a specially formed company called Industrie Alimentari Riunite.

The Cooperativa Conserve Italia is a co-operative consisting of about 80 enterprises in the foods sector. Thanks to its arrival the consortium should now meet the Government's requirement that the purchaser of SME be majority Italian owned.

The consortium has offered L600bn for SME, payable over a slightly longer period than the L497bn offered by Buitoni.

Yesterday IRI managers met representatives of another consortium offering to buy SME. This is led by

a company named Cofima and is worth L820bn. A third offer - yet to be quantified - has been made by the League of Co-operatives, a grouping of co-operatives related to the Italian Communist and Socialist parties.

The League has nothing to do with Cooperativa Conserve Italia, which is associated with the Christian Democrat Party.

Sig de Benedetti is still insisting that his agreement with IRI to purchase control of SME is binding and asked IRI to hand over the shares, but Professor Romano Prodi, the IRI chairman, has told him that the agreement was only a "preliminary" one subject to the approval of Sig Clelio Darida, minister in charge of state shareholdings.

Sig Darida will be reviewing the offers from today.

Viag unveils privatisation plan

By Our Financial Staff

VIAG, the West German energy, aluminium and chemical group, is to unveil its plans for partial privatisation sometime in 1986.

The state-owned group would probably put 25 per cent of its shares into private hands when the stock market launch takes place, Herr Werner Lamby, managing board member, said yesterday.

He also announced that Viag had

increased profits for 1984 and would be raising its dividend. Net profits rose from DM 108m (\$35m) to DM 125m, and the dividend for 1984 is going up from 7 to 8 per cent.

The Finance Ministry, which currently holds 87 per cent of Viag, intends to sell at least 25 per cent to the public. The remaining 13 per cent of Viag is also state-owned, through Kreditanstalt für Wiederaufbau.

On future dividend policy, Herr Lamby said: "It goes without saying that, when we produce good results, our shareholders - whoever they are - should share in them."

Herr Lamby could not estimate the price at which Viag shares would be offered.

Turnover, including revenue from non-consolidated subsidiaries, rose 11 per cent last year to DM 11.96bn.

Den norske Creditbank improves

By Fay Gjerster in Oslo

DEN norske Creditbank, (DnC), Norway's largest commercial bank, maintained good profitability during the first four months this year, despite tough government credit measures which curbed the rise in net interest income.

At Nkr 510.8m (\$57.6m) this was

13.9 per cent up on a year earlier and equalled only 2.83 per cent of average total assets, compared with 3.34 per cent in the first four months of 1984.

Operating profits climbed by 33.9 per cent to Nkr 323.7m, equalling 1.8 per cent of average total assets,

the same as January-April 1984 and only slightly down on the average for 1984 as a whole.

The slower growth of net interest income was offset by sharply increased income from other activities, particularly currency dealing and trading in securities.

Maryland National in European expansion

By Our Banking Staff

MARYLAND National Bank, with the biggest branch network in Maryland and assets of \$7bn, is to buy the Luxembourg subsidiary of Northwest Bank of Minneapolis for an undisclosed sum. Maryland National ranks as 63 among the 14,000 U.S. banks.

This takeover, which will be Maryland's first major overseas acquisition, is subject to the approval of both the Luxembourg and U.S. regulatory authorities.

Assets of Northwest American Bank of Luxembourg (Noram), at March 31, totalled \$17m, with a loan portfolio of \$117m and capital and reserves of \$12.2m. It has a representative office in London which Maryland is keen to expand.

Previously Maryland had a 25 per cent stake in London Intertrust which it sold in September of last year to Sparekassen SDS of Denmark.

Maryland reported a 48 per cent increase in net income in the first quarter of the current year to March 31 of \$18m.

Mr Harry Weitzel, senior executive vice-president, said yesterday that the acquisition of Noram provided the opportunity to accelerate the growth of its merchant banking and Euromarket loan syndication activities together with an expansion of private banking.

Deutsche Shell profits up strongly in year

By Peter Bruce in Bonn

DEUTSCHE SHELL, Royal Dutch/Shell's West German subsidiary, has reported its best results for at least 10 years, despite continued heavy losses in its basic oil business.

Herr Hans-Georg Pohl, Deutsche Shell's chief executive, said in Hamburg the group had posted net profits to DM 415m (\$106m) in 1984 from DM 344m in 1983. Turnover last year rose 13 per cent to DM 25.46bn.

Herr Pohl said the improvement was even better than it appeared because the 1983 results had been boosted by the addition from reserves of around DM 160m. Most of last year's profits were made by the

group's natural gas and chemicals divisions, although profits were also made on stocks in the oil division.

Losses in the oil business declined only slightly, to DM 358m from DM 370m in 1983. This means, nevertheless, that Deutsche Shell was losing around DM 24 on every tonne of oil product it sold.

These losses had fallen to around DM 19 per tonne in the first quarter of this year, Herr Pohl said.

Exploration costs last year rose to DM 187.2m from DM 150.1m. The dividend is going up from DM 17 a share to DM 18. Herr Pohl said he expected the results for 1985 to show further positive progress.

INTERNATIONAL BONDS

Equitable Life issues long-term debt

By Peter Montagnon, EUROMARKETS CORRESPONDENT, IN LONDON

EQUITABLE Life Assurance of the U.S. launched its first long-term debt issue yesterday in the form of a \$100m, seven-year Eurobond for its Equitable Life Financing Corporation subsidiary.

Led by Credit Suisse First Boston with Donaldson Lufkin & Jenrette and Salomon Brothers, the issue bears a coupon of 10 1/2 per cent and an issue price of par, giving a yield of some 25 basis points over equivalent U.S. Treasury bonds.

Dealers said the paper was fairly well received, trading easily within its 1 1/2 per cent fees as investors took advantage of the rarity of the name. But a more conspicuous success was another CSFB led issue - for Queensland Government Development Authority.

This is a \$100m, 10-year, 10 1/2 per cent issue priced at 90 1/2 per cent. Co-lead managers are Deutsche Bank and Merrill Lynch.

The bond seems likely to find favour with Far Eastern investors who currently like longer dated issues from Australian names, while European buyers, who traditionally go for U.S. corporate issues such as

Equitable Life, are generally more cautious in their approach to the bond market at the moment.

Japan has thus emerged as a more important source of demand for bonds than Switzerland and the rest of Europe. Dealers say this is underlined by the World Bank's announcement yesterday that it is considering launching a \$200m to \$300m issue directly in Japan.

The fixed-rate sector also saw an \$80m, seven-year, 11 per cent issue for Alcoa of Australia, which is priced at par by CSFB, Deutsche Bank and J. Henry Schroder Wagg. Banque Indosuez and Royal Bank of Canada both launched floating-rate notes.

The \$200m Indosuez issue bears an unusual feature in the form of a maximum coupon of 13 1/2 per cent, which was needed to complete a complicated and lucrative swap operation. But the maximum coupon was too high to put off investors who were attracted by the relatively high margin over three-month Libor of 4 1/2 per cent. The 12-year deal is priced at par and led by Leh-

man Brothers alongside Banque Indosuez and Daiwa Europe.

By contrast a \$350m, 20-year issue for Royal Bank of Canada was regarded as tightly priced. It bears a coupon of just 7 1/2 per cent over one-month Libor, allowing investors little opportunity to play the yield curve. The deal is led by Orion Royal Bank and priced at par.

Tricentral, the UK oil company, meanwhile met a good response on a \$35m, seven-year 11 per cent bond with equity warrants, which was quoted by lead manager Morgan Grenfell last night just over its par issue price.

Markets in continental Europe were generally little changed though D-Mark issues registered small gains. The International Finance Corporation, a World Bank affiliate, launched its first deal in this sector in the form of a DM 90m,

10-year, 7 1/2 per cent private placement led at par by BHP-Bank.

The SwFr 120m, 12-year issue for Malaysia has been awarded a 4 1/2 per cent coupon by lead manager UBS, which priced the paper at 86 1/2 per cent.

In other sectors Euro bonds weakened sharply. Bank Mees on Hope is raising Ecu 50m through a seven-year bond expected to carry a 9 per cent coupon.

Société Générale Australia launched a two-tranche issue in Australian currency through Bankers Trust International, Amro, Banque Bruxelles Lambert and Société Générale. One tranche is for three years amounting to A\$80m, the other for five years. Both carry a coupon of 13 1/2 per cent, but the first is priced at 100 1/2 and the second at 100 1/4 per cent.

Compagnie Française des Pétroles is raising N255m in the form of a five-year, 16 1/2 per cent issue priced at par and led by Banque Paribas, Morgan Stanley and Nikko Securities.

International bond service, Page 26

These Notes having been sold, this announcement appears as a matter of record only.

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INTERNATIONAL COMPANIES and FINANCE

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In accordance with the provisions of the Notes, notice is hereby given that for the interest period from 13th June, 1985, to 13th December, 1985, the Notes will carry an interest amount per US\$5,000 will be US\$209.69.
rate of 8 1/8% per annum. The relevant interest payment

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For the six months
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PER 11 JUNE 1985

	Today	Index	Last week	%	Year's
US\$ Eurobonds	10.31	10.08	11.92	10.04	
DM (Foreign Bond Issues)	8.99	8.99	7.82	8.57	
YLF (Foreign Notes)	10.31	8.57	7.89	8.52	
Can\$ Eurobonds	12.07	12.08	12.41	11.90	

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Singapore to restructure ship-repairing industry

BY CHRIS SHERWELL IN SINGAPORE

SINGAPORE'S two principal ship-repair companies, Keppel Shipyard and Sembawang Shipyard, have appointed an outside consultant to advise on a major rationalisation of the whole recession-hit industry in the island state.

Keppel said yesterday the appointment — the firm's name and nationality remain a secret — had been agreed by all of Singapore's five biggest yards and that any proposals will have to be agreed by them before being implemented.

The rationalisation will be the first since the industry began in the 1960s, and some believe it is long overdue. Even now, the consultant's findings will only be produced by the end of the year, which means implementation will begin in 1986.

The yards have nevertheless

met around a table already to discuss capacity cuts in a sector which has become the most important manufacturing activity in Singapore after oil refining and electronics.

Singapore currently has about 2.8m dwt in dock capacity for ship-repair, but business slumped to S\$668m (U.S.\$300m) last year from the 1981 peak of S\$1.06bn after the world recession and reversal in oil trends hit tanker and bulk carrier trade. If shipbuilding and oil-rig construction are also included, turnover has more than halved from S\$2.2bn in 1981 to S\$1.13bn last year.

In these circumstances Keppel and Sembawang, both state-owned companies, have ended up battling not only each other for business but also other yards which have a minority government shareholding —

Jurong Shipyard and Mitsubishi Singapore Heavy Industries — as well as the privately-owned Hitachi Zosen Roshin Dockyard.

The Singapore Government, recognising the absurdity of this situation in a climate where foreign competition is intense, finally stepped in this year to encourage a rationalisation. Discussions so far are said to have focussed only on capacity utilisation, and have not yet included prices.

Reports in the local press have said that the Government is considering selling its 44 per cent stake in Mitsubishi Singapore Heavy Industries, but no mergers are in prospect yet.

Some yards, most recently Sembawang, have meanwhile begun tailoring their workforce to their business and started retrenching workers. More lay-offs are in prospect.

Bid to reform rural banks in Philippines

By Samuel Senores in Manila

AFTER SUCCESSFULLY negotiating a \$10bn debt restructuring with more than 400 international banks last month, the Philippine monetary authorities are redirecting their efforts towards strengthening the financial system which is facing its worst crisis in 40 years.

Topping the priority list is the rural banking system, a key component of the agricultural sector in which major policy reforms have been demanded by the International Monetary Fund as a condition for continued support to the Philippines.

For two years rural bankers have themselves been openly agitating for both structural and financial reforms, though their demands went unheeded largely because the financial authorities were forced to concentrate on tackling mainstream economic problems, notably the nation's debt.

With 940 independent operating units throughout the Philippines, the rural banking network is the principal source as well as conduit for government funds into agriculture under a supervised credit programme. Although combined resources reached only 900 pesos in 1984, against 288.5bn pesos (\$15.6bn) for the commercial banks, the rural banks enjoy a remarkably special role and sphere of influence in the communities they serve.

Deterioration

Many rural banks, confronted by a serious loan problem, are finding it difficult to survive. Bad debts rose to an average high of 36 per cent of total loans in 1984, against only 22 per cent in 1983. For the commercial banks, the ratio of delinquent accounts to total loans has been estimated at 25 per cent.

Such a deterioration in the quality of loan portfolios reflects the sad state of the Philippine economy in general, and of agriculture in particular. Agriculture tends to account for about 80 per cent of the banking system's total advances. In turn, the low repayment rate has adversely affected the liquidity and viability of the system. In 1984, an estimated 85 per cent of rural banks had due obligations with the central bank.

About 25 per cent of banks managed to return on investment of over 10 per cent, while about 30 per cent incurred losses. The rest just about broke even.

What the bankers want now is for their obligations with the central bank to be restructured over a 10-year period with five-year grace.

There is little chance that such a request would be considered by the central bank. Cesar Virata, the Prime Minister, has said the Government would consider other options to revitalise the rural banking system.

Failures

What these options are is not clear, although Mr Virata has been an advocate of merging rural banks into bigger units in an attempt to make them more viable.

At the end of 1984, 85 banks were already facing liquidation or were under receivership, and more are expected to fail. Rural bankers pinpointed at least half a dozen major causes.

A number of them involved tight central bank policies on rediscounting, emergency lending. The central bank, rural bankers say, is too slow to react to requests for liquidity assistance. Furthermore, they claim to be subjected to high reserve requirements against deposit liabilities which constrict bankers' ability to mobilise deposit resources.

They also blame the Government for not meeting a commitment to match, on a one-to-one ratio basis equity put up by investors. The national government's support programme is hampered by budgetary constraints now that spending now that spending limits are carefully monitored by the IMF.

Clearly, whatever moves are offered to solve the problems would require remedial legislation.

Rivetti family's textiles group plans Milan quote

BY ALAN FRIEDMAN IN MILAN

GRUPPO Finanziario Tessile (GFT), one of Italy's largest clothing and textiles manufacturers, is planning to seek a quotation on the Milan bourse and is to offer up to 25 per cent of its shares.

The company, which produces and distributes under its own brand names and styles manufactures such as Armani, Valentino and Ungaro, is controlled at present by the Rivetti family.

GFT last year saw its consolidated net profit rise by 31.6 per cent to L25bn (\$12.6m) on turnover 23 per cent up at L710bn.

Some 52.3 per cent of turnover came from Italy last year, while

23.4 per cent stemmed from North America.

GFT is putting together plans for a consortium to underwrite the share issue, but a listing is not expected before next year.

Total net debt at the end of 1984 amounted to L28bn, compared with shareholders' funds of L90.5bn.

La Zincocecelleri, an electronic components subsidiary of the Olivetti Group, is to seek a listing on the Milan Bourse by offering 31 per cent of its shares to investors who already hold Olivetti shares. The flotation, which would involve the sale of 25m shares of L500 par value apiece, would raise L12.5bn (\$6.4m).

Elders in A\$143m resource assets deal

By Michael Thompson-Noel in Sydney

ELDERS-IXL, one of Australia's biggest companies, is pumping all its natural resource assets into a new company, Elders Resources, to be formed through the restructuring of Mungana Mines, a listed gold exploration group. The deal is worth approximately A\$143m (US\$94.4m).

The interests include 20 per cent of Bridge Oil and 15 per cent of Eldon Gold Mines, Australia's biggest active gold producer.

Mr John Elliott, Elders' managing director, said in Melbourne yesterday that by freeing about A\$60m in cash with the deal, Elders will have realised more than A\$600m in sales of assets since its purchase of Carlton and United Breweries 18 months ago.

Elders will control between 40 and 49 per cent of Elders Resources. If its shareholders agree, Mungana will acquire all Elders' resource interests for A\$143m by way of a A\$49.7m placement to Elders, A\$51.5m four-for-five rights issue, and a A\$50m preference share issue.

The interests include 24.34m Bridge Oil shares at A\$2.50 each (A\$61m); 18.75m Eldon shares at A\$3.61 each (A\$67m); and 4m City and Suburban Properties shares at A\$2.10 each (A\$8.4m).

Existing Mungana shareholders will have the opportunity of selling their shares at A\$1.25 each.

Elders-IXL will now be simplified into four main operating divisions: pastoral, brewing, international and finance.

Telefonica of Spain holds dividend as profits soar by 18%

BY DAVID WHITE IN MADRID

COMPANIA TELEFONICA Nacional de España, the semi-state telecommunications giant which is preparing for the listing of its share in London and other European exchanges, has reported a 1984 net profit of Ptas 32,62bn (\$188m), an increase of 18.5 per cent over the previous year's result of Ptas 27,54bn.

Sr Luis Solana, chairman, said the company would propose an unchanged dividend of 11 per cent to the annual general meeting next Monday.

Turnover last year rose by over 17 per cent to Ptas 381bn. Trading in Telefonica shares is scheduled to start later this month in London, followed by Paris, Edinburgh and Frankfurt. Sr Solana said that as a result of commitments already made, this would mean a

foreign shareholding of 13 per cent in the company. He added that this might progressively increase to the current limit of 25 per cent laid down in Telefonica's statutes.

Telefonica is involved in several key electronics projects with foreign partners, notably as a minority partner in a joint computer venture agreed recently with Fujitsu of Japan and in a planned microchip production facility due to be set up by American Telephone & Telegraph.

Sr Solana said the AT & T project, which has been at the centre of a quarrel between Washington and Madrid over the possible military application of technology re-exported to the Soviet bloc, was still awaiting U.S. approval but that he hoped for a final agreement in the next two months.

Laly to issue shares as prelude to London listing

BY FAY GJETER IN OSLO

LALY, the Norwegian investment company, is seeking a major injection of fresh capital through a Nkr250m (\$28.2m) share issue.

The issue has been underwritten by a consortium led by Sundal, an Oslo broker, and Samuel Montagu of the UK. Subscriptions open tomorrow and the issue will be marketed both in Oslo and in London, with the long-term aim of securing a London listing. The company is already listed in Oslo.

Laly, until recently a tiny, debt-burdened shipping com-

pany has since become the vehicle of two brothers, Wilhelm and Arne Blystad, both of whom have been active in takeover deals on the Norwegian market. Their initial investment in Laly was around Nkr4m. Last month a private placement of around 5.87m shares to Blystad's group interests increased capital to Nkr900m.

The company's largest single asset at present is a 36 per cent stake in Investa, the Norwegian investment and industrial group which is the Bergen-based Vesta insurance company.

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UK COMPANY NEWS

Beecham's £38m rise disappoints

SHARP improvements by both its pharmaceuticals and consumer products divisions enabled the Beecham Group to lift its 1984/85 pre-tax profits from £267.5m to a record £306.1m. Turnover improved by £345m to £2.2bn.

However, the results disappointed the market and Beecham's shares closed 28p lower at 390p.

Included for the first time were contributions from Roberts Consolidated Industries, Dr Lo Zambetti S.p.A. and Copydex from the date of their respective acquisitions.

The effect of consolidating these and other minor acquisitions was to increase the group's turnover and pre-tax profits by £134m and £6m respectively after covering their associated financing costs, estimated at £18m.

Earnings for the 12 months to March 31, 1985 came through at £23.85p (23.75p) on a net basis and a final dividend of 6.2p (5.6p) raises the net total from 10.2p to 11.3p per 25p share.

A divisional breakdown of turnover and pre-tax profits shows pharmaceuticals £685.5m (£653m) and £148.9m (£130.1m) and consumer products £1.68bn (£1.59bn) and £174.6m (£140.8m) from group companies and profits of £8.1m (£3.7m) from related

companies. Geographically, the figures broke down as to UK £731.2m (£675.9m) and £102m (£93.5m), rest of Europe £997m (£935.1m) and £85m (£71.5m), the Americas £825.4m (£806.5m) and £102m (£73.3m), Asia and Australasia £190.4m (£195.4) and £24.8m (£31.2m) and Africa £90.8m (£57.1m) and £7.7m (£7.5m). Intra-group sales accounted for £105.7m (£83.7m).

Pre-tax profits were struck after taking account of an £11.8m rise in net interest charges to £23.85m (23.75m) and £1.8m (£1.3m) year. Tax accounted for £131.5m (£105.2m) and minorities for £1.3m (£0.9m).

The available balance emerged at £173.5m, compared with a previous £161.8m, an increase of 7.3 per cent. Ordinary dividend payment will absorb £53.5m (£73.5m).

The acquisition of British-American Cosmetics was completed in January this year and the results of this business for the three months to March 31 will be included in the group's consolidated accounts for the current year.

The offer to acquire UniBond (Holdings) became unconditional at the end of March and the group's results do not include any figures in respect of this acquisition.

At March 31, 1985, group loans



Mr. Ronald Halstead

falling due after more than one year had increased by £31.3m to £249.3m and 1985-86 showed a reduction of £64.2m, but still amounted to £185.1m.

The directors explain that the increase in borrowing and the reduction in net liquid funds was mainly due to financing acquisitions and the translation effect

of currency movements, particularly on U.S. dollar-denominated debt.

During 1984-85 research and development spending rose from £70m to £78m, including £61.1m on the pharmaceuticals side.

Group profits were affected by something like £10m from the pharmaceutical price cuts imposed in Japan and about another from the economic problems of Nigeria. Currency gains came out at £11m—they would have been £30m if the totals had been struck in January when the dollar was at its peak.

Growth in North America had been "dramatic". The U.S. now accounts for just over a third of Beecham's profits and is overtaking the U.K. with its proportion expected to increase.

Commenting on the results Mr. Ronald Halstead, the chairman, said the pharmaceuticals operations had "been through their trough," and "I think we will see a much better future in the next few weeks."

Beecham was still looking for growth in antibiotics although more than half of its research spending is now going on non-antibiotics, such as a drug for dispersing a blood clot in a heart attack and another for the treatment of arthritis.

See Lex

Body Shop near to £1m at six months

Body Shop International, which came to the USM a little over a year ago, saw its profits before tax surge to £981,000 in the six months to March 31, 1985.

The figures fell just 263,000 short of total reported for the 1984-85 year and beat the six months for the corresponding period of that year by £629,000.

Mr. Gordon Roddick, the chairman of this West Sussex-based skin and hair care preparations concern, tells shareholders that the second six months should see a continuation of controlled growth within the group.

A maiden interim dividend of 1.2p per 5p share is being paid in January. The directors also recommended a total payment of not less than 2.7p (1.5p), an improvement of 0.5p on the prospectus forecast.

Mr. Roddick says that growth in the UK continued in line with expectations and that Christmas sales reached a record.

Export sales moved ahead rapidly with "particularly gratifying" results from Australia and Canada. A decline in the value of the pound against the Canadian dollar since the group began trading in that country has given rise to considerably increased sales from that sector.

The group's current shop opening programme is well ahead of target, a detailed planning consent has been granted for a new warehouse in a position less than a mile from the current site. It is expected to be completed by mid-1986.

Turnover for the opening six months improved from £2.07m to £4.33m. Tax calculated at 42.1 (47.1) per cent rose to £1,700,000 (£1,670,000) to leave net profits at £266,000, compared with £185,000.

Earnings per share emerged at 11.25p, against a previous 3.71p.

The group was started by Mr. Roddick and his wife, Mrs. Roddick, who have been in the business since 1981. Some 20 per cent of the equity was placed on the market in 1984.

comment

It is a rare thing when a company reporting a 178 per cent increase in profits is greeted by a 25p fall in its shares. But Body Shop is no ordinary company, and its sights on a pre-tax figure of over £1m, had chased the shares up by £2 in three weeks to a peak of £5.40, and so was inevitably disappointed by the outcome. The real question now is whether Body Shop can continue to expand fast enough to justify its giddy rating. The shares, back to 78p, are trading at a multiple of 35 on the assumption that the company makes £1.8m for the full year (the second half tends to be weaker) after a 42 per cent tax charge. With 68 shops now open in the UK, the number of new ones that can be usefully added may not be great. No doubt there is still plenty of room for more expansion overseas, but the shares are ill-prepared for any accidents. The market is very tight indeed, and anything but the best news from the company could send the price down with a bump.

Tesco meets its estimate with 21% rise to £81m

Tesco, the multiple retailing group, has turned in 1984-85 results in line with its estimates given in April at the time of the £145m rights issue. Pre-tax profits for the year to February 23 rose 21 per cent from £67.4m to £81.3m, on turnover, excluding VAT, up 16 per cent to £3bn, against £2.49bn.

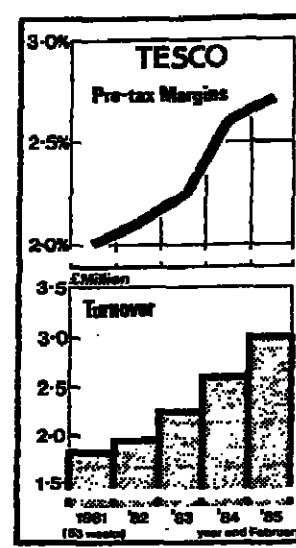
As reported two months ago, turnover has been satisfactory with a volume gain of approximately 5 per cent. Productivity initiatives have continued with a further reduction in labour costs as a percentage of turnover.

The final dividend, as predicted, is 3.1p net, which raises the total from 4.1p to 4.85p per 5p share.

The net surplus on property sales increased from £3.2m to £3.7m. Earnings per share, excluding this item, were 15.07p (12.67p) or 17.44p (14.22p) including it. Last year, there was also a £20m extraordinary charge for a deferred tax provision.

Nine new stores, together with two new extensions, were opened during the year, creating 350,000 sq ft of new selling area. Some 31 smaller stores were closed representing 300,000 sq ft.

The group's programme for 1985-86 comprises 14 new stores plus an extension, which will create 500,000 sq ft of new selling area. This includes the group's 100th UK superstore at Brent



Park, Neasden, which opened on June 4.

Operating profits climbed from £58.5m to £81.7m, before interest charges of £6.0m (£1.5m). Net margins were up from 2.6 per cent to 3.71 per cent.

Tax took £30.3m (£24.7m). The rate of tax has increased from 36.6 per cent of pre-tax profits last year to 37.3 per cent this year. This was as a result of the effects of the 1984 Finance

Act, involving reduced rates of capital allowances and the abolition of stock relief which were not fully offset by the benefit of a lower corporation tax rate. This year's effective rate of tax has also been reduced by a prior year credit of £2m—the effective rate of corporation tax for 1985-86 is estimated at 38 per cent.

The market's response to yesterday's preliminary statement from Tesco was cheerful in the extreme. The group duly made a touch more profit than it had forecast in the April rights issue document and flashed out the figures with reassuring comments about current trading. It may be that yesterday's 10p fall in the share price to 256p reflected concern about the effect of Asda's selective price cuts; more probably, the market took another look at Tesco's capital spending plans and shield away.

The company will add roughly 500,000 sq ft to its selling area—before taking account of closures—at a cost of over £200m. That may be ambitious, but Tesco is still edging up its net margin and achieving useful volume growth in its new outlets. Pre-tax profits should grow by more than a third to around £112m this year, so the historic earnings multiple of 16 times looks conservative to say the least.

Dominion advances to £9.3m

PROFITS HAVE risen for the fourteenth consecutive year at Dominion International Group, with all three divisions—property development, natural resources and financial services—recording increased results.

Group pre-tax profits for the year to March 31, 1985, climbed by 40 per cent from £8.59m to £12.12m, on turnover 46 per cent higher at £45.31m, against £31.06m. This year's figures have been calculated on a merger accounting basis with 1984-85 results restated in accordance with SSAP 23.

The major acquisition of the year under review was last September's purchase of Anglo-International Investment Trust for some £15m, which involved the disposal of 15.5m Dominion shares.

Mr. Max Lewinsohn, the chairman, says the effect of the acquisition has been substantial improvement in group liquidity and despite a number of other significant investments for cash, net debt at the year end represented only 35 per cent of the group's funds.

Prospects for the current year are excellent, he states, with all three divisions well placed to generate growth.

Fully diluted earnings per 20p share emerged at 13.45p, compared with a restated 10.42p.

while basic earnings rose from 11.45p to 14.47p. The dividend total is raised by 0.2p to 5p net with a final of 2.5p.

Tax took £1.45m (£1m) and minorities accounted for £1.21m (£0.76m) leaving the attributable balance up from £4.83m to £8.6m. There was also an extraordinary charge this time of £0.31m.

Property development profits rose £1m to £3.3m, on turnover of £21m (£14.37m). The number of new homes completed and sold increased by more than 40 per cent. Dominion is currently selling from 17 sites in the South East and the Midlands with an increasing emphasis on quality retirement homes. Current high mortgage rates will not deter expansion as Dominion is not in the first-time buyer market.

On the commercial side, the emphasis over the past year has been on improving lettings and rentals. The investment portfolio now approaches £20m and gross rental income is approximately £2.5m. A number of new lettings and rent reviews are due this year, which will also benefit from the first full contribution from completed developments at Leathhead and Marlow.

Natural resources profits jumped to £3.16m (£1.65m) on £9.01m (£3.63m) turnover. South-

west Resources, in which Dominion's stake was raised during the year to just under 60 per cent, reaped the benefits of past investment in both U.S. exploration and production. Average net monthly oil production was 35 per cent higher and gas production 78 per cent higher at 7,200 barrels and 94m cu ft respectively.

Record profits of £3.7m (£2.1m) were achieved by financial services, despite the impact of the 1984 Finance Act which materially reduced the scope and profitability of Dominion's friendly society related business. To compensate, new products and a broader business base have been successfully developed, while Dominion's lease purchases and consumer finance businesses both enjoyed strong growth.

comment

It had looked as if the financial services division was going to let Dominion down. The 1984 Budget seriously dented sales of insurance-linked products for friendly societies and the interim stage profits from that sector were £350,000 lower. With the help of new products and some small additions to its group of subsidiaries, however, growth has been achieved for the year as a whole. The market had already seen the figures from Southwest Resources so there were no surprises there while the property side has produced a profit above most expectations. So overall the group has turned in a creditable result from its three-legged minicompany. Expectations for this year are already growing around £11m to £12m pre-tax for a prospective p/e of under 6 at 95p. With a sound balance sheet (thanks to the disguised rights issue from the investment trust takeover) and a good profit record it is surprising that the shares are so modestly rated.

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Slaters Food slightly down

HIGHER INTEREST charges have reduced pre-tax profits at Slaters Food Products to £503,000 to £486,000 for the year to March 29, 1985.

At the interim stage profits of £251,000 (£252,000) had been achieved, and Mr. D. Cooper, the chairman, believes that the results for the year would show an improvement over the previous year.

The final dividend is unchanged at 1.0p, and maintains the total at 2.2p. Mr. Cooper is waiting the final on 2.51m shares. Stated net earnings per 10p share are shown higher at 9.5p (8p). The com-

pany's shares are traded on the USM.

Turnover for this Manchester-based manufacturer and distributor of fresh and frozen meat products increased by £4.63m to £15.06m, and the chairman says that turnover is continuing to increase. This, together with lower raw material prices and the benefits from capital expenditure coming through, makes the outlook for the year an increase in profitability for the current year.

From an operating profit this time of £718,000 (£598,000), interest payments were substantially higher at £232,000.

DDT moves ahead 51%

IN ITS first financial year since joining the USM last July, DDT Group reports a 51 per cent increase in its profits, from £472,555 to £712,734.

For the year to end-March 1985 this supplier of third party microcomputer maintenance increased turnover by 25 per cent to £5.82m against £4.65m, generating a gross profit of £2.03m (£1.45m). At the half, stage taxable profits of £145,000 had been achieved on turnover of £2.62m.

Mr. James Crook, the chairman, says that the customer base is expanding, with the group gaining new customers at an average of 60 to 80 per month. It is obtaining an increasing number of major accounts from the top 1,000 UK companies.

Looking to the future, he says that to service this increased volume of business the group is planning to make strategic acquisitions to complement and strengthen its comprehensive UK service network. He sees the year ahead as one of dynamic and profitable expansion.

As forecast at the time of its USM placing, the directors are recommending a single final dividend of 10 p. Stated earnings per 5p share have increased by 32 per cent to 9.5p (7.2p).

Mr. Crook says that during the year the group expanded its field staff by 50 per cent and opened branch offices in Warrington and Belfast. He assesses the potential UK third party maintenance market at £55m, and as the group is one of the UK's leading suppliers says it is well placed to retain and increase its market share.

The hardware sales company maintained its previous profit conditions, and reflects the continuing demand for the group's highly specialised products, the chairman says. He expects profit levels to be maintained in the current year.

Distribution costs were £608,093 (£417,215), and administrative expenses £708,606 (£516,477). Interest received less payable and similar charges, amounted to £3,103 this time (debit £32,955).

Tax was £246,816 (£124,711), leaving the attributable profit at £486,916 (£247,844).

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corr. div.	Total for year	Total for last year
Bassett Foods	5.04	Aug 1	4.55	6.72	5.6
Bodyshop	6.2	Aug 21	5.6	11.3	10.2
Bradford Property	0.35	Aug 8	Nil	1.5	1.5
CJR Pacific	0.35	July 19	4	8.5	6.8
DDT Group	10	July 5	3.5	0.35	10
Dominion Int'l.	2.8	Aug 2	2.6	5	4.8
Gee/Rosent	1	July 29	1.5	1.5	1.5
Globe Investment	6.15	July 25	5.25	9.9	9
M & G Second Dual	4.75	July 18	4.54	9.65	8.54
Rowlinson	0.47	Aug 12	0.47	0.65	0.65
Slaters Food	1.3	Aug 6	1.3	2.2	2.2
Sound Diffusion	0.42	Aug 6	0.35	0.42	0.35
Tesco	3.1	Aug 2	2.8	4.85	4
Value	4.6	Oct 4	2.93	4.6	4.6

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock.



A. Bjorvik, Joint Managing Director, NEK Cables

"I'm very pleased to say that our new manufacturing facility in Washington is not only making high-quality industrial cable. It's making money as well. That's due, in some part, to the extremely positive attitude of our workforce up here. They've given us productivity equal to that of our parent company in Norway. They've reduced absenteeism to below the Norwegian average. Their time-keeping has always been excellent.

We've negotiated a one-union agreement that also contains a no-strike commitment. We've found union officials extremely helpful and constructive. In fact industrial relations are very positive at all levels.

We're very pleased to have settled down in this area of the United Kingdom. In Britain, thousands of European companies are making money. That's

because we have the right approach to encouraging investment. From national government to local authorities, from management to trade unions, we'll work to make your move to Britain a success.

We have the labour skills, with one of Europe's best trained workforces, and we have the infrastructure for supply and distribution. And, with our special position in the international financial world, we offer the security you need.

Talk to your nearest British Consulate for information on the benefits of locating in Britain.

Or write to: Mike Gooch, Invest in Britain Bureau, Department of Trade and Industry, Kingsgate House, 66-74 Victoria Street, London SW1E 6SU. Tel: 01-212 6074. Telex: 8813148 (D1HOG).

BRITAIN MEANS BUSINESS

ENGLAND-NORTHERN IRELAND-SCOTLAND-WALES

UK COMPANY NEWS

Pilkington up to record £116m

Pilkington Brothers, glass manufacturer and processor, lifted pre-tax profits by 31 per cent from £86.3m to a record £116m for the year to March 31, 1985. The improvement was attributed to the continuing recovery of UK trading results, increased licensing income and excellent results from the U.S. associate, Libbey-Owens-Ford.

Earnings per £1 share were up from 13.5p to 21.8p — an increase of 64 per cent. The second interim dividend is raised by 1p to 7.5p making a total net payment of 12.5p (11.5p). It is proposed that shareholders will be given an opportunity to elect to take their dividend in cash or new shares in the company.

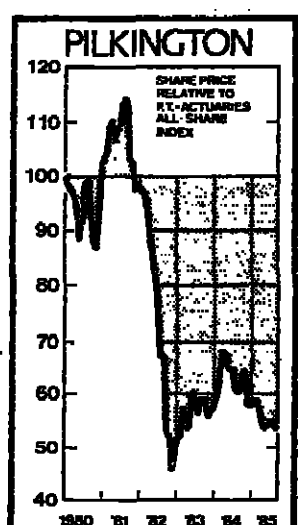
Mr Antony Pilkington, the chairman, says there is continuing improvement in UK productivity. The overseas companies should continue to perform well with the group making further progress through better productivity and improved margins.

There will, however, be exceptional UK redundancy costs as restructuring is completed. Redundancy costs will cost about £20m in 1985-86.

UK operations reduced the first trading profit after redundancy costs — £4m — since 1980. This compared with a £7.6m loss previously. Trading surplus before redundancy costs up from £5.9m to £13.6m. Redun-



Mr Antony Pilkington



stated after charging an additional £32.3m (£33.7m) to replacing tangible assets at current cost, using a historical depreciation charge, pre-tax profits were £148.3m (£152m) and earnings per share were 36.9p (38.6p).

External sales advanced from £121m to £123m. Total trading profits came out at £86.8m (£76.7m). Interest, less investment income, took £30m (£32.7m). After tax up from £51.6m to £64.3m, net profits were £15m higher at £51.7m.

Minorities accounted for £11.7m (£13.5m) and extraordinary charges of £5.4m (£3.5m) left the attributable balance at £38.8m, against £19.4m. Dividends absorb £24.5m (£19.5m).

The extraordinary items comprised £0.3m pre-operational charges and £5.1m works closures, less £2m profits on the sale of subsidiary related companies.

The last stage of the UK redundancy programme is to be accelerated through a special once and for all scheme available to those employees in UK licenses and a rise in fees received for technical know-how.

Share of related companies profits rose substantially from £20.3m to £28.9m, largely because of record results from Libbey-Owens-Ford.

See Lex

Chemring tops £0.7m and lifts interim

For the 26 weeks to March 29 1985, Chemring, maker of electronic countermeasure products, raised pre-tax profits from £579,000 to £754,000 and is lifting its interim dividend by 1.5p to 5p net.

The directors say demand for the group's products is increasing and with a strong order book they are confident that the year-end results will be satisfactory.

During the opening six months all operating units made satisfactory profits. Group sales rose from £3.7m to £4.1m, an increase of 10.4 per cent, and exports improved by just over 48 per cent, rising from £551,000 to £816,000.

Pre-tax profits included investment income of £153,000, against a previous £151,000. Tax of £220,000 (£275,000) left net profits at £433,000, compared with £204,000.

Earnings per 5p share emerged at 20.6p (14.4p). Good progress has been made with the new management services and chief technology centre referred to in the last annual statement.

Group pre-tax profits for the 1984-85 year, totalled £1.45m (£1.3m).

Howard Machinery still very depressed

Mr Charles Ashop, chairman of Howard Machinery, said at today's annual meeting that the commercial climate in which the company operates has not improved since the year end, and trading in the current year has remained very depressed, with the exception of West Germany. The loss of the order for Australia further depressed sales from the European base, particularly from the UK. Sales of tillage equipment in France have been affected by reduced farmer expenditure there, but there is an improvement in the grape harvester business.

As a result, group sales have been substantially lower than in the comparable period last year. As indicated in the annual report, further measures are necessary, the board is examining the available options and will keep shareholders informed.

Micro Scope coming to market

BY STEFAN WAGSTYL

Micro Scope, a producer of network control equipment for private viewdata systems, is coming to the stock market with a capitalisation of £12.5m.

Merchant bank Kleinwort Benson, with the help of broker Capenove, is offering for sale 3.2m shares, or 30 per cent of the company's enlarged equity at 120p each. Of these, 1.95m are being sold by existing shareholders, the rest are new shares sold to clear the company's borrowings and provide capital for further growth.

Given the Maldenhead group's forecasts of profits of not less than 1m pre-tax for the year to the end of October on turnover of 3.7m, the shares are offered at 16.5 times forecast earnings (a 30 per cent anticipated tax charge). The indicated yield is 1.75 per cent at the offer price.

Founded in 1979, Micro Scope's profits have grown consistently from £17,000 in 1981 to £208,000 in the year to last October when turnover was £2.6m. In the first half of 1984-85, the group made £100,000 pre-tax on sales of £1.7m.

The company says its margins have improved by achieving

economies of scale and by increasing turnover in specialised markets where there is a lack of direct competition.

The company's main business originally was consultancy work but it quickly saw opportunities for developing products of its own, most importantly videotex terminals to terminals to which now account for about half of turnover.

Videotex is typically used by customers needing to link a large number of terminals to a central computer — for example travel agents and insurance companies. The group's biggest customers include Thomas Cook and the Halifax Building Society. Micro Scope first exported in 1984 — this year overseas sales are expected to account for 25 per cent of the total.

After the offer for sale, the directors will hold over 60 per cent of the company's equity.

It takes a brave man to bring an electronics stock to market at this time, and an even braver one to price it at such a hefty premium to a sector languishing on a collective prospective mul-

tiples of about 11. It is rather puzzling why a company with such a strong balance sheet and no immediate need for new capital should be in any hurry for a flotation. Nevertheless, Micro Scope is coming to market, and arrives with an exemplary track record and an apparently powerful position in videotex — a UK-developed communications technology which is slower, but much cheaper, than comparable computer-based data communication.

The company seems to have stolen a march on British Telecom in its search for a new market. UK competition and is now poised to exploit export markets. Everything looks good for the next year or two. However, the under-term outlook looks less certain — it is not clear whether videotex will turn out to be a passing phase in the history of data communications, or whether it will become a development of cheaper computers. Conversely, if it does survive as a distinct market, it is probably more likely, the data communications majors, including BT, will begin to eye Micro Scope's margins very enviously.

On the electrical front, Dreamland, in its first full year with Valor, had its best year in three and has turned for growth. Dreamland's marine leisure subsidiary, Crewsaver, had another good year and orders for the present season are well up.

Heatre-Sadla, acquired in March, has launched a compact water storage heater, the Streamline, and sales have exceeded initial market expectations.

comment

The City has been rather slow to warm to the good news coming from Valor in recent months. Yesterday's results, beating the company's February forecast comfortably, left the shares at 182p, some way off their peak for the year of 212p. Clearly investors are rightly cautious about a company which sells a wide range of products in very competitive mature markets. Nevertheless, the acquisition of Dreamland last year and of Heatre-Sadla and Gainsborough this year give the impression that the group has a more aggressive attitude to its markets than in the past. The opportunity of selling the Homecare fire in the U.S. also opens up new growth possibilities for the group. Valor should reach £28m pre-tax this year, which, on a 25 per cent tax charge, puts the shares on a multiple of 12.5. It seems that, notwithstanding last year's substantial rerating from a 100p low, the shares have further to go and the glow from yesterday's...ballistic statement might well be enough to set them alight.

Good second half for Gee/Rosen

As envisaged, the Gee/Rosen Organisation more than made up the £21,000 first half shortfall over the second six months and finished the year to March 31, 1985 with pre-tax profits up from £283,000 to £304,000.

In the half year ended March 31, 1985, the group, a menswear wholesaler and retailer, came to the USM a dividend of 1p gives shareholders a net total of 1.5p, as promised in the prospectus. Earnings per 6p share emerged 0.5p lower at 2.6p after taking account of a higher tax charge of £126,000 (£100,000).

The dividend will absorb £105,000. The second half pick-up was envisaged in the interim statement which referred to the planned increase in establishment costs required to enlarge the business base of the group to cope with the greater volumes of business projected.

COMPANY NEWS IN BRIEF

Bernard Matthews, the turkey and meat processor, has been paid more than £800,000 in settlement of claim made against the supplier of a turkey feed additive. The company claimed that the additive was faulty had been responsible for cutting the first half of 1981 by more than £1m.

The unnamed supplier paid a damages, interest and arbitration total of £820,000 to cover legal, and administration fees and expenses involved in dealing with two awards by an arbitration board of appeal.

At March 31, 1985, the net asset value of the Scottish National Trust had risen to 262p per share, from the 265p at the end of September last and from 244p the year before. In the half year ended March 31, 1985, group revenue has expanded from £2.94m to £3.53m, while the net balance is up from £1.26m to £1.43m, after tax £702,000 (£500,000).

Earnings are up to 2.21p (1.95p) and the interim dividend is lifted to 1.5p (1.3p). For the full year the directors are forecasting an increase in earnings of 10 per cent, and intend to raise the final dividend above that year's 2.95p.

THE DOWNTURN in demand experienced in the second half of last year by Plaxtons (GB), the Scarborough-based coach-hire company, continued into the first six months of the present year. In the half-year to March 31, although turnover was only slightly down at £14.78m (£15.02m), taxable profits slumped to £402,000 from £582,000.

The main problems were in

Valor ahead of forecast at £5.7m

PRE-TAX profits of Valor, maker of heating and cooking appliances, rose by 46 per cent from £3.91m to a record £5.7m for the year ended March 31 1985. The result was comfortably ahead of the forecast of not less than £5.5m made some three months ago.

Mr M. Montague, the chairman, predicts a further advance in profitability for the current year. He says he is very bullish. The company has a very healthy order book and the outlook for the 12 months is "first class."

The chairman also announced a U.S. breakthrough following full American Gas Association approval for what the company claims to be Britain's best selling gas fire, the Valor Homefire. The Homefire has 15 per cent of the total gas heater market.

Valor has received its first Homefire orders in the U.S., two months after the incorporation of its own company in Nashville. Valor America will concentrate on Homefire sales penetration.

The Homefire is claimed to be the first gas heater sold in the British High Street to be accepted from a technical standpoint point of view in the U.S.

The breakthrough and its implications will create more than 100 permanent new jobs in Birmingham.

As forecast, a final dividend of 3.365p nets the total payment for 1984-85 from 4p to 4.6p. After tax of £1.26m (£264,000) earnings per 25p share were up from 18.7p to 20.6p (fully diluted).

Turnover for the year climbed by 15 per cent from £75m to £86.4m.

On the electrical front, Dreamland, in its first full year with Valor, had its best year in three and has turned for growth. Dreamland's marine leisure subsidiary, Crewsaver, had another good year and orders for the present season are well up.

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Sound Diffusion progress checked in final quarter

Sound Diffusion saw its 1984 pre-tax profits rise by £1.5m to £7.44m although the directors point out that unexpected events during the last three months prevented the group achieving the full amount of profit that was anticipated.

The dividend for the year is being lifted from 0.348p to 0.417p net per 5p share.

Turnover advanced from £12.94m to £24.88m — the group is concerned with communications and security installations in hotels, hospitals, offices and factories.

Explaining the events of the final quarter the directors say that at September the order book appeared satisfactory. However, a reluctance by many new customers to give firm installation dates caused the completion rate of new installations to fall well below expectations during the quarter.

Furthermore, Alpha Lifts was expected to incur a "small" loss during its first nine months with the group but the audit confirmed losses of £960,000.

Sound Diffusion's directors became aware in November that management reports passed to them by Alpha were "grossly inaccurate" and an investigation was set in motion. Alpha is now trading profitably following reductions in overheads.

Prior to introducing a credit control system in 1984 the group had written an appreciable amount of rental business for leisure and photographic equipment with customers whose credit ratings were found to be unsatisfactory.

The directors say that a high proportion of these users have gone out of business leaving Sound Diffusion with sizeable stocks of equipment for which the auditors require provisions to be made.

The stocks are expected to be completely used during the next 18 months.

The directors say these three factors marred what promised to be an exceptional year.

They add that since March installations have accelerated sharply, a new product line has indicated a wide interest, the group's cash position is strong and it has a particularly large rental reservation taking place at the end of this year arising from a lease-type sale entered into over seven years ago with Capital Leasing.

For the current year the group expects to recover the proportion of the anticipated growth which was lost in 1984.

Tax for 1984 accounted for £249,000 (£207,000) and minorities for £4,000 (£13,000).

Below the line there were extraordinary debits of £1.04m (credits £88,000). These comprised an adjustment of the previous year's estimated credit of £3.58m for amounts due from finance houses under tax variation clauses following the 1984 Finance Bill and results from a

reassessment of the amount due following negotiations with finance houses in 1984.

Attributable profits came through at £8.15m, compared with £5.52m. Earnings per share amounted to 5.15p, against 3.92p.

comment

Sound Diffusion's shareholders were treated to an unusual post yesterday morning. Not only did the company send out a copy of the preliminary announcement, so the auditors in Prichard were as well briefed as Throgmorton Street professionals but an even longer document was enclosed — a spoof report on a question and answer session between chairman and shareholders. A good idea for small shareholders to be sure, but it is a case of too much too late. The price had already collapsed from 140p to 92p ahead of the results. No matter how the company likes to present the figures, a fall in second half profits of around 50 per cent is not much of an achievement. Even the company's own broker was stuck in print with a £12m pre-tax profit, a figure which is not much of an achievement. The charitable might decide that last year's problems were exceptional and the 25p fall to 87p is an over-reaction. But the historic 0.5p is not obviously attractive at 124, even if profits reach £10m to £12m this year.

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Cranbrook joining the USM

BY LUCY KELLAWAY

Cranbrook Electronic Holdings are coming to the USM via a placing by Raphael, Zorn of 1.2m shares at 70p each, and with a market value of £5.6m. The placing, which represents 14.6 per cent of the enlarged equity, will consist entirely of new shares and will raise about £800,000 for the company after expenses.

After the placing the chairman, Mr Anthony Diamond and his wife will each own 34.5 per cent of the company.

The other major shareholder is the Commonwealth Development Finance Company (CDFC) which last month bought 10.4 per cent of the shares from Mr and Mrs Diamond at approximately 85p a share.

The money raised will be used to reduce group borrowings, currently running at about £1m. Cranbrook distributes high-technology active electronic com-

ponents and sub-systems to several thousand customers in the UK involved in defence, telecommunications and business computers. It acts as the technical stocking representative to many of its suppliers, who are based in the U.S. Europe and in the Far East. The company's most important supplier is Western Digital Corporation which amounts for about 25 per cent of turnover.

During the past five years group turnover has grown steadily from £1.8m in 1980 to £8.5m in the year to September 1984. Profits have grown marginally, reaching £345,000 in 1984 after two weak years in 1981 and 1982. The company says that the downturn in these years was due to increases in marketing expenses and in personnel.

For the current year the company is forecasting profits of

£500,000, which would imply a price earnings multiple of 17 after a notional 35 per cent tax charge. Based upon a forecast dividend of 1.5p the yield is 3 per cent.

Dealings start on Monday, June 17.

Yearlings

Yearling bonds totalling £8.25m at 12 per cent, redeemable on June 18, 1986, have been issued by the following local authorities. Basingstoke and Deane Borough Council £0.25m; St Helens Metropolitan Borough Council £0.5m; Tamworth (Borough of) £0.5m; North Bedfordshire BC £0.5m; Chesterfield (Borough of) £0.5m; Hillingdon (London Borough of) £1m; Dudley MBC £1m; Hereford City Council £0.5m; Preseli District Council £0.5m; Aberdeen (City of) DC £1m.

'Our dedication to maintaining our leading position should enable us to make significant progress in sales and profits'

"The Kwik-Fit Group is the largest independent automotive repair operation in Europe, specialising in the replacement of tyres, exhausts, batteries, shock absorbers, radiators, brake and steering parts and clutches. Last year more customers than ever before used Kwik-Fit depots, boosting total sales of our products and services to record levels. These results have been achieved by the hard work and commitment of our staff

who have all, during a most competitive year, worked together to ensure the continued success of Kwik-Fit. During the year the Group increased its number of outlets from 264 to 290. In addition 25 depots were extensively refurbished or relocated to superior sites. Trading in the new financial year has started strongly."

TOM FARMER
Chairman and Chief Executive

	1985	1984
Turnover	£61,187,654	£55,285,880
Profit before taxation	£4,232,952	£4,148,649
Dividends per share (gross)	2.46p	2.24p
Earnings per share	5.15p	5.12p

Copies of the Annual Report and Accounts for the year ended 28 February 1985 can be obtained from: The Company Secretary, Head Office, Kwik-Fit (Tyres & Exhausts) Holdings PLC, 17-27 Corstorphine Road, Edinburgh EH12 6DD. Tel: 031-337 9200.

Kwik-Fit

Fine Art Developments -greeting cards and mail order-

Year ended 31st March 1985		
TURNOVER	£134.8 m	up 37%
OPERATING PROFIT	£11.1 m	up 105%
PROFIT before tax	£7.2 m	up 114%
DIVIDENDS per share	3.2p	up 7%

Fine Art Developments p.l.c.
The 1985 Report and Accounts are available from the Secretary at Fine Art House, Queen Street, Burton upon Trent, Staffordshire, DE14 3LP.

MANAGEMENT : Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

Sales promotion

A growing force in marketing's armoury

BY FEONA MCEWAN

"ADVERTISING points the gun, sales promotion pulls the trigger" is how one practitioner sums up the sales promotion industry. Even the most experienced marketing man might be hard-pressed to explain exactly what is meant by sales promotion, covering as it does competitions, in-store promotions, on-pack discounts, point-of-sale information, promotional mailings and plenty more.

Ask an expert to define the business and what do you get?

"Sales promotion aims to motivate people to take a variety of actions in a variety of markets." This can mean anything from motivating people to book a holiday, to send away for product information or to step inside a store—anything, in fact, that encourages action or, ultimately, sales.

What's not in doubt is that along with direct marketing (that other flourishing below-the-line discipline) sales promotion is a fast-growing

weapon in the modern marketing armoury.

In essence, sales promotion is as old as advertising, say its practitioners, but in terms of being recognised as a major marketing tool, the industry is still relatively young.

The specialist agencies that now form the core of the business began in many cases as departments within ad agencies, taking root as independent forces only in the late 1960s/early 1970s. Industry growth has been boosted by the fact that the in-house brand managers of those early days have grown up with the industry.

Today with some 60 companies practising the discipline, sales promotion is big business and eyes turn increasingly to the stock market. Changed days indeed since the industry was dubbed "armpit of the marketing world."

Low profile the industry may be, but there's nothing low about its share of marketing budgets. It has outstripped advertising expenditure for much of the last nine years—much of the past nine years—industry estimates put 1984 at Promotion. (Advertising netted £5bn in 1984, according to the Advertising Association.)

Following our tabular analysis of leading advertising agencies (August 2 1985, October 11 1984) and PR business (January 19 1985) it is now the turn of sales promotion agencies to come under the microscope. As the starting point 10 of the leading names have been selected, chosen for their reputation, experience and standing in the industry. This is not a definitive list, (there will be others who could argue for inclusion on merit); it is merely an attempt to highlight some of the leading agencies.

Comparisons in such a fragmented industry are not easy. Sales promotion agencies represent such a diversity of interests that it is high on impossible to draw precise parallels. For instance some agencies have telephone marketing and merchandising field forces (FKB IMP) others lean heavily on design (Holmes and Marchant, Cato Johnson), some do substantial advertising. Because the emphasis in the table is on sales promotion, two companies do not appear even though they are major forces in their areas—Marketing Solutions, which sees itself as a marketing consultancy and Counter Products Marketing, which is recognised for its large merchandising field force. (Note: gross income is generally interpreted as covering retainer and project fees and commissions on purchased items.)

Whisky given the liqueur treatment

JOHNNIE WALKER believes in horses for courses when promoting its products. Its Red Label, the world's best selling blended brand, is advertised using glamorous young people in international settings, such as ski-slopes and pool-sides, sipping blended Scotch with unobtrusively placed bottles of soft drinks suggesting that the drink can be mixed.

But its latest offering for its Cardhu 12-year-old Highland Malt whisky emphasises the "Scottishness" of the product and its suitability for after-dinner drinking. "By advertising Cardhu as an alternative to another liqueur we aim to expand the market and not take share from our other brands," says Tony Ocroft, Johnnie Walker's marketing director. "We want to add to the range of occasions upon which Scotch can be drunk."

The single malt market is one of the few strong growth areas in the Scotch whisky business although it still only accounts for about 3 per cent of total volume sales.

Cardhu 12-year-old single malt was first advertised in 1983 although it had been available for sale for many years previously. Since then it has picked up considerable sales particularly in areas such as Asia and Australia which hitherto have not been recognised as strong malt whisky markets.

The latest marketing programme, with a budget in the current financial year of nearly £3m, is tied to the centenary of Johnnie Walker's Cardhu



Hampers containing Cardhu whisky and Baxters' Scotch food will be sold internationally.

distillery on Speyside. "The celebration this year gives us a theme for a big marketing push with the aim of achieving a 10 per cent share of the bottled single malt market," says Ocroft.

Cardhu advertising also features the 100-year-old distillery where it is produced, the intention being to "project the image of a cottage industry with the idea of a hand-crafted product." Another aspect of the marketing push is Cardhu's inclusion in hampers containing a selection of Baxters' Scotch food, which are to be sold internationally. With a 230-strong worldwide network of distributors and agents Johnnie Walker is particularly targeting itself at duty free outlets, the ideal platform, maintains Ocroft, to build an international brand.

Lisa Wood

Marketing abstracts

Making money with proactive pricing. E. S. Ross in Harvard Business Review (U.S.), Nov/Dec 84 (104 pages). Argues that many companies take the pricing decision as a reflex action against a set of simple criteria—to recover costs, recover or gain market share, match competition, makes the case for proactive pricing as a competitive weapon—using information about customers, competitors and industry economics—and gives examples of pricing strategies.

Consumer dissatisfaction. S. Wikström in European Management Journal (UK), Summer 84 (2/2) (9 pages). Seeks to explain the increasing level of consumer dissatisfaction, finding it related to the greater number, variety, and complexity of goods offered, as well as to quality of supply. Looks at measures of dissatisfaction: complaints analysis, product-specific or general surveys. Examines the incidence of CD before and after sales, and the extent to which it is related to product, price and marketplace structure/performance.

These abstracts are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at £3 each (including VAT and p+p; cash with order) from Anbar, PO Box 23, Wembley

TECHNOLOGY

EDITED BY ALAN CANE

Computer software to help engineering designs

SOME NEW computer-aided design and manufacturing (CAD/CAM) software allows engineers not familiar with punch press work to conceive and design a sheet metal part and generate data for punching and bending tools.

Computer-assistance provided on a colour-screen allows the time to design and prepare parts for production to be sharply reduced.

The software has been produced by Manufacturing Data Systems International (MDSI) which is in the £6bn turnover Schlumberger group, along with Applicon, another CAD/CAM supplier. It has been written for implementation on a DEC VAX computer and a "one-stop" hardware/software system for draughting and tool data output costs £35,500.

The software embraces shop floor know-how in sheet metal fabrication and has some of the properties of an expert system. For example, it can draw on data which determines how much shrinkage occurs when sheet metal is folded, altering the original total length.

The user can programme all the holes, slots, notches and folds in the component and look at it from any angle on the screen.

The bottom 25 per cent of the screen is taken up with electronic "buttons" which the user "presses" by moving the cross-hair cursor into position over his choice.

New buttons then appear to suit the new situation and the user is given appropriate instructions in single line English messages. The system is easy to use and quite complex parts can be designed in half an hour or so. Punching machines can then be instructed via post processing software that MDSI has written for various machine tools.

The system, and another which allows complex machining of surfaces, is based on the company's Einox interactive graphics software, of which 1,000 units have been installed or ordered to date.

MDSI is in Solihull, West Midlands on 021 704 4422.

Bull bucks the trend in high speed printing techniques

Geoffrey Charlsh explains why the French have chosen magnetic technology

BULL PERIPHERIQUES, the French computer peripherals company, has bucked the trend by opting for magnetic rather than electrostatic technology for its new high speed printer.

Most companies aiming at the fast, flexible format printer market—Digital Equipment, Hewlett Packard, Siemens and Xerox are good examples—have opted for the well established electrostatic technology. But Bull Peripheriques says it can offer advantages of price and performance by using magnetic methods.

The company, part of the FFfr 13.65bn turnover Bull Group, in which the French Government has a controlling interest, has been working on the magnetic technique for nearly 10 years. Earlier this year production started at the Belfort plant near Basle.

The system is aimed at companies with big in-house printing demands. It can produce a page every 1.5 seconds with a definition of 240 dots to the inch.

The price to the customer of the printer is about \$55,000. Already 130 units have been delivered to manufacturers for incorporation into their own products. In Britain the

machine will be supplied by MDS Computer Systems of Putney.

Iwatsu in Japan and Ferix in the U.S. are believed to be the only competitors at the moment, but their products operate at lower speeds. Bull, however, thinks magnetic printing offers reliability and a longer-lasting product that will attract other makers into the field.

The idea of magnetic printing is hardly new, but previous designs were expensive to produce and were thought to be ahead of their time. Standard Telecommunication Laboratories for example, demonstrated a machine in the late 1960s but subsequent moves for it to be manufactured by ICL came to nothing.

Electrostatic and magnetic printing have a good deal in common, the basic objective being to place "toner" powder on the paper in the form of text or graphics and then heat seal it to the surface.

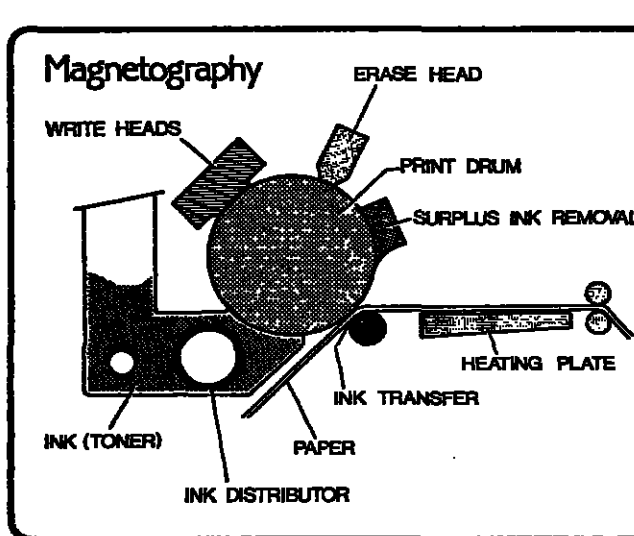
In the electrostatic process, the image is created by light projected on to the surface of a rotating, photosensitive drum a few inches in diameter extending across the width of the paper.

The light, which generates

electrically charged areas, can be produced by a single laser with a moving mirror system that directs the beam to "write" text and graphics.

Alternatively, a paper-wide line of tiny light emitting diodes are switched on and off very rapidly under computer control as the drum surface moves past, to give the desired patterns.

Toner sticks only to the charged areas of the drum



surface and is transferred by a roller on to the paper. Heat sealing follows.

In Bull's magnetic process, a single line of pinpoint recording heads extends across the width of the paper. Running close to the surface of the cylinder, selectively energised elements of this array make tiny magnetic dots at 240 to the inch, forming magnetised areas in the shape of

characters and graphics.

As the drum rotates (at one revolution a second), the recorded surface moves into the toner powder which adheres to the magnetised areas. Excess powder is removed by a scavenger magnet and the recorded areas of the cylinder give up their powder to the paper surface in a pressure roller mechanism. The paper then immediately moves under a bank of halogen lamps where the toner is heat-fused into the surface.

Finally, the drum surface moves under a cleaning blade, residual powder is sucked off and returned to the bath and the cylinder surface is demagnetised ready for the next revolution.

Much of the development effort has gone into the high definition recording head and the multiplexing circuits in chip form that feed them. The head is made in segments a few centimetres long, easing manufacture and allowing head width to be fabricated easily.

In addition, Bull has used vertical recording methods (in which magnetised elements point into the depth of the cylinder's surface rather than

along it, allowing denser recording).

This gives the company an advantage in the disk drive segment of its business, allowing it more easily to develop the newer forms of disk drive where vertical recording is becoming widely accepted as the answer to cramming more data on to a disk.

Bull cites a number of advantages for magnetic printing compared with electrostatic. It claims that a smaller machine can provide the same performance and that there are fewer moving parts, raising reliability and reducing cost.

Bull claims the new machine, the MP6090, is less than half the price of electrostatic machines of the same throughput. A vital part of the machine, the cylinder, lasts a lot longer since the metallic plated surface is hardly susceptible to wear.

An attractive feature of the machine is that different fonts and graphics can be selected by changing programs. There are already eight character sets with a further four as an option. And—a boon to any print room—the printer is almost silent.

The academic nature of the UK artificial intelligence development and our national reluctance to market products from our research departments bodes ill for British AI.

The authors say, nevertheless, that they were surprised by the generally high level of awareness concerning artificial intelligence and expert systems and were impressed by the quality of basic expert system building tools available at modest cost. The report costs £360 from the consultancy on 09278 4674. AC

British bid to end office automation hold-up

BY GEOFFREY CHARLISH



DAVID BROAD: Urgent need

PROGRESS towards the fully electronic office is being held back by the high cost of linking together computing equipment made by different manufacturers, according to Mr David Broad, chairman of the British Microcomputers Manufacturers Group.

He says there are about 50 offerings of connecting equipment or local area networks (LANs) and that the cost of connecting a terminal can be as much as £2,000. British industry, he says, is looking for a figure in the £20 to £50 region.

Furthermore, the LANs have been designed to various different standards, many of them from outside the UK.

Mr Broad believes there is an urgent need for British micro-computer makers to agree to a

standard LAN of their own which can be produced at low cost.

His group is negotiating with the Department of Trade and Industry for half the £500,000 needed to set up the project. Already 11 British companies are willing to join in. The group has 23 members, including some leading companies but not Acorn or ACT.

So far a feasibility study sponsored by the group and the Department of Trade and Industry carried out by consultant Dr C. D. Shelton has suggested a plan to phase in the LAN and to make it fully compatible with the "open systems interconnect" model put forward by the International Standards Organisation.

The LAN will embrace as far as possible the customer needs revealed by Dr Shelton's

survey. The LAN must be able to operate in a straightforward way. Different LANs must connect together to fulfil both departmental and corporate network needs in the user company. In addition, the LAN must connect to public networks and should allow attachment of workstations to mainframes.

Speed options of 250, 500, 1,000 and 2,000 kilobits per second (kb/s) will be provided, and the maximum distance between stations will be 1,000 metres. Cheap co-axial cable (75 ohms) will be used except at 250 kb/s sec, when ordinary twisted pair will suffice. No repeaters will be used down the cable. The access technique recommended by the report is token passing using a simple command structure.

Computers set to take over professionals' jobs

BY THE TURN of the century, the jobs of many professionals—accountants, lawyers, personnel evaluators and even computer specialists—will be replaced by the "expert-in-a-box," a computer system able to deliver advice based on opinions from the leading authorities in their fields.

The market in the UK alone for this kind of "expert systems" will be worth £100m in 1990 with the world market worth £1bn, according to Systems Dynamics, a Hertfordshire, UK, consultancy.

The company says: "Growth in consultancy and support will be equally dynamic as such support services are essential for the successful application of the new technology."

Systems Dynamics' analysis of the expert systems market is contained in a report, The De-

velopment of Artificial Intelligence in the UK. It warns that while Britain is at the front of the artificial intelligence race, it is spending its money badly: "We are distributing money to the 'fat cats' of industry in the hope of commercial benefit."

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Component fault finding made easy

TROUBLE-SHOOTING for faulty components in large circuit boards can be simplified using a new computer program from Factron, the automatic test equipment subsidiary of Schlumberger.

The program, called Debug, can quickly analyse the electric junctions—guard points—that can be used to isolate individual components. The program can be used to isolate individual components, since boards can be isolated by unplugging them from a device. But it is much harder to test individual components since there can be hundreds of them linked together in a network on one board. Since these components cannot be physically isolated, they must be electrically isolated.

The Debug program, linked with Factron's previous in-circuit test program Capitol, aids this electronic isolation process. There are usually many possible guard point configurations for any given test. Debug explores all of these possibilities and presents the results to the computer operator, who can then make the best choice.

A switch in line...

A MORE powerful version of Racal's telex message switch has been developed by Pare Electronics and installed at the London branch office of a major French bank. The switching modifications make it possible for three or four computer operators to edit, print and transmit text simultaneously.

The switch will be upgraded by Pare Enterprise when the changeover to a new teletext standard, called stored program control—single channel voice frequency, is implemented in the London area in the next two years. Telexing will then be carried out over public switching network lines.

LETTERS TO THE EDITOR

The disclosure hook

From Mr I. Campbell

Sir—Barry Riley's conclusion (June 6) that the life assurance industry must not be let off the disclosure hook may well be the right one to resolve immediate problems but his line of thought is rather narrow and, misses the point.

A member of the public buying a life or pension policy from an office employing both its own salesmen and independent intermediaries to market its products will find two things:—the terms of the policy would be identical (in all but a few wayward cases, at present, thanks to the destructive effects of the present commission war); and a tied agent would be at a marketing advantage because he does not have to disclose his remuneration. This will include his office costs, overseas conventions, share options, volume discounts, in-house competitions and other such items. None of this would be taken into account for the independent who will not only have to sell the contract to the client but his remuneration as well—two jobs instead of the one in hand.

The purpose of a commission regulation system is to ensure those independent should not be influenced by commission levels. Therefore, all that is required surely is that such independent should be controlled by a code of conduct which forbids the receipt of extra incentives.

The Government White Paper states as its intention "that rules and practices neither are nor become anti-competitive." To provide for tied agents concealing their remuneration and independent to have to disclose theirs will ultimately mean that those companies with tied sales forces will be able to increase their remuneration to a level where it is simply not attractive for people to remain independent. Is this "in the interests of competition?"

The best results that can be expected from disclosure may well be a swing away from front-end commission to more staggered payments. This would carry many benefits to the consumer one of which would not be a clearer statement of commission payments. He would still be more likely to buy from someone who does not have to declare his interest. Disclosure for all intermediaries, while not desirable in any event, would at least ensure fair treatment for those in the same market place.

Many so called independents have, in recent years, been too

keen to capitalise on the incentives offered and this has resulted in the present clamour for disclosure. Because a bad marketing practice has been allowed to develop however, can it be right for the reaction to it to be one of recrimination? Surely it is better to provide a constructive atmosphere whereby independent have a code of conduct which states that they can only accept the set scale of remuneration. The level of that remuneration from time to time within the industry in conjunction with the Marketing of Investments Board. A truly independent broker market could then be fostered under the guidance of the new regulatory system with the ultimate sanction of a loss of an independent's licence to be applied against those who accept incentives greater than the agreed standard.

Jan Campbell,
74, Chesilton Road, SW6.

Payment of commission

From Mr D. Fettes

Sir—The article by Barry Riley (June 16) concerning the disclosure of life assurance related commission terms highlights much of what is wrong with the life industry today. A great deal of time and energy has been expended in the last three years over discussions concerning the commission levels paid on life assurance and pension contracts. The result has been that everyone's attention has been focused on commission while the essential role of life assurance and pensions in our lives has become of secondary importance, to the extent that many people are effecting life cover for fear that someone somewhere is making vast sums of money out of them.

I believe that commissions on life related contracts have only come under the public microscope as a result of the way that commission is paid. The bulk of the commission is payable in the first or first two years with a negligible annual renewal commission being paid thereafter. It is interesting to note that the commissions paid on general insurance, paid at a lower level but annually throughout the life of the policy, have not been commented on nor become the subject of acrimonious dispute.

I feel that the life industry should consider adopting commission payment terms comparable to those in the general insurance market. This would have a number of benefits. The public would be less inclined to feel that insurance brokers were earning excessive income from

them. There would be a greater incentive upon insurance brokers and tied agents to provide a more comprehensive ongoing service since their long term income would be closely tied in with their continuing to collect premiums. Early surrender values for investment linked policies would improve since there would be no need for the insurance company to look to the first premiums to meet all their costs.

I accept that this is a radical approach which will meet with howls of protest from insurance brokers and tied agents alike but it will need steps such as this to prevent Government interference. From the insurance broker's point of view it is

follow the same structure as existing individual pension policies and each contributes the minimum of 4 per cent of earnings under the Fowler proposals, the total initial commission cheque could be £180,000, each subsequent year the renewal commission of £4,800 is generated on the same level of contribution.

There are, however, two further factors which will generate commission. The contributions must increase as earnings rise because the proposed minimum contribution is a fixed percentage of earnings. Each increase in contribution generates more initial commission—a 10 per cent increase generates £18,000. If another intermediary can

And with the Government to fully use its powers, proposed by Mr Fowler in his Green Paper, to ensure fair administrative charges, in personal pension policies.

John Hough,
39, Waldegrave Road, SE19.

Latent defects in buildings

From Mr R. Aisher

Sir—With respect to Mr Parris (May 29) if one reads the judgment in Pirelli carefully it will be seen that Lord Fraser very clearly explains why the House of Lords did not approve the discoverability test applied in Sparham-Souter.

Until 1976 when the Court of Appeal devised its ingenious distinction between damage to a house which the owner could sell at no loss until the damage is discovered and damage to the human body which its owner does not have the same option to change, it was generally held that a cause of action was statute barred from six years after the act giving rise to the cause of action unless fraud or a deliberately concealed mistake were involved.

The Court of Appeal thus in effect retroactively changed the law and created liability where there was none at the time the cause of action existed. I cannot believe that it is right for appeal courts to act in this way. If a long established interpretation of statute is to be unjust and in need of reform, then surely it is for Parliament to legislate, and only in exceptional circumstances is it fair for legislation to be retroactive.

While the interpretation generally accorded to the Limitation Act 1939 prior to 1976 may in some respects have been unfair, it did at least have the advantage of reasonable clarity. A building owner could have his building inspected before the sixth anniversary of its construction and insure himself against latent damage due to negligence, and I am sure this would be cheaper than contributing to vastly increased insurance premiums that now have to be passed on in the construction cost of the building, and also avoid the risk of negligent parties no longer being in a position of having taken action to avoid being in a position to meet any judgment made against them.

Litigation many years after a building was constructed is always liable to produce uncertain results because of the difficulty of ascertaining facts a long time after they happened. Also, the "knock on" effect can produce great unfairness where a defendant is not in a position to meet his obligations while the practice of a plaintiff agreement to let a defendant off if he

provides evidence against another defendant can be very unfair.

If therefore the situation before Sparham-Souter was unfair but comprehensible, that created by it was much more unfair because of its retroactive nature and the great uncertainty involved in dealing with events many years after they took place.

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more than a cash flow adjustment for a number of years. An active and successful unit trust industry has developed around this system of payment, so why should the life assurance industry once more say it has to be an exception?

David Fettes,
Lucas Fettes and Partners,
301-305, Euston Road, NW1.

Equitable treatment

From Mr J. Hough

Sir—Mr H. Green (June 10) illustrates the potential commission payments which will be generated for intermediaries when Mr Fowler's compulsory private pension provision becomes law in place of Serp's.

He illustrates that if 1,000 employees of a company, with average earnings of £8,000, each effect a personal pension, the commission payments are very substantial. If personal pensions

lure the policyholders into switching all future compulsory contributions to another insurer, the full initial commission is regenerated again—potentially £180,000 in this simple example.

In addition to this, the insurer makes further charges on the contributions to the policy to cover its own expenses and provide a profit which, judging by the success of Hambro and Abbey Life, is a healthy margin.

All these commissions and charges can only come by substantially reducing the eventual return to the policyholder. The injustice to the early leaver under the current "final salary" type of occupational pension scheme which has been much discussed, will be merely replaced by the injustice of excess charges and profits by insurers and intermediaries.

To avoid this, a high responsibility rests with the Marketing of Investments Board to ensure a clear indication of the levels of commission are declared to potential policyholders and there is equitable treatment between all types of intermediaries.

And with the Government to fully use its powers, proposed by Mr Fowler in his Green Paper, to ensure fair administrative charges, in personal pension policies.

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Gyrations of the dollar

From Professor I. Pearce

Sir—"Prepare" advises Anatole Kaletsky (June 6) for a crash landing of the U.S. dollar.

Mr Kaletsky's judgment, "the explanatory power of non-speculative forces underpinning dollar demand more recently has been less convincing . . . Arguments [which] seemed plausible enough a year or two ago . . . today lose less force." We are invited to "give up the search for economic reasons and concentrate instead on market psychology and speculative forces."

The dollar, we are asked to believe, is high because everyone (except presumably those who share the view expressed in Mr

provides evidence against another defendant can be very unfair.

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Manufacturers Life Insurance Co (UK) **Property Equity & Life Ass. Co.**

[illegible]

Financial Times Thursday June 13 1985

[illegible]

COMMODITIES AND AGRICULTURE

Downturn in British farmland values

VACANT POSSESSION farm land prices in England and Wales have fallen back again after rising in the first quarter of this year, according to provisional figures released by the Ministry of Agriculture yesterday.

The average price of land changing hands in the February-April period was £4,327 a hectare, the figures show. This compares with £4,642 a hectare in January-March but is still above the £4,216 figure registered in July-September 1984.

The weighted average price, which is adjusted to take account of area and size group variations in the sample, shows a sharper drop to £4,242 in February-April from £4,953 in January-March.

Milk producers have voted overwhelmingly in favour of a change in the Milk Marketing Board's electoral system to replace the "cow vote" (based on the number of cows) with a "one man, one vote." Over 75 per cent of producers backed the proposed change, which now has to be submitted to the Ministry of Agriculture to put amendments before Parliament.

Part-time farming is making an increasing contribution to the social and economic well-being of rural areas in many developed countries and governments ought to acknowledge this, claims a report published today.

"Governments should be made much more aware of part-time farming's potentially vital role in maintaining viable populations in the countryside," says the Scottish-based Arkelton Trust.

"Far from being a peripheral and declining sector of the agricultural scene in advanced countries, as often loosely assumed, part-time farmers are in an overwhelming majority in countries like Japan and Norway and part-time farmers are at least as numerous as their full-time counterparts in Germany, Austria, Switzerland and the U.S."

Natural rubber pact extended

BY OUR COMMODITIES EDITOR

THE International Natural Rubber Agreement is to be extended for two years, it was formally agreed at the International Natural Rubber Organisation's council meeting in Kuala Lumpur yesterday.

The five-year agreement was due to expire in October this year and the two-year extension will give more time for a new pact to be negotiated. Talks in Geneva seeking to negotiate a new Agreement ended inconclusively in April and are scheduled to resume early next year. The Council's decision to extend the pact was essential if the agreement was to keep going.

The extension of the agreement means that the present terms and conditions of the existing pact, including the existing price range, will be maintained as desired by consumer members.

Producing countries were seeking various changes, including a substantial increase in the price range, which was why they surprisingly refused to extend the pact at the Council meeting.

Emission controls likely to lift platinum demand

BY JOHN EDWARDS, COMMODITIES EDITOR

THE INTRODUCTION of automobile catalytic converters for emission control in Europe is likely to significantly lift demand for platinum, palladium and rhodium over the next decade, according to a special report issued by J. Aron/Goldman Sachs commodities research group.

It says the development of this new outlet will be the greatest impact on platinum and rhodium. By the mid-1990s, when the entire European automobile market will be using catalytic converters, demand for platinum is likely to increase by 15 per cent to nearly 500,000 ounces a year, while consumption of rhodium will go up by 17 per cent to 30,000 ounces.

The rise in the use of palladium, forecast at 150,000 ounces,

represents only 4 per cent of its total consumption.

Reviewing potential supply to meet the extra demand, the report says it is known there are some reserves in South Africa that could be exploited. In addition secondary metal will be available from scrapped catalytic converters in the U.S. where catalysts have been in use for some time.

The report suggests that another emerging outlet for platinum is in investment demand. In 1984 it is estimated that investors acquired an additional 175,000 to 200,000 ounces. U.S. investors remain disenchanted with near-term prospects for precious metals, however, and prices may yet fall back at least to their early 1985 lows, the report adds.

Scarcity of supplies boosts lead market

By Our Commodities Staff

A SCARCITY of immediately available supplies yesterday pushed the cash lead price on the London Metal Exchange (LME) up by \$15.5 to \$318 a tonne moving to a premium over the three months quotation, which was \$6.25 up at \$308.5.

Traders said that buying from one quarter in particular of both cash and three months lead more than offset the depressing news of a rise in U.S. lead refiners' stocks in May by nearly 17,000 tonnes reported by the American Bureau of Metal Statistics. It was thought unlikely that current LME market prices were high enough to attract the surplus stocks across the Atlantic.

Zinc, lead's sister metal, lost further ground with the cash price declining by \$7 to \$278.5 a tonne on the Exchange. It is felt that the zinc market is in a state of surplus and that a quotation may well have to be reduced from its present level of \$930 to \$890 a tonne shortly following the recent decline in U.S. producer prices and the generally poor state of demand.

American crude oil stocks fall by 3m barrels

By Our Commodities Staff

U.S. STOCKS of crude oil dropped by 3m barrels last week to 352.2m barrels, more than 7m barrels below this time last year, according to the American Petroleum Institute (API).

Imports of both crude oil and oil products fell slightly behind last year—from 5.7m barrels to 5.2m barrels.

Stocks of distillate fuel climbed marginally to 105m barrels, just 664,000 above the same week in 1984. Residual fuel oil stocks fell slightly to 42.7m barrels, about 4.6m barrels behind last year.

Petrol stocks continued to fall well behind 1984. API estimated stocks of 219m barrels, about 3.7m less than in 1984.

Andrew Gowers on the World Food Council meeting in Paris

Trade rows cloud famine issues

RAGE, FRUSTRATION, despair, complacency—all the familiar emotions and attitudes associated with famine—have been present in generous measure at this week's ministerial meeting of the UN World Food Council, which ends today.

The anger and frustration came from men like Mr. Eugene Whelan, the Council's Canadian president, who had the means to analyse the world's food problems, but lacked the authority to do anything about it. And there was a sense of overwhelming inertia and confusion about the capacity of the United Nations system as a whole, or Western and third world governments in particular, to act in more than an emergency, ad hoc or piecemeal way to combat the famine which is ravaging many parts of Africa.

This week's meeting, the 11th in an annual series of wide-ranging discussions on food, started by the 1974 World Food Conference, was the first since the Ethiopian famine burst upon Western consciences last autumn. The atmosphere was more sombre than ever.

As many delegates remarked, the world food situation has never seemed so paradoxical or contentious as it does today: mounting food surpluses in some developed countries; growing food shortages in the poorest nations of the "South"; and the increasing prospects of an agricultural crisis between the U.S. and the EEC.

It is all a far cry from the 1974 conference, which echoed to Dr Henry Kissinger's grandiose—and with hindsight,

grotesquely misplaced—words about eradicating hunger within 10 years. Even last year's meeting, ironically in the Ethiopian capital of Addis Ababa, considered a paper arguing that "the potential for mass famine has been largely eliminated."

In 1974, against the background of famine in the Indian sub-continent and the Sahel, a draw-down of world food reserves to their lowest levels in 25 years and sharply rising food prices, the world's assumptions on the subject were fundamentally different.

The consensus was that the world was entering a period of tight food supplies brought about by population growth and that increased production in areas with food deficits could banish the worst of the hunger.

Mr. John Black, the U.S. Agriculture Secretary, who clearly came to the meeting concerned not primarily with African famine but with trade wars, put the link in its baldest terms. Both the grain glut and the famine, he said, stemmed from the same basic source—man's "weakness or folly" in seeking government interference.

In many parts of Africa, governments have sought to benefit urban consumers with subsidies, keeping food prices low and discouraging farmers from producing. In the North, meanwhile, governments had given too much incentive to the farmers.

Few other delegates would go as far as the U.S. Agriculture Secretary but many speakers drew attention to the paradox and pointed to the failures of policy in Africa and elsewhere.

Most also agreed—in theory at least—that while food aid was essential as a short-term expedient, it did not constitute a lasting solution to the problems of Africa, and could even now be hampering African governments' ability, or sapping their will, to mount vital agricultural reforms.

Mr. Black's answer is increased and freer trade. In a recitation of text book economics which clearly irked many third world representatives, he said: "The pursuit of self-sufficiency in developing countries can be harmful for them and the world economy as a whole... efforts to diversify crop production are very important to developing countries, but they should be carefully designed to keep the principle of comparative advantage in mind. Comparative advantage will encourage developed nations to increase trade with developing nations, and vice versa."

Five, say World Food Council officials—who prepared a collection of remarkably outspoken reports for the meeting—an expansion of world trade is essential if the poorest countries are to have any prospect of climbing out of their crisis. But that also presupposes reduced protectionism, including agricultural protectionism, in the North.

In a sideswipe at the U.S. and the EEC, the Council's American director Mr. Maurice Williams said: "International markets are subject to aggressive and protective actions by industrial countries which have

sufficient resources to intervene with production for export subsidies and import restrictions. Such practices are hampering many developing countries' potential to expand exports and realising investment opportunities in their agricultural sectors."

This was also a concern expressed by French President Francois Mitterrand and his Agriculture Minister, Mr. Henri Nallet, to back their argument that world agricultural markets should be "organised"—that is to say, carved up between exporters.

He delivered a polite rebuke to Mr. Black's free-trade evangelism. "The problem is not to choose between two systems of foreign trade, protection, or free trade. Rather, it is a question of evaluating the conditions and the time frame in which trade can be free."

In other words, France, and hence the EEC—which almost invariably moves at the pace of its slowest member—has moved towards a new round of international negotiations in the General Agreement on Tariffs and Trade in its own time, despite all Mr. Black's huffing and puffing and regardless of his new \$2bn export promotion scheme.

And although the U.S. this week firmly restated its opposition to organising markets some European observers expect this to be the eventual Gatt negotiations will come down to, in that respect, this week's meeting—while focusing on the dire circumstances in Africa—is actually a preliminary round of shadow-boxing on farm trade.

U.S. grain exporter attacks subsidy plans

BY NANCY DUNNE

A SENIOR official of one of the biggest American exporters of grain, has launched a surprising attack on U.S. moves to boost agricultural exports by offering more export subsidies.

Mr. Rob Johnson, a vice president of Cargill, says in this month's company bulletin, that the rhetoric surrounding agricultural subsidies "usually leads to shooting one's own foot." While intending to convey an image of strength and

resolve it risks sending a message of impotence and unwillingness to make hard political choices, he argues.

In Washington there was support for Mr. Johnson's view. "The U.S. has a lot of export subsidies that would earn windfall profits from the new U.S. bonus grain export programme, he said. But Cargill and other exporters would prefer no subsidy scheme at all."

Rather than advancing negotiating prospects, this subsidy proposal will likely set

them back," he writes.

"Because the EEC is not yet convinced that it needs to change the domestic policies that are creating its surplus, it has little need or desire to negotiate."

Mr. Johnson says that while it may feel good in the short term to "bump somebody out of a market," unless the demand for actual goods results in a rearranging of trade flows in a less efficient pattern. Meanwhile, the sub-

LONDON MARKETS

BASE METALS

LME prices supplied by Amalgamated Metal Trading

ALUMINIUM

Unofficial + or - High/Low
3 months
Cash 818.9 -3.0 815.9/817.5
3 months 841.2 -3.75 840.5/844.5

Official closing (am): Cash 813.5 (820-1), three months 836.5 (843-5), settlement 813.5 (840-5). Final Korb close: 840.2. Turnover: 15,000 tonnes.

COPPER

Higher grade, Unofficial + or - High/Low
3 months
Cash 1137.9 +2.0 1135.9/1139.9
Three months 1146.5 +2.5 1144/1151.7

Official closing (am): Cash 1133.4 (1137-5), three months 1127.8 (1123-5), settlement 1134 (1111). Final Korb close: 1144.8. Turnover: 1,700 tonnes.

LEAD

Unofficial + or - High/Low
3 months
Cash 2059.0 +1.5 2057.5/2060.5
3 months 2065.0 +2.0 2063.0/2067.0

Official closing (am): Cash 2057.5 (2052-5), three months 2052.5 (2047-5), settlement 2058 (2037-7). Final Korb close: 2058.5. Turnover: 3,700 tonnes.

NICKEL

Unofficial + or - High/Low
3 months
Cash 24350.0 -30.0 24320.0/24380.0
3 months 24355.0 -25.0 24325.0/24385.0

Official closing (am): Cash 2440.0 (2440-0), three months 2435.0 (2435-0), settlement 2445 (2445). Final Korb close: 2435.0. Turnover: 3,700 tonnes.

TIN

High grade Unofficial + or - High/Low
3 months
Cash 9580.0 +15.0 9565.0/9595.0
3 months 9585.0 +6.5 9570.0/9600.0

Official closing (am): Cash 9580.0 (9580-0), three months 9565.0 (9565-0), settlement 9585 (9585). Final Korb close: 9585.0. Turnover: 1,000 tonnes.

ZINC

Official + or - High/Low
3 months
Cash 782.0 -7.0 775.0/789.0
3 months 785.0 -6.5 778.5/791.5

Official closing (am): Cash 780.0 (778-0), three months 781.5 (781-1), settlement 785 (780). Final Korb close: 785.0. Turnover: 45,500 tonnes.

MAIN PRICE CHANGES

In tonnes unless otherwise stated.

METALS	June 13 1985	+ or -	Month ago
Aluminium	£1100	-£100	
3 months	£1050	-£50	
Cash	£1100	-£100	
3 months	£1050	-£50	
Cash	£1100	-£100	
3 months	£1050	-£50	
Cash	£1100	-£100	
3 months	£1050	-£50	

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Aluminium	£1100	-£100	
3 months	£1050	-£50	
Cash	£1100	-£100	
3 months	£1050	-£50	
Cash	£1100	-£100	
3 months	£1050	-£50	
Cash	£1100	-£100	
3 months	£1050	-£50	

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3 months	£1050	-£50	
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3 months	£1050	-£50	
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Cash	£1100	-£100	
3 months	£1050	-£50	
Cash	£1100	-£100	
3 months	£1050	-£50	

INDICES

FINANCIAL TIMES	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

FINANCIAL TIMES	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

FINANCIAL TIMES	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

FINANCIAL TIMES	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

OIL

OIL	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

OIL	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

OIL	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

OIL	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

POTATOES

POTATOES	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

POTATOES	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

POTATOES	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

POTATOES	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

COTTON

COTTON	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

COTTON	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

COTTON	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

COTTON	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

LIVE HOGS

LIVE HOGS	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

LIVE HOGS	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

LIVE HOGS	June 13 1985	+ or -	Month ago
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	
77.9	77.9	0.0	

Aug 167.50, Sept 160, Oct 165, 1985, arrivals. Canadian No. 1, 1985

High	Low	Stock	Price	+ or -	Div	Yld	1985
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INDUSTRIALS—Continued	1915	1916	1917	1918	1919	1920	1921	1922	1923	LEISURE—Continued	1915	1916	1917	1918	1919	1920	1921	1922	1923	1924	PROPERTY—Continued	1915	1916	1917	1918	1919	1920	1921	1922	1923	1924	INVESTMENT TRUSTS—Cont.	1915	1916	1917	1918	1919	1920	1921	1922	1923	1924	OIL AND GAS	1915	1916	1917	1918	1919	1920	1921	1922	1923	1924	MINES—Continued	1915	1916	1917	1918	1919	1920	1921	1922	1923	1924																																																																																																																																																																																					
Stock	Price	Div	Yld	Div	Yld	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Div	Yld	Div	Yld	Div	Stock	Price	Div	Yld	Div	Yld	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div	Yld	Stock	Price	Div	Yld	Div

WORLD STOCK MARKETS

AUSTRIA				GERMANY				NORWAY				AUSTRALIA (continued)				JAPAN (continued)			
June 12	Price	±		June 12	Price	±		June 12	Price	±		June 12	Price	±		June 12	Price	±	
Creditanstalt	360	-7		AGT-Telco	136	-0.2		Bergens Bank	187	-0.5		Gen. Pro. Trust	8.25	-0.01		MHI	398	-12	
Interbank	1,750	-60		Alfanz Wert	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		BASF	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
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Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
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Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
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Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
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Interbank	240	-9		Bayer	222.5	-0.5		Borgergaard	441	-0.5		Harcot James	3.24	-0.01		Mitsui Estate	810	-9	
Interbank	240	-9		Bayer															

Indices

NEW YORK - DOW JONES

	June 12	June 11	June 10	June 7	June 6	June 5	1985	Stock Completion		
							High	Low	High	Low
Industrials	1,208.34	1,212.84	1,218.44	1,218.42	1,227.28	1,220.58	1,227.28	1,218.42	1,227.28	1,212.84
Transport	842.21	851.33	853.79	853.45	859.83	856.80	859.83	853.45	859.83	842.21
Utilities	163.78	163.73	163.37	163.38	163.58	163.32	164.75	163.32	164.75	163.78
Trading Vol	102m	87.5m	89.9m	117.1m	143.9m	-	-	-	-	-
Ind Div Yield %	June 7				May 31	May 24	Year Ago (Approx)			
	4.85				4.85	4.78	4.85			

STANDARD AND POORS

	June 12	June 11	June 10	June 7	June 6	June 5	1985	Stock Completion		
							High	Low	High	Low
Industrials	292.19	290.80	290.37	290.33	291.13	291.03	291.13	290.33	291.13	292.19
Companys	187.81	188.04	188.51	188.63	189.86	189.16	189.86	188.51	189.86	187.81
Ind Div Yield %	June 5				May 29	May 22	Year Ago (Approx)			
	3.71				3.78	3.74	4.18			
Ind, P/E Ratio	11.78				11.58	11.64	10.98			
Spr Bkd Yld	10.85				10.60	10.75	13.44			

June 13

June 11

June 10

June 7

High

1985

Low

AUSTRALIA
All ord. (+1.180)
Metals & Minis. (1.710)

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LAMEX COMPOSITE CLOSING PRICES

Stock	Dr	P/	Stk	High	Low	Close	Change	Stock	Dr	P/	Stk	High	Low	Close	Change	Stock	Dr	P/	Stk	High	Low	Close	Change
100s								100s								100s							
AacnaP	1	4	18	24	25	24	-1	CoCPB	12	12	12	12	12	12	0	Instay	9	104	17	17	17	17	0
Adon	19	66	275	3	-	-	-	CoCPB	12	12	12	12	12	12	0	Instay	9	104	17	17	17	17	0
Adon	23	120	177	177	177	177	0	CoCPB	12	12	12	12	12	12	0	Instay	9	104	17	17	17	17	0
Alf	58	1135	40	40	40	40	0	CoCPB	12	12	12	12	12	12	0	Instay	9	104	17	17	17	17	0
Alf	58	1135	40	40	40	40	0	CoCPB	12	12	12	12	12	12	0	Instay	9	104	17	17	17	17	0
Alf	58	1135	40	40	40	40	0	CoCPB	12	12	12	12	12	12	0	Instay	9	104	17	17	17	17	0
Alf	58	1135	40	40	40	40	0	CoCPB	12	12	12	12	12	12	0	Instay	9	104	17	17	17	17	0
Alf	58	1135	40	40	40	40	0	CoCPB	12	12	12	12	12	12	0	Instay	9	104	17	17	17	17	0
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Continued on Page 41

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Technology dictates the course

WEAKNESS in technology stocks again proved the undoing of Wall Street yesterday, when a heavy fall in IBM stock helped drive the stock market down uncomfortably close to the Dow 1,300 mark breached only a few weeks ago, writes Terry Byland in New York.

During the early part of the session, stocks traded steadily, and were rallying from initial falls. But the heat went out of the blue-chip sector when IBM disclosed that profits for the first nine months are unlikely to match last year's.

Also discouraging was a fall of three quarters of a point in bonds as traders anticipated higher M1 figures today.

The entire technology sector turned down after bearish comments from Mr John Akers, IBM's chairman and chief executive, to securities analysts. He said that the company was "unlikely" to show solid growth in earnings and revenue this year, prompting an immediate 5% slide in the company's share price to \$120.

Prices steadied at mid-session, but turned down as technology stocks lost ground on the IBM statement. By the close, the Dow Jones industrial average was a net 7.50 points down at 1,306.34 on reduced turnover of 98.4m shares. The Dow transportation average was sharply lower, as railroad issues ran into sellers.

The stock market was clipped back at the opening by other bad news from the technology sector, which has been a significant area of weakness in the equity market. The Semiconductor Association disclosed a 9 per cent drop in U.S. semiconductor orders in the three months to May.

Helping to buoy the market was a general rally in oil stocks ahead of the meeting of Opec ministers, rescheduled for July 5.

The latest in a number of bearish articles in the investment press questioned growth both for the computer industry in general, and for IBM, its brightest star, in particular.

Control Data, the troubled computer group, added to the sector's problems with news that it had abandoned attempts to sell Commercial Credit, its consumer finance subsidiary. Wall Street regarded the sale of Commercial Credit as an important step in the rebuilding of Control Data's computer business. Control Data stock fell \$3 to \$27.4 in heavy turnover.

North American Phillips, still weak after warning that second-quarter earnings would be lower, dipped a further \$1.10 to \$34.4.

Provisional settlement of the strike by pilots at United Airlines found a mixed reception. United failed to sustain a rally, ending 1/4 down at \$55.4, but stocks in other airlines, which have been taking traffic from United, were mixed. Pan American fell 1/4 to \$6, and American at \$44.75 shed 1/4.

Railroad stocks were generally slightly down, although selling died away at noon. Burlington Northern fell 1/4 to \$56.4 and Union Pacific dipped \$1 to \$47.4.

Turnover in motor stocks slackened as the investment press continued to review General Motors' purchase of

Hughes Aircraft and its implications for both the auto and technology industries. At \$73.4, General Motors shed 1/4 while Ford added 1/4 to \$45.7 and Chrysler dipped 1/4 to \$38.

Grumman, the Long Island aerospace group seen by some on Wall Street as the next technology bid target, gave up \$1.4 to \$32 after rising sharply on Tuesday.

Sperry Corporation, another hot favorite for a bid, continued to rise, adding 1/4 to \$56.4.

A gain of 1/4 put Warner Communications at \$29.4 as investors pondered the implications of American Express' move to sell its half share in Warner-Amex at a "sweetened" price. The Warner board must either join in the sale or buy out American Express. Either course will be complicated by the attempts at a leveraged buyout of Warner by the board, which were stemmed last week by Chris-Craft, the major stockholder.

But the most actively bid stock was RCA, which gained 1/4 to \$48.4 after nearly 2m shares were traded. The company has been marked by Wall Street as a potential takeover situation, and there have been signs that arbitrageurs have built up substantial stakes, while waiting for the starting gun.

The confirmation that Citicorp, as head of the creditor banks, has received \$250m from Argentina for distribution among the U.S. banks with loans out to that country, had little effect on stock prices. BankAmerica at \$19.4 gave up 1/4, while Manufacturers Hanover, another major creditor, shed 1/4 to \$38.4.

In the credit markets, short-term rates eased as federal funds slipped lower. In the bond market, turnover was light, with prices just below overnight levels, despite further buying of the bond futures contracts.

LONDON

Sidelined after drain on funds

NEWS of preliminary figures from Beecham, which failed to meet market expectations, was partly responsible for a reversal in the better trend which developed in London on Tuesday. Beecham shed 28p to 35p.

The current big drain on market funds - the offer-for-sale of 135m Abbey Life shares at 180p closed yesterday and was believed to have been heavily oversubscribed - served to keep institutional investors on the sidelines. Oil price worries resurfaced and trading conditions became rather sensitive.

Yet another setback in electricals, after comment on the problems facing the computer industry, also undermined sentiment.

Lacking any trend from Wall Street, leading industrialists opened cautiously and soon began to drift lower in the wake of sporadic selling.

Apart from the electricals, the sharp fall in Beecham contributed to the setback in the FT Ordinary share index which closed 14.4 down at 984.0.

Government stocks, in contrast, continued to edge higher. Trading conditions remained relatively quiet, but assisted by sterling's steady trend, long-dated stocks firmed another 1/4. The shorts also closed a fraction higher.

The announcement of a 1/4 per cent reduction in base rates by Barclays and Midland, which brings them into line with the other two major clearing banks, made little impact on sentiment.

Chief price changes, Page 41; Details, Page 40; Share information service, Pages 38-39

HONG KONG

BUYERS stepped into Hong Kong in search of bargains after Tuesday's sharp falls.

Worries were allayed over the banking system, however, when Banking Commissioner Mr Robert Felt said that no other banks had problems similar to those at OTB.

Hang Seng Bank lost 25 cents to HK\$46.50 and Bank of East Asia shed 50 cents to HK\$23, while Hongkong and Shanghai Bank was steady at HK\$7.60.

After a deal to sell OTB subsidiary Hongkong Industrial and Commercial Bank fell through on Monday, its shares were suspended from trading at the bank's request.

Among property shares, Cheung Kong, which lost HK\$1.10 in the previous session, added 30 cents to HK\$15.60, Hongkong Land gained 15 cents to HK\$35.35 and Sun Hung Kai Properties put on 10 cents to HK\$10.90.

SINGAPORE

BANKING ISSUES suffered heavily in a generally lower Singapore as investors continued to be unnerved by persistent negative rumours.

OCBC, one of the market's blue chips, plunged 20 cents to S\$9.00 on speculation that its stock was among the assets found on the former OTB director when he was arrested at Hong Kong's airport.

Malayan Bank shed 10 cents to S\$5.90, DBS lost 2 cents to S\$2.49 and UOB and OUB were both 4 cents lower at S\$4.12 and S\$3.14 respectively.

Among other blue chips, industrial Fraser and Neave lost 10 cents to S\$5.15 and Genting remained stable at S\$6.20. Keppel Shipyard added 2 cents to S\$1.80, coinciding with news that the Government intends to reorganise the shipyard industry.



EUROPE

Fresh peaks from foreign enthusiasm

FOREIGN investors again demonstrated faith in the outlook for the West German corporate sector with a concerted round of buying in Frankfurt yesterday, which propelled prices to new peaks.

U.S. and British investors were in evidence during pre-opening transactions and maintained their buying momentum until mid-day when domestic profit-taking knocked prices sharply down from their highest levels for the day.

The Commerzbank index, calculated at mid-day, was 18.4 higher at 1,388.3, breaking the record set on Tuesday. The afternoon profit-taking is not reflected in this figure.

BMW's trading pattern was typical of the market's general trend. In unofficial pre-opening trading, the stock was quoted as high as DM 27 up on the previous day. During the late morning it traded DM 9 higher and as the day progressed the advance was worn-down to DM 1.20 as it closed at DM 421.00.

Other automotive stocks performed better overall than BMW. Daimler-Benz was pushed DM 7 higher to DM 430, while Volkswagen added DM 4.50 to DM 283 and tyre maker, Conti-Gummi, 70 pf to DM 150.70.

Robot maker IWKA became the subject of market interest after a company statement that shareholders were in agreement on a proposal to impose a limit on voting rights. The stock eased DM 2 to DM 360 following Tuesday's DM 22 rise.

In the banking sector, Deutsche eased DM 1 to DM 582 while Commerzbank was also the brunt of profit-taking and closed DM 2.20 down at DM 208.50.

After opening DM 5.50 higher Siemens drifted lower to close DM 1 off at DM 375.50 despite the announcement that its subsidiary, Kraftwerk Union had signed a letter of intent to construct five nuclear power plants in China worth DM 5bn.

Bonds ended slightly higher after stronger sentiment on the U.S. credit markets. Prices were 5 to 10 pf higher on this trading. The Bundesbank sold DM 18.9m of paper after selling DM 14.1m in the previous session.

Zurich resumed its climb after a two-day consolidation phase, backed by international buying orders which persisted throughout the day.

Corporate earnings are expected to be a bullish factor for several months with additional encouragement provided by expectations of lower interest rates.

Baer was the focus of attention among the medium-sized banks as it firmed a further SwFr 100 to SwFr 8.800 and Holderbank added SwFr 8 to SwFr 758.

Consolidation strengthened in Paris, stretching into its eighth day. Prices closed narrowly lower on light turnover.

Foreign buyers, who had absorbed recent selling from domestic sources, failed to provide support.

Retailers were under pressure for most of the session, having risen consistently over recent weeks. Galeries Lafayette dropped a further Ffr 17 to Ffr 561, while Printemps fell Ffr 7 to Ffr 290.

Peugeot stood out in the automotive sector with a Ffr 5 rise to Ffr 403, as the Government announced a loan for a joint high-tech venture.

Amsterdam prices retreated across a broad during a dull session. Declines were led by Philips which fell Ffr 3.20 to Ffr 52.90 on news that its U.S. subsidiary had forecast disappointing second-quarter results.

Among other leading international stocks, Royal Dutch/Shell fell 50 cents to Ffr 191.90, Akzo Ffr 1.20 to Ffr 11.40, Unilever 50 cents to Ffr 347.50 and KLM Ffr 1 to Ffr 62.30.

The banking sector was weaker. ABN fell Ffr 2 to Ffr 454, Amro Ffr 1 to Ffr 79.20 and NMB Ffr 2.20 to Ffr 189.50.

Government bond prices were quiet and only marginally changed as traders awaited a lead from the U.S.

A slight resurgence pushed prices off their lows for the day in Brussels, although a large number of stocks registered declines.

Kredietbank was the weakest of the banks and closed Bfr 60 down at Bfr 8,990, while Solvay was at the forefront of selling among chemical stocks and finished Bfr 100 lower at Bfr 4,580.

Sellers moved into trading in Milan in response to the impressive gains which preceded and followed the outcome of the national wage fixing referendum.

Stocks singled out for selling were Fiat, which eased L15 to L3,430, Italcementi L1,300 to L95,400 and Generali L480 to L49,500.

Montedison moved against the trend to close at a record, following a further L42 rise to L1,821.

Stockholm ended marginally lower after another uninspired session dampened by continuing doubts about interest rates and the general economic outlook.

TOKYO

Ground lost on higher turnover

A DOWNWARD drift emerged during trading in Tokyo yesterday, despite consistent brisk activity in large-capital stocks and incentive-backed issues, writes Shigeo Nishitani of Jiji Press.

The Nikkei-Dow market average rose to a record 12,785.82 in early trading, but closed 10.92 points lower from the previous day at 12,749.01. Volume swelled to 689.88m shares from the preceding day's 457.89m. Gains outnumbered losses by 432 to 366, with 141 issues unchanged.

Buying interest in large-capital stocks remained strong, with Mitsubishi Heavy Industries (MHI) again heading the active list with 122.27m shares traded. It closed Y12 up at Y324 after peaking Y14 higher. The issue accounted for 19 per cent of trading in the 10 most active issues.

Speculative interest in MHI was fuelled by reports that Mitsubishi Motors, 85 per cent owned by MHI, would sell 5 per cent of its outstanding shares to Chrysler of the U.S. Institutional and individual investors led the buying.

Nippon Steel, the second busiest stock with 43.96m shares traded, gained Y1 to Y161. Nippon Yusen third with 27.68m shares, ended unchanged at Y312, while Kawasaki Heavy Industries, fourth with 21.94m shares, advanced Y12 to Y168.

Incentive-backed issues were in the spotlight. Sumitomo Metal Mining, which plans to start boring in July at its Hishikari gold mine in Kagoshima prefecture, western Japan, was the sixth most active stock with 12.66m shares, adding Y10 to Y1,970.

Biotechnology-related stocks fared well, Shionogi, the tenth most active issue, with a turnover of 10.17m shares, gained Y15 to Y360. Tsumura Juntendo Y180 to Y1,830 and Eisai Y90 to Y1,880.

Asset-heavy stocks were also bought, with Nippon Express rising Y2 to Y453, Tokyo Hotel Y31 to Y716 and Mitsubishi Estate Y7 to Y785.

Conversely, blue chips eased off on small-lot selling. Hitachi lost Y10 to Y735, Sony Y40 to Y4,130 and NEC Y20 to Y1,050.

Bond prices firmed as trust and city banks stepped up buying in response to the downturn of U.S. interest rates. Selling orders were prompted by lingering investor concern about higher price levels.

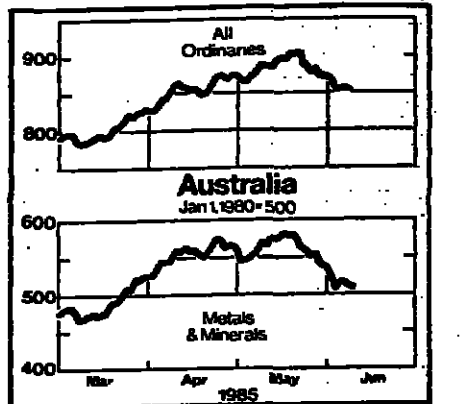
The yield on 7.3 per cent government bonds, maturing in December 1993, declined to 6.435 per cent from the previous day's 6.490 per cent and the yield on 6.8 per cent bonds, falling due in December 1994, to 6.540 per cent from 6.560 per cent.

AUSTRALIA

DULL trading left Sydney lower with foreign buying interest waning as the local currency climbed against the U.S. dollar.

Declines led advances by 244 to 179. By the end of the day, the All Ordinaries share index had slipped 2.3 to 854.6 and the Metals and Minerals index at 508.3 was 2.5 lower.

Gold shares continued to be affected by concern over tax reforms. Central Norseman shed 30 cents to A\$7.70, Gold



Mines of Kalgoorlie fell 10 cents to A\$8.70 but Bougainville was steady at A\$2.02.

Diversified resource stocks slipped slightly in early trading but returned to end steady. BHP was unchanged at A\$6.18 and CSR, which plans a A\$40m Euro-note issue, continued at A\$2.71.

Elders IXL, which is creating a new listed company Elders Resources with assets of about A\$230m, also ended unchanged at A\$2.90.

MIM, which has completed the sale of its stake in the Mt Goldsworthy iron ore venture in Western Australia, shaded 4 cents lower to A\$2.78 and in other miners, CRA also fell 4 cents to A\$5.94.

Among banking issues, Westpac fell 4 cents to A\$4.30, National Australia Bank ended 5 cents off at A\$4.30, while the Australia and New Zealand Banking group added 7 cents to A\$4.52.

CANADA

THIN TRADING persisted in Toronto, restricting price movements to within narrow limits.

Almost all sectors featured significant losers, however, a firm overall trend again failing to emerge.

Bank stocks were mixed, with the Royal Bank trading up C\$4 to C\$30.4 while Canadian Imperial was down C\$4 to C\$34.4 and Bank of Montreal shared the same decline to C\$29.4.

Among oils, Texaco Canada traded C\$4 lower at C\$31.4 and Norcen jumped C\$4 to C\$15.5. Dome was one of the most active stocks as it lost 11 cents to C\$2.85.

Montreal was generally weaker, although banking and industrial stocks were well supported.

SOUTH AFRICA

MINING FINANCIALS ended generally easier in Johannesburg and gold shares recovered after also trading easier in response to the mixed reaction to the firm price of bullion.

Kloof put on 50 cents to R75, while Buffels shed a similar amount to R73. Anglo American Gold added R2 to R170.

In insurances, Liberty Life rose 50 cents to R77.50 after news of its R466m takeover bid for Capital and Countries of the UK.

KEY MARKET MONITORS				
<div><div>Tokyo New Stock Exchange</div><div>Jan 4, 1968 = 100</div><div><div>198019811982198319841985</div><div>198619871988198919901991199219931994199519961997199819992000200120022003200420052006200720082009201020112012201320142015201620172018201920202021202220232024</div></div><div><div>Dow Jones Industrial Average</div><div><div>125013001350</div><div>1985198619871988198919901991199219931994199519961997199819992000200120022003200420052006200720082009201020112012201320142015201620172018201920202021202220232024</div></div><div><div>FT-Ordinary Share Index</div><div><div>95010001050</div><div>1985198619871988198919901991199219931994199519961997199819992000200120022003200420052006200720082009201020112012201320142015201620172018201920202021202220232024</div></div></div></div></div>				
STOCK MARKET INDICES				
NEW YORK				
	June 12	Previous	Year ago	
DJ Industrials	1,306.34	1,313.84	1,110.03	
DJ Transport	642.21	651.38	483.07	
DJ Utilities	163.78	163.73	123.31	
S&P Composite	187.61	189.04	152.19	
LONDON				
	June 12	Previous	Year ago	
FT Ord.	984.0	998.4	834.5	
FT-SE 100	1,291.4	1,308.1	1,064.7	
FT-A All-share	625.39	632.00	497.90	
FT-A 500	683.07	691.45	544.37	
FT Gold mines	426.6	424.4	670.7	
FT-A Gold gilt	10.64	10.64	10.77	
TOKYO				
	June 12	Previous	Year ago	
Nikkei-Dow	12,748.01	12,758.93	10,324.80	
Tokyo SE	1,009.40	1,008.80	785.79	
AUSTRALIA				
	June 12	Previous	Year ago	
All Ord.	854.6	856.9	680.0	
Metals & Mins.	509.3	511.8	439.1	
AUSTRIA				
	June 12	Previous	Year ago	
Credit Aktien	102.75	101.60	54.38	
BELGIUM				
	June 12	Previous	Year ago	
Belgian SE	2,336.45	2,349.46	—	
CANADA				
	June 12	Previous	Year ago	
Toronto Metals & Minis	1,906.01	1,928.9	1,922.0	
Composite	2,709.17	2,717.2	2,236.0	
Montreal Portfolio	132.78	132.96	106.54	
DENMARK				
	June 12	Previous	Year ago	
SE	n/a	189.56	181.86	
FRANCE				
	June 12	Previous	Year ago	
CAG Gen Ind. Tendance	229.4	230.3	169.8	
	128.9	129.3	87.4	
WEST GERMANY				
	June 12	Previous	Year ago	
FAZ-Aktien	470.26	484.68	346.54	
Commerzbank	1,388.3	1,369.9	1,004.8	
HONG KONG				
	June 12	Previous	Year ago	
Hang Seng	1,502.94	1,492.13	958.9	
ITALY				
	June 12	Previous	Year ago	
Banca Comm.	323.91	325.34	203.2	
NETHERLANDS				
	June 12	Previous	Year ago	
ANP-CBS Gen	211.8	213.8	156.1	
ANP-CBS Ind	178.9	178.8	124.2	
NORWAY				
	June 12	Previous	Year ago	
Oslo SE	338.51	340.02	253.91	
SINGAPORE				
	June 12	Previous	Year ago	
Straits Times	791.32	797.97	926.62	
SOUTH AFRICA				
	June 12	Previous	Year ago	
JSE Golds	—	963.0	981.0	
JSE Industrials	—	960.8	957.1	
SPAIN				
	June 12	Previous	Year ago	
Madrid SE	109.25	109.69	86.78	
SWEDEN				
	June 12	Previous	Year ago	
J & P	1,345.46	1,351.14	1,428.87	
SWITZERLAND				
	June 12	Previous	Year ago	
Swiss Bank Ind	437.6	435.4	359.3	
WORLD				
	June 11	Prev	Year ago	
Capital Int'l	212.2	212.1	177.9	
GOLD (per ounce)				
	June 12	Prev	Year ago	
London	\$314.25	\$315.25	—	
Zürich	\$315.00	\$315.25	—	
Paris (fading)	\$313.42	\$311.89	—	
Luxembourg	\$314.00	\$313.25	—	
New York (Aug)	\$316.70	\$316.90	—	
* Latest available figure				

CURRENCIES				
	June 12	Previous	June 12	Prev
U.S. DOLLAR	—	—	1.2675	1.2693
STERLING	—	—	1.2675	1.2693
(London)	—	—	1.2675	1.2693
\$	—	—	1.2675	1.2693
DM	3.089	3.088	3.915	3.9
Yen	249.8	249.85	316.75	315.5
FFr	9.41	9.4125	11.92	11.87
SFr	2.5985	2.596	3.295	3.2825
Guilder	3.482	3.481	4.3125	4.395
Lira	1,990.5	1,984.5	2,485.0	2,476.0
RPr	62.15	62.25	78.8	78.8
C\$	1.2698	1.271	1.733	1.7315
INTEREST RATES				
Euro-currencies (3-month offered rate)				
	June 12	Prev		
SwFr	12%	12%		
DM	5%	5%		
FFr	10%	10%		
FT London Interbank fixing (offered rate)				
	June 12	Prev		
3-month U.S.\$	7 1/8%	7 1/8%		
6-month U.S.\$	7%	7%		
U.S. Fed Funds	7%	7%		
U.S. 3-month Cds	7.50	7.45		
U.S. 3-month T-bills	7.08	7.11		
U.S. BONDS				
Treasury				
	June 12	Price	Yield	Prev
9% 1987	100%	8.72	100%	8.72
11% 1992	108 1/8%	10.03	108 1/8%	9.98
11% 1995	106 1/8%	10.12	107 1/8%	10.05
11% 2015	107 1/8%	10.43	108 1/8%	10.36
Corporate				
	June 12	Price	Yield	Prev
AT & T	100%	10.11	10%	10%
10% June 1990	101%	10%	10%	10%
3% July 1990	81.00	8.60	81.00	8.60
8% May 2000	84%	10.90	84%	10.90
Xerox	10%	10.90	10%	10.90
10% March 1993	100%	10.55	100%	10.55
Diamond Shamrock	10%	10.55	10%	10.55
10% May 1993	100	10.85	100	10.65
Federated Dept Stores	10%	11.25	94%	11.25
10% May 2013	94%	11.25	94%	11.25
Abbot Lab	11.80	105%	11.20	105%
11.80 Feb 2013	105%	11.20	105%	11.20
Alcoa	12%	104%	11.75	104%
12% Dec 2012	104%	11.75	104%	11.75
FINANCIAL FUTURES				
CHICAGO				
	Latest	High	Low	Prev
U.S. Treasury Bonds (CBT)				
8% 32nds of 100%	78-09	79-02	78-09	78-19
June	91.93	92.09	91.87	91.93
U.S. Treasury Bills (NIM)				
\$1m points of 100%	92.77	92.89	92.75	92.79
Certificates of Deposit (NIM)				
\$1m points of 100%	92.60	92.66	92.58	92.59
June	92.60	92.66	92.58	92.59
LONDON				
Three-month Eurodollar				
\$1m points of 100%	91.93	92.09	91.87	91.93
Sept	91.93	92.09	91.87	91.93
20-year National Cnd	108-09	108-16	108-14	108-16
250,000 32nds of 100%	108-09	108-16	108-14	108-16
June	108-09	108-16	108-14	108-16
COMMODITIES				
(London)				
	June 12	Prev		
Silver (spot ftdng)	485.80p	485.80p		
Copper (cash)	£1,127.50	£1,125.50		
Coffee (July)	\$2,080.00	\$2,085.50		
Oil (spot Arabian light)	\$26.425	\$26.425		